



SIYANCUMA LOCAL MUNICIPALITY

INTEGRATED DEVELOPMENT PLAN (IDP)

DRAFT

2022-27



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LIST OF ABBREVIATIONS

ABET	Adult Basic Education and Training
AIDS	Acquired Immune Deficiency Syndrome
CBD	Central Business District
CMS	Catchment Management Strategies
DBSA	Development Bank of Southern Africa
DEAT	Department of Environmental Affairs and Tourism
DEA	Department of Economic Affairs
DMR	Department of Mineral Resources
DSDF	District Spatial Development Framework
DTI	Department of Trade and Industry
DRPW	Department of Roads and Public Works
DWA	Department of Water Affairs
ECD	Early Childhood Development
EPWP	Extended Public Works Program
EXCO	Executive Committee of Council
FET	Further Education and Training
GDP	Gross Domestic Product
HDI	Human Development Index
HDSA	Historically Disadvantaged South Africans
HIV	Human Immune Virus
HOD	Head of Department
ICT	Information and Communication Technology
IDC	Industrial Development Corporation
IDP	Integrated Development Plan
IDP	Institutional Development Plan
IWMP	Integrated Waste Management Plan
IDMP	Integrated Disaster Management Plan
ITP	Integrated Transport Plan
KPIs	Key Performance Indicators
LED	Local Economic Development
LRAD	Land Redistribution for Agricultural Development
MFMA	Municipal Financial Management Act
MIG	Municipal Infrastructure Grant

MSA	Municipal Systems Act
MTEC	Medium Term Expenditure Committee
MTEF	Medium-Term Expenditure Framework
MTSF	Medium-Term Strategic Framework
NAFU	National African Farmers Union
NCPGDS	Northern Cape Provincial Growth and Development Strategy
NCPIC	Northern Cape Provincial Intergovernmental Council
NGO	Non-Governmental Organization
NIHE	National Institute of Higher Education
NSDP	National Spatial Development Perspective
PDI	Previously Disadvantaged Individual
PERO	Provincial Economic Review & Outlook
PGDP	Provincial Growth and Development Plan
PGDS	Provincial Growth and Development Strategy
PHC	Primary Health Care
PIG	Provincial Infrastructure Grant
POA	Program of Action
PPP	Public Private Partnership
PSDS	Provincial Spatial Development Strategy
SADC	Southern African Development Community
SALGA	South African Local Government Association
SDF	Spatial Development Framework
SDBIP	Service Delivery and Budget Implementation Plan
SLM	Siyancuma Local Municipality
SMMEs	Small Medium and Micro Enterprises
SoEs	State Owned Enterprises
STATSSA	Statistics South Africa
STI	Sexual Transmitted Infection
WMA	Water Management Area
WSDP	Water Services Development plan
WWTW	Waste Water Treatment Works
WTW	Water Treatment Works

A. FOREWORD BY THE MAYOR, CLLR PATRICK MCKLEIN



This marks the final cycle of the 5th review of the 5th Generation Integrated Development Plan (IDP) reflects on the municipalities achievements but also critically evaluates the municipalities' current status.

The IDP is more than a document or report as it expresses the essence of the Siyancuma Local Municipalities' plans, actions and accomplishments, which specify the Councils'

endeavours to create a clean, safe, and prosperous environment that attracts investment, create jobs and lift communities out of poverty. As the elected councillors, we are entrusted with the responsibility of serving the needs of our communities fairly, equitably and in a sustainable manner.

The IDP serves as the foundational framework for the municipality and to fulfil its mandate and execute its budget. It also assists us in continuously planning ahead and in doing so working diligently in delivering the services the councillors and senior management are accountable for.

Among the key priorities for this term are:

1. To provide democratic and accountable government for local communities;
2. To ensure the provision of services to communities in a sustainable manner;
3. To promote social and economic development;
4. To promote a safe and healthy environment; and
5. To encourage the involvement of communities and community organisations in the matters of local government.

In order to optimise service improvement, maintenance, upgrades, and development our commitment is to run a clean and transparent local government. We consistently demonstrate our commitment to act decisively to corruption when the need arises. We are also progressing well with our plans to co-generate electricity to protect our communities from load shedding and provide more affordable energy services.

A top priority for us remains housing for all our residents. While housing is not a municipal competency, we continue to maximise our resources to provide housing opportunities, upgrades of informal settlements and mixed used developments.

Our commitment to empower residents to contribute to decision-making is also crucial for fostering transparency, accountability and civic engagement. Such a collaborative approach will lead to more effective governance and improved outcomes for Siyancuma Local Municipality.

_____ Date: __/__/____

Cllr. P. McKlein

Mayor

B. MESSAGE BY THE MUNICIPAL MANAGER



The final review of the 5th Generation Integrated Development Plan (IDP) remains an important instrument in guiding Siyancuma Local Municipality in fulfilling its developmental mandate and service delivery responsibilities. It reflects both the progress made by the municipality and the areas where further effort, coordination and improvement are still required.

As the accounting officer of the municipality, I recognise the IDP as the strategic framework that directs planning, budgeting, implementation and performance management across the institution. It serves as a practical tool to ensure that the municipality's limited resources are allocated in a manner that responds to the priority needs of our communities, while remaining aligned to national and provincial policy objectives.

The review of the IDP provides an opportunity for the administration to assess the relevance of current strategies, evaluate implementation progress, and make the necessary adjustments to improve institutional performance and service delivery outcomes. It also reinforces the importance of integrated planning, sound financial management, infrastructure maintenance, and strengthened internal systems that support the municipality in carrying out its functions effectively and efficiently.

The administration remains committed to improving the quality of services provided to our communities, enhancing accountability, and promoting good governance throughout the municipality. This includes strengthening operational planning, improving monitoring and reporting, and ensuring that all municipal programmes are implemented in a manner that is responsive, sustainable and transparent.

We are mindful of the challenges facing local government, including financial constraints, ageing infrastructure, unemployment, service delivery pressures and the growing expectations of our communities. Despite these challenges, the municipality continues to work towards practical and sustainable solutions that will improve living conditions and support local development.

The successful implementation of the IDP requires cooperation between political leadership, the administration, sector departments, stakeholders and the broader community. Through collective effort, disciplined implementation and responsible stewardship of municipal resources, we can continue to advance the developmental objectives of Siyancuma Local Municipality.

_____ Date: __/__/__

Mr M. Vilakazi
Municipal Manager

B. EXECUTIVE SUMMARY

The Siyancuma Local Municipality forms part of the Pixley Ka Seme District Municipality which is located in the south-eastern part of the Northern Cape Province. The Municipality is made up of three main entities, namely incorporating three urban settlements (Douglas, Griekwastad and Campbell) two restitution areas (Schmidtsdrift and Bucklands), rural areas (Plooysburg, Salt Lake, Witput, Belmont, Graspan, Heuningskloof, Volop), commercial farming areas, small farming areas, the Ghaap Mountain and small private game parks.

The Siyancuma Local Municipality is characterised by incorporating the confluence of South Africa's largest rivers, the Orange and Vaal Rivers, with rich mineral deposits (diamonds, tiger's eye, zinc, lead and copper). The municipality has relatively high levels of basic services, partially integrated society, medical facilities in Douglas and Griekwastad, one of the biggest correctional services in the province and is the neighbour to Kimberley, the provincial and legislative capital of the province. It still has major inequalities to overcome and in common with the rest of the country, a skew and sluggish economy to transform and speed up. The themes of this IDP are increasing economic growth, improving community self-reliance, achieving service excellence and sustainability led by strengthened leadership and good governance and a common approach between stakeholders.

B.1 Vision

"Together we commit ourselves to be an excellent transparent and ethical Municipality"

B.2 Mission

To enable us to achieve our Vision, we will strive to:

- Administratively deliver a quality service to our customers
- Communicate transparently and adequately
- Work as one Team
- Be effective and efficient in our service delivery
- Have Clean and open service delivery
- Be developmental and creating opportunities for all
- Alleviate poverty in our communities
- By developing our skills to deliver a continuous improved service day by day
- Responsive

B.3 Values

- Transparency
- Integrity
- Honesty
- Respectful
- Accountability
- Consistency
- Value for Money Services
- Commitment
- Involvement
- Productive
- Innovative
- Passion

B.4 Priorities

1. Overhaul the registry section of the municipality
2. Monitor on a weekly basis the sent and received correspondence from registry
3. Development of an Organisational Structure to meet the demands of the new strategy (In Place)
4. Develop a policy to manage contract workers
5. Implement a value system for the municipality
6. Implement a well-balanced employee wellness programme
7. Develop and implement a strict Overtime Policy
8. Implement a Confidentiality Policy for the municipality
9. Ensure that the targets are SMART
10. Develop a broader Municipal Infrastructure Maintenance Plan/Strategy
11. Implement the Municipal Infrastructure Maintenance Plan/Strategy
12. Develop quarterly service delivery targets for water, electricity, etc.
13. Quarterly monitoring and review of the targets
14. Incentivise delivery on targets: time-off, vouchers etc.
15. Establish a Customer Care Desk
16. Develop a Communication Strategy
17. Develop and implement a stakeholder engagement strategy
18. Incorporate the targets for the growth and development in the annual IDP review and align with the budget
19. Appoint a Project Management Unit (PMU) within Technical Services
20. Fill the vacancies in the PMU
21. Implement smart metering systems to include electricity vending after hours
22. Automate the payment system to include payments after 15h00
23. As part of the Customer Care Desk develop and implement a Public Education Programme on all services
24. Develop a Revenue Enhancement Strategy
25. Implement a Revenue Enhancement Strategy
26. Monitor the revenue of the municipality monthly
27. Undertake a Service Delivery Equipment Audit
28. Implement the recommendations of the audit
29. Implement smart metering systems to help curb water losses to 0%
30. Fill vacancies in the LED Unit (Filled)
31. Develop clear targets and job description for the Unit
32. Develop a new LED Strategy for the Municipality (Draft in place)
33. Develop an Investment and Incentive Strategy for the municipality
34. Develop an SMME Development Strategy for the municipality
35. Implement a thorough Asset Register including the farms
36. Set targets for Traffic Officers
37. Design a policy for municipal contractors to have Corporate Social Responsibility (CSR) for funerals
38. Establish functional Ward Committees
39. Develop plans for the Ward Committees
40. Monitor the operations of Ward Committees
41. Review the Internal Audit relationship with the District Municipality
42. Revise the Internal Audit Function
43. Create systems for accountability, oversight and communication

B.5 Swot Analysis

STRENGTHS	WEAKNESSES
Opportunity for Renewable Energy	Expansion of informal Settlements
Vast amount of Natural resources	Pressure on other economic sectors
Tourism along the Orange River	Poor access to health care services
Agriculture potential	Use of Mobile Health Care facilities deteriorates due to deteriorating road infrastructure
Mining potential	Deteriorating road infrastructure
Surface water is not polluted	Environmental degradation
Irrigation scheme for the Agricultural sector	Lack of TVET college
Water availability	
Mining activities in the area (Diamonds, Iron, Manganese)	
The Vaal-Orange River	
OPPORTUNITIES	THREATS
Competitive advantage of Agriculture	Environmental effect of mining in the area
Fish farming due to the geographical location and Vaal-Orange River	Lack of coordination from DMRE on the mining activities in the LM
Formalisation of a town outside Kimberley in Schmidtsdrift	Political Instability
Resort Rehabilitation for those owned by the LM	Community Coalitions (Various separate groups within the LM)
Opportunity for Private Public Partnerships	Electricity supply effects food security
Marketing Tourism sites for more traffic into the municipality	Lack of FPSU's
Upgrading of Resorts in the LM	Fracking
Development of tourism-based economy	Out-Migration
Expansion of Agri-processing industry	Policies don't support development
Better spatial integration	Corruption and Fraud
Diversification of economic sectors	

B.6 Purpose of the IDP

The IDP has to ensure that departments within National and Provincial Governments, as well as Municipalities, function in concert in the execution of their tasks and delivery of services to communities. The IDP therefore exists to assist the Municipality to fulfil its developmental goals, as it is the aim of every Municipality to improve the quality of life of its citizens. Through the IDP the Municipality can easily identify the problems, issues and needs affecting its municipal area, so as to develop and implement appropriate strategies and projects towards addressing the public's expectations and problems. The IDP also provides specific benefits for all the stakeholders that are involved in the process.

B.7 2026/27 Draft IDP

This executive summary for Siyancuma Local Municipality 2026/2027 financial year summarizes the Draft IDP document that consists of seven (7) different but interrelated chapters:

- ☐ Chapter 1: Introduction
- ☐ Chapter 2: Situation Analysis
- ☐ Chapter 3: Priorities, Vision and Mission
- ☐ Chapter 4: Institutional Framework
- ☐ Chapter 5: Projects
- ☐ Chapter 6: Alignment and Integration
- ☐ Chapter 7: Closure

1.1 THE 5TH GENERATION INTEGRATED DEVELOPMENT PLAN

Siyancuma Local Municipality's five-year Integrated Development Plan (IDP) represents the overarching strategic framework within which the municipality aims to realize its vision for the area by building on the strategic objectives as set out by Council. These strategic objectives will inform all of the municipality's plans and policies, and this document is structured to offer a clear view of the objectives, strategies and development priorities of Council. While this IDP is Siyancuma Local Municipality's main planning document, it draws on, and is informed by a large number of other plans and strategic frameworks developed by the other spheres of government and the various municipal directorates and departments. The 5th Generation IDP serves as a road map for Council to determine its short, medium and long term destination and also incorporates indicators to constantly monitor and evaluate our progress. Siyancuma Local Municipality's IDP provides the strategic framework that guides the municipality's planning and budgeting over the course of each political term. The political regime that drafted and influenced the previous IDP was re-elected. This enables the 6th generation IDP process to achieve continuity in the development agenda.

Local government operates in an ever-changing environment. The dynamic nature of local, national and global environments constantly presents local government with new challenges and demands. Similarly, the needs of the communities of the Siyancuma Local Municipality continuously changing. The five-year IDP of the Siyancuma Local Municipality is reviewed annually, so that the Municipality can always be confident that it addresses the real and relevant needs and concerns of local communities and stakeholders.

1.2 AIMS OF THIS 5 YEAR IDP

- Build on the long term development strategies of all relevant sector plans and various master plans;
- Include ward based development plans to address the needs of specific wards/areas and seek targeted investment from government and other resources to address inequalities and the needs of local communities;
- Serve as a framework for the municipality to prioritize its actions in order to address service delivery backlogs, whilst ensuring that the existing economic, municipal and social infrastructure are maintained;
- Serve as a mechanism to facilitate joint planning and integration of efforts with other spheres of government; and
- Be owned by the political leadership, municipal administration and the community to ensure effective implementation of the municipal strategy

1.3 INTEGRATED DEVELOPMENT PLANNING IN ACTION

Integrated Development Planning is an elaborate and collaborative planning process which produces a strategic plan designed to guide municipalities to systematically eradicate service delivery backlogs; encourage socio-economic development; preserve and conserve the natural environment; address spatial disparities of development and deliver on the agreed priorities which are translated into projects with clearly defined outputs and targets within a five year planning cycle. The illustration below indicates how the process will evolve over 5 years:

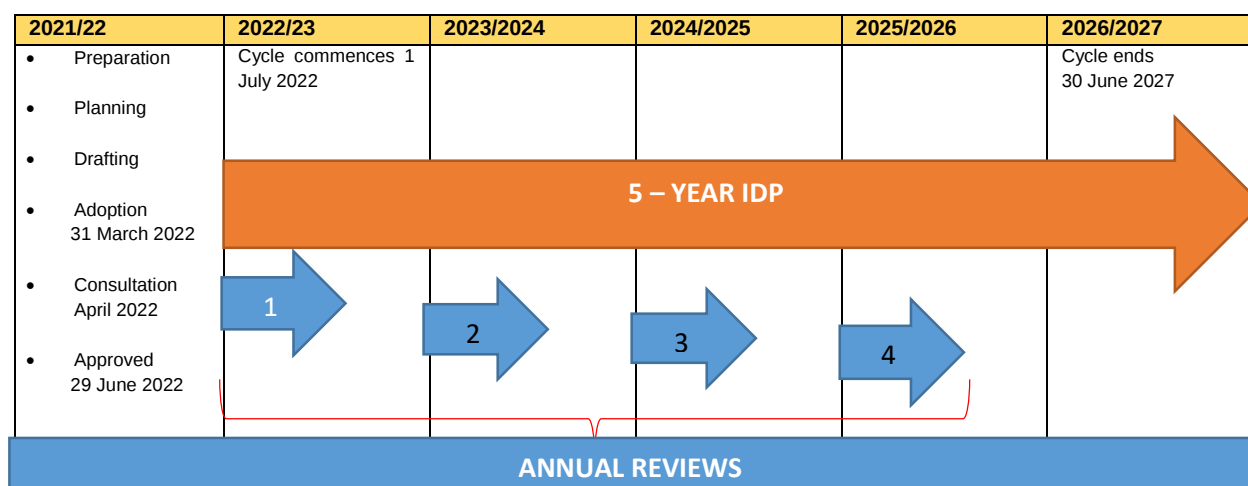


Figure 1: Five year IDP cycle

The IDP has been developed with maximum participation from all relevant internal and external stakeholders which range from Councillors, administration and the broader community. The preparation of the IDP started with the approval of the IDP Process Plan as required in terms of Section 28 of the Local Government: Municipal Systems Act (32 of 2000) on **29 August 2025** with resolution number **OCM 2025/08/29/10.1.1**. It sets out the logistical planning and co-ordination to ensure an effective planning process in accordance with the approved process plan. It is important to bear in mind that the end result of the IDP process is not the drafting of the IDP document, but the actual implementation of projects and programmes which will ultimately create a conducive environment to improve the livelihoods of people in the Siyancuma Municipal Area.

1.4 LEGISLATIVE FRAMEWORK

The **Constitution of the Republic of South Africa** defines the nature and purpose of local government. Sections 152 and 153 outline the key objectives of local government, namely:

- Ensuring the sustainable provision of services;
- Providing democratic and accountable governance for all communities;
- Promoting social and economic development;
- Advancing a safe and healthy environment;
- Giving priority to the basic needs of communities; and
- Encouraging the active involvement of communities and community organisations in matters of local governance.

The Constitution takes precedence over all legislative frameworks. To give effect to its mandate, a range of legislation has been developed to guide municipalities in fulfilling their functions, responsibilities, and mechanisms for implementing their constitutional obligations. Section 25(1) of the Local Government: Municipal Systems Act (MSA) (Act 32 of 2000):

Each municipal Council must, within a prescribed period after the start of its elected term, adopt a single, all-inclusive and strategic plan for the development of the municipality which:

- a. Links, integrates and co-ordinates plans and takes into account proposals for the development of the municipality
- b. Aligns the resources and capacity of the municipality with the implementation plan
Complies with the provisions of this Chapter; and
- c. Is compatible with national and provincial development plans and planning requirements
- d. binding on the municipality in terms of legislation

Section 26 of the MSA regulates the following core components that must be reflected in a municipality's IDP:

- a. The Council's vision for the long term development of the municipality with special emphasis on the most critical development and internal transformation needs
- b. An assessment of the existing level of development in the municipality, which must include and identification of communities which do not have access to basic municipal services
- c. The Council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs
- d. The Council's development strategies which must be aligned with any national and provincial sectoral plans and planning requirements binding on the municipality in terms of legislation
- e. A Spatial Development Framework(SDF) which must include the provision of basic guidelines for a land use management system for the municipality

- f. The Council's operational strategies;
- g. Applicable Disaster Management Plans
- h. A financial plan, which must include a budget projection for at least the next three years
- i. and the key performance indicators and performance targets determined in terms of Section 41 of the MSA.

Section 16 of MSA

1. A municipality must develop a culture of a municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose-
 - (a) Encourage, and create conditions for, the local community to participate in the affairs of the municipality, including in-
 - I. the preparation, implementation and review of its integrated development plan in terms of Chapter 5:
 - II. the establishment, implementation and review of its performance management system in terms of Chapter 6 iii. the monitoring and review of its performance including the outcomes and impact of such performance:
 - III. the preparation of its budget: and v. strategic decisions relating to the provision of municipal services in terms of Chapter 8;
 - (b) contribute to building the capacity of-
 - I. the local community to enable it to participate in the affairs of the municipality; and
 - II. councillors and staff to foster community participation; and
 - (b) use resources, and annually allocate funds in its budget, as may be appropriate for the purpose of implementing paragraphs (a) and (b).

Section 21 of the Municipal Finance Management Act (MFMA)

Budget preparation process- (1) The Executive Mayor of the municipality must-

- a. co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible;

- b. at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for:
 - I. the preparation, tabling and approval of the annual budget;
 - II. the annual review of;
 - III. the integrated development plan in terms of section 34 of the Municipal Systems Act; and
 - IV. the budget-related policies
 - V. the tabling and adoption of any amendments to the integrated development plan and the budget-related policies; and any consultative processes forming part of the process referred to in subparagraphs (1), (11) & (3)

1.5 METHODOLOGY

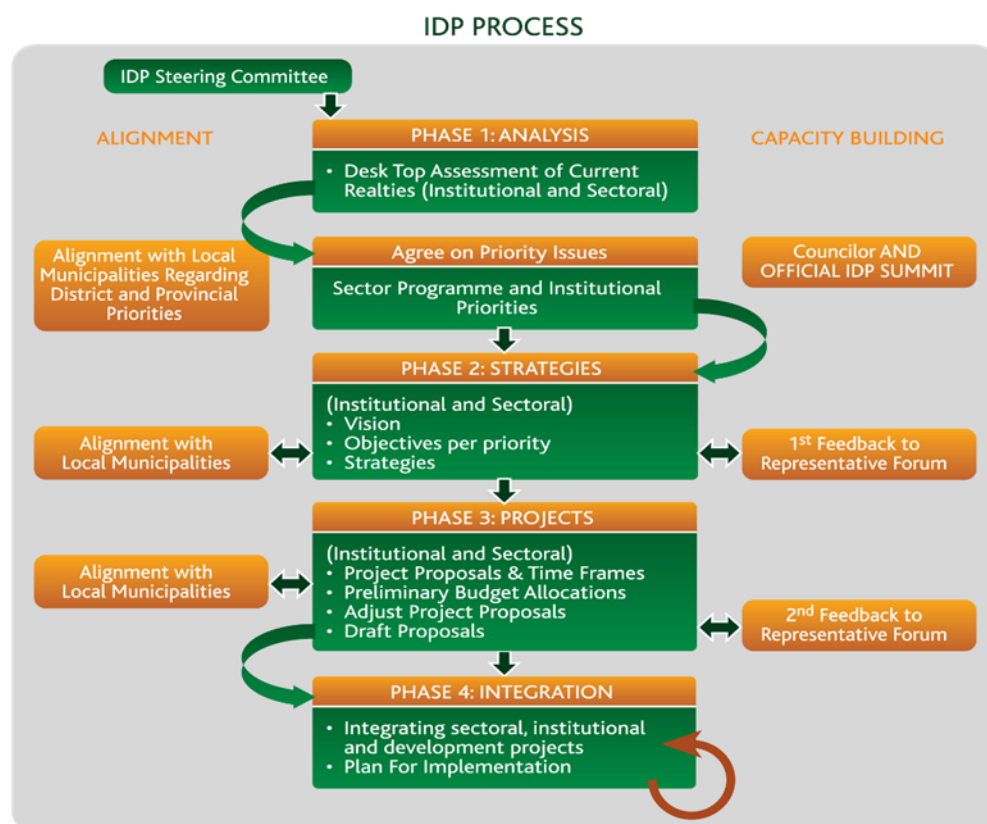


Figure 2: A Diagrammatic presentation of the IDP Process

Policies adopted by the National Government, stipulate that the IDP process consists of 5 phases. Each phase can be broken down into the various steps shown below:

Phase 1: Analysis

Session one will entail a desk top assessment of the area's *Current Realities* (institutional and sectoral realities) including a detailed study and research. Problems and issues identified during the assessment of the current realities will be weighed according to their urgency and importance. Consequently, the *Priority Issues* focussing on various sector and institutional programmes, will be analysed and agreed upon.

Phase 2: Strategies

Session two of will entail the formulation of a *Vision* and mission statement indicating the ideal situation the Siyancuma Local Municipality would like to achieve over the long term. Following the vision statement, *Development Objectives* will be formulated for each priority issue. The development objectives will indicate what the Municipality would like to achieve in the medium term to address the priority issues and to contribute to the realisation of the vision.

During session three, *Development Strategies* will be identified for each development objective. The strategies will provide the answers on how the Municipality will reach each of these objectives. Should it be necessary, the development priorities will also be revised during the session. Subsequent to the third session, general support will be obtained and consensus regarding the priority issues, vision, development objectives and strategies reached via the first feedback session to the IDP Representative Forum.

Phase 3: Projects

Session four will include the identification of projects. The projects will have a direct link to the priority issues, objectives and strategies identified in the previous sessions. At the same time preliminary budget allocations per project will be done to ensure a transparent and rational distribution of available resources between priority projects and the routine expenditure of the Council.

Session five will include the screening, adjusting and agreeing on projects after which the draft project proposals will be finalised. Subsequent to the fourth session, general support will again be obtained and consensus regarding the draft project proposals reached via the second feedback session to the IDP Representative Forum.

Phase 4: Integration

Following the adoption of the draft project proposals, the individual project proposals will be harmonised and integrated in terms of contents, location and timing in order to arrive at consolidated and integrated programmes and plans as required during the sixth and final session. Since institutional and sectoral issues will be addressed throughout the process, the documented programmes and plans will only be finalised and adopted during this session.

Phase 5: IDP Summit & Approval

To give notice of the Draft adopted IDP, an advertisement will be published to provide opportunity for comment by the broad public. The Draft IDP will also be circulated to the Governmental Organisations and service providers for comment. An IDP summit will be held that will ensure inter-Municipal co-ordination of the relevant IDP's. Once all comments received have been evaluated and amendments made accordingly, the Final IDP will be adopted by the Council. The approved Final IDP will then be submitted to the MEC for Local Government and Housing together with the approved Process Plan for monitoring purposes. A Summary document will be prepared.

Conflict Resolution

If an agreement cannot be reached regarding certain planning issues, conflict will have to be resolved by means of a decision within the formal Council.

In severe conflict situations, irrespective of the structure (Council, Steering Committee or Representative Forum) special mediation measures will have to be implemented, utilising an external person or body as a mediator. The proper legitimisation of the public participation process by professional facilitators, as explained in the above Public Participation Plan, is envisaged to reduce conflict.

Monitoring

The Provincial Government (Spatial Planning Directorate) will monitor compliance with the Process Plan.

1.6 THE PROCESS OF PUBLIC PARTICIPATION

Chapter 4 of the Municipal Systems Act stipulates that all municipalities must develop a culture of participatory governance. This implies that municipalities need to ensure that all their residents are at all times well informed about the affairs of the municipality. Opportunities should therefore be created for the general public to take part in the decision making of the council. Since the IDP is the strategic plan of a municipality, indicating the distribution of limited resources, it makes sense to plan with residents in order to ensure that their needs are addressed with a sole purpose of improving their living conditions. Mechanisms must therefore be created to allow residents within a municipality to participate in the planning process of development projects.

In order to comply with the provisions of chapter 4 of the Municipal Systems Act, public participation meetings will be conducted as follow:

Date	Day	Ward	Venue	Time
24 March 2026	Tuesday	Ward 4	Christen Netwerk Kerk / Grasdak Kerk	17:00
25 March 2026	Wednesday	Ward 1	Rainbow Community Hall, Griekwastad	11:00
25 March 2026	Wednesday	Ward 7	Mathlamola Community Hall	15:00
26 March 2026	Thursday	Ward 2	Church of Christ Mission, Breipaal	17:00
26 March 2026	Thursday	Ward 3 & Ward 4	Bongani Community Hall	11:00
27 March 2026	Friday	Ward 7	Drop-in Centre, Campbell	10:00
27 March 2026	Friday	Ward 6	Schmidtsdrift	14:00
30 March 2026	Monday	Ward 5	Breipaal Community Hall	17:00

Table 1: Public Participation meeting dates (2026)

2.1 SPATIAL MAKE-UP OF THE SIYANCUMA LOCAL MUNICIPALITY

2.1.1 Location

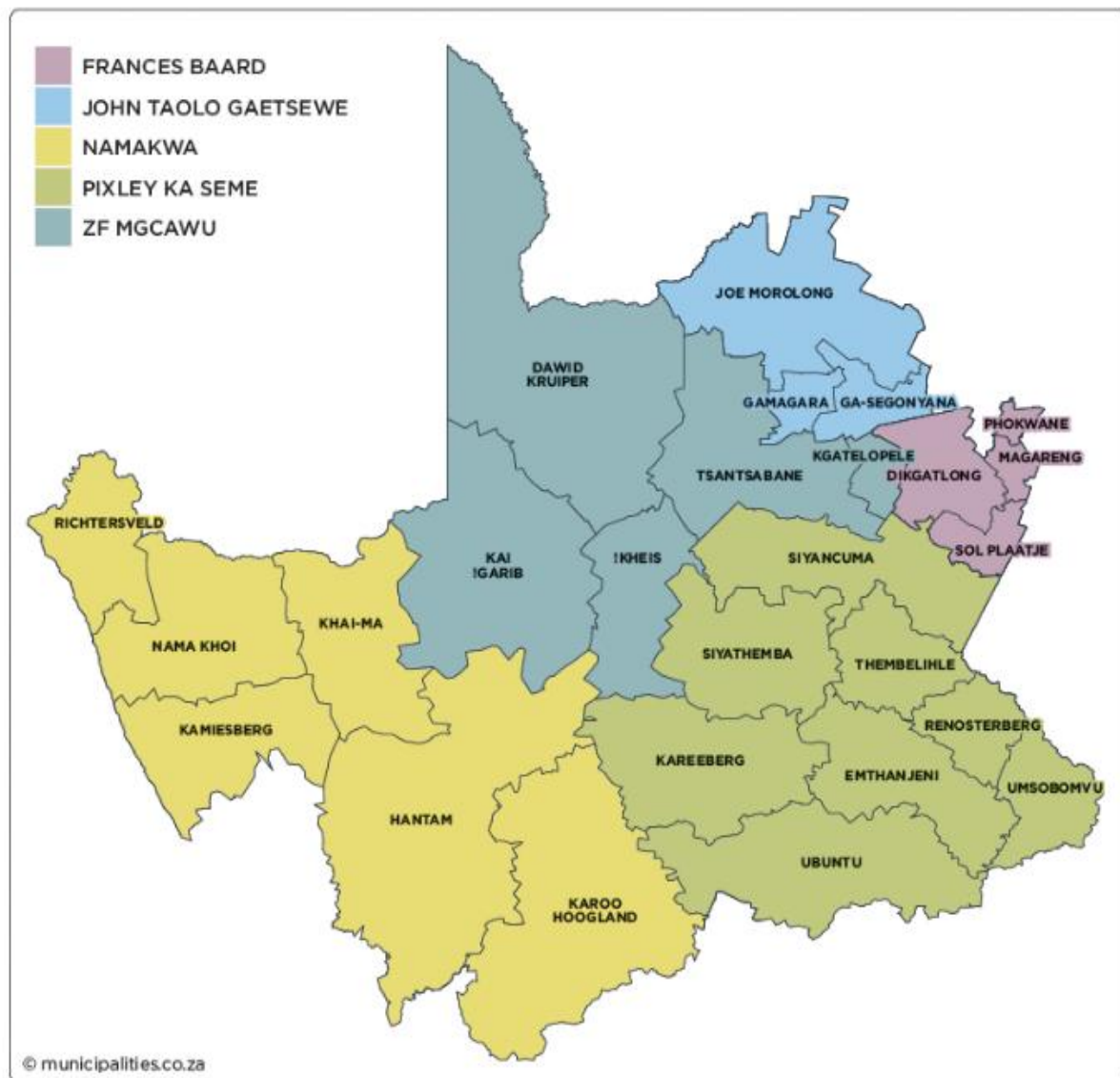
The Northern Cape is the largest but most sparsely populated of South Africa's nine provinces, covering approximately 373,239 km² — roughly one third of the country's total land surface. It shares its borders with Namibia and Botswana to the north and northwest, the Atlantic Ocean to the west, the Western Cape to the southwest, and the Free State to the east. The Orange River traverses the Northern Cape from east to west, forming the international border with Namibia in the northwest and the provincial boundary with the Free State in the southeast.



Map 1: Locality Map of Northern Cape. Source: Google Maps (2024)

Following the municipal demarcation process of 2000, the Northern Cape was divided into five district municipalities — ZF Mgcawu, John Taolo Gaetsewe, Namaqua, Frances Baard and

Pixley Ka Seme — collectively comprising twenty-seven Category B local municipalities.



Map 2: Map of District Municipalities in the Northern Cape. Source: Google Maps (2024)

The Siyancuma Local Municipality covers a total area of 16,753 km² and encompasses a diverse range of settlement types and land uses. These include three urban settlements (Douglas, Griekwastad and Campbell), three land restitution areas (Schmidtsdrift, Bucklands and Kahlani/Maselsfontein), and a number of rural nodes and small communities (including Plooyburg, Salt Lake, Witput, Belmont, Graspan, Heuningskloof

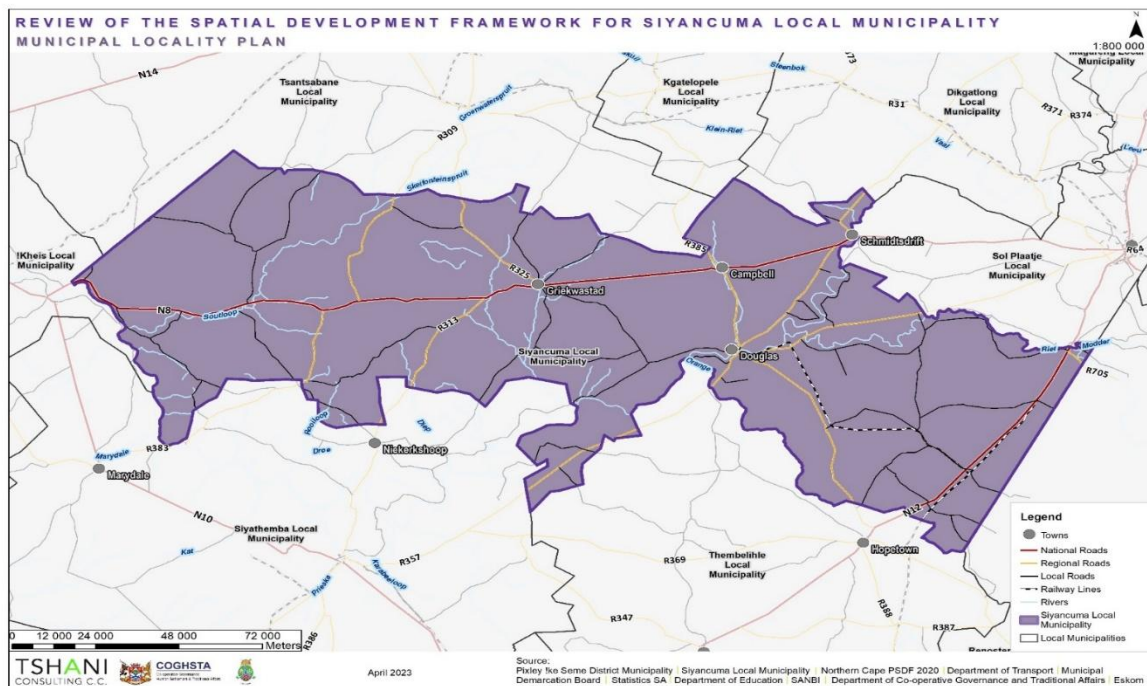
and Volop). Commercial and small-scale farming areas cover significant portions of the



municipal territory.

Map 3: Local Municipalities within the Pixley ka Seme District. Source: Google Maps (2024)

Siyancuma Local Municipality is incorporating three urban settlements (Douglas, Griekwastad and Campbell), three restitution areas (Schmidtsdrift, Bucklands and Kahlani/Maselsfontein), rural areas (Plooyburg, Salt Lake, Witput, Belmont, Graspan, Heuningskloof, Volop), commercial farming areas as well as small farming areas.



Map 4: The Siyancuma Locality Map. Source: Siyancuma Municipality SDF (2023)

The spatial frameworks of all areas were shaped by their very different histories and this framework will continue to impact on the economic and social lives of the residents for a long time to come, including future planning and development.

Griekwastad

Griekwastad, located in the Northern Cape province of South Africa, is one of the oldest colonial settlements in the region. It was established in 1801 as a mission station by the London Missionary Society, under the leadership of missionaries such as William Anderson and later Robert Moffat. Originally named *Klaarwater*, the settlement served as a base for missionary work among the Griqua people, a mixed-race community descended from Khoi, Tswana, and European ancestry.



In 1813, the town was renamed *Griekwastad* (Griquatown) in recognition of the Griqua nation, under the leadership of Adam Kok and later Andries Waterboer. It became a significant centre for Griqua governance, culture, and trade. Griekwastad also played a notable role in early South African printing history, as it was the site where the first Bible translation into the Tswana language was printed.

Today, Griekwastad retains its historical character, with several heritage sites, including old mission buildings and churches, reflecting its important role in the cultural and political development of the Northern Cape.

Douglas

Douglas is a historic town in the Northern Cape, founded in 1848 as a Wesleyan mission station by Rev. Isaac Hughes. Located at the confluence of the Orange and Vaal Rivers, it was initially known as *Backhouse Mission* and served as a base for missionary work among the Korana people. In 1867, the settlement was formally surveyed, proclaimed a town, and renamed Douglas in honour of General Sir Percy Douglas, then Lieutenant-Governor of the Cape Colony. Its river access enabled the development of an extensive irrigation system, making Douglas a hub for agriculture, especially lucerne, cotton, wheat, and vineyards.



Figure: Confluence/Vaal and Orange River

Over time, it grew into a regional centre for farming, trade, and administration. Today, Douglas is part of the Siyancuma Local Municipality, known for its agricultural output, heritage sites, and strategic river location.

Campbell

Campbell, a small rural town in South Africa's Northern Cape, is located along the R370 between Douglas and Griekwastad. It was established in the early 1800s as a mission station by the London Missionary Society (LMS) to serve the local Korana and Tswana communities. Named after Scottish missionary Dr. John Campbell, the town grew around a vital spring known as Groote Fontein, making it a strategic settlement for both missionaries and pastoral communities.



The region is historically linked to the San, Korana, and Griqua peoples. The San, the area's earliest inhabitants, were hunter-gatherers whose presence is evidenced by archaeological sites like Burchell's Shelter, near Campbell. The Korana, a Khoikhoi-speaking pastoral people, migrated along the Orange River and were known for their mobility and seasonal cattle grazing. Their language, Khoemana (!Ora), is now nearly extinct.

In the early 19th century, the Griqua, a mixed-race community of Khoikhoi, Tswana, San, and European descent, moved into the area under the leadership of Adam Kok I. In 1816, Cornelis Kok II, his son, was appointed *Kaptyn* (leader) at Campbell, which became a key Griqua settlement. The LMS constructed a church and school by 1831, solidifying Campbell's role in promoting literacy and Christianity among the Griqua.

Today, Campbell retains its historical grid layout, with streets like Church Street and Mission Street marking its missionary past. It remains a culturally significant site, reflecting early indigenous resilience, leadership, and intercultural exchange in the Northern Cape.

Smaller Settlements on Privately-owned Land (Rural Villages)

Siyancuma Municipality includes several smaller rural settlements located on privately owned land, namely Plooyburg, Belmont, Witput, Volop and Salt Lake, which together form part of the municipality's dispersed rural settlement pattern. Plooyburg is situated on land owned by the Dutch Reformed Church, while the Olie Rivier area, located along the R357 road, comprises the settlements of Olie Rivier, Blink Punt and Marianne. Witput, Belmont and Graspan developed historically as railway towns linked to rail infrastructure, and Salt Lake is associated with surrounding agricultural and salt production activities on the Saratoga and Sunnydale farms. In addition, farm settlements are scattered across the Hay and Herbert Magisterial districts and along the Vaal River, reflecting the strong agricultural character of the area. The municipality also includes restitution settlements, namely Schmidtsdrift, Bucklands and Kathlani/Maselsfontein, which form part of the rural land reform landscape and contribute to the overall spatial and social profile of Siyancuma.

2.1.2 Clusters

The Siyancuma Municipality has been grouped into 5 clusters for the purpose of development. These are shown in table below:

Cluster	No of wards	Wards covered	Area	Settlement type
A	4	2,3,4,5	Breipaal, Bongani Douglas CBD, Erwe, Bucklands	High density High Density Low density
B	2	1 & 7	Griekwastad CBD Matthomola, Rainbow Valley, Vaal Block	High density High density High density
C	2	6 & 7	Schmidtsdrift, Campbell	Medium Density Medium density
D	1	2 & 6	Salt Lake, Witput, Belmont, Graspan, Heuningneskloof, Plooyburg, Olierivier, Vaallus, Rietrivier Research Station	Rural Rural Rural Rural
E	4	1,3,4,5	Farms	Low density

Table 2: Development Clusters and their Characteristics. Source: Siyancuma Local Municipality (2024)

2.1.3 Key Statistics

Description	2022	2011
Total population	53 165	37 076

Young children (0-14 years)	29,3%	31,8%
Working age population (15-64 years)	64,8%	62,2%
Elderly (65+ years)	6,0%	6,0%
Dependency ratio	54,4	60,8

Description	2022	2011
Sex ratio	96,4	100,4
No schooling (20+ years)	8,6%	16,7%
Higher education (20+ years)	5,6%	5,3%
Number of households	13 422	9 578
Average household size	4,0	3,9
Formal dwellings	74,4%	73,0%
Flush toilets connected to sewerage	73,9%	60,2%
Weekly refuse disposal service	69,1%	62,3%
Access to piped water in the dwelling	50,8%	41,4%
Electricity for lighting	90,1%	82,2%

Table 3: Key Statistics Source: StatsSa (Census 2022)

Significant changes between 2011 and 2022 includes the following:

- Overall population increased from 37 076 to 53 265;
- People with no schooling decreases from 16,7% to 8,6%;
- Number of households increased from 9 578 to 13 422;
- Households connected to flush toilets increased from 60,2% to 73,0%;
- Access to piped water inside yard increased from 41,4% to 50,8%;
- Access to electricity increased from 82,2% to 90,1%.

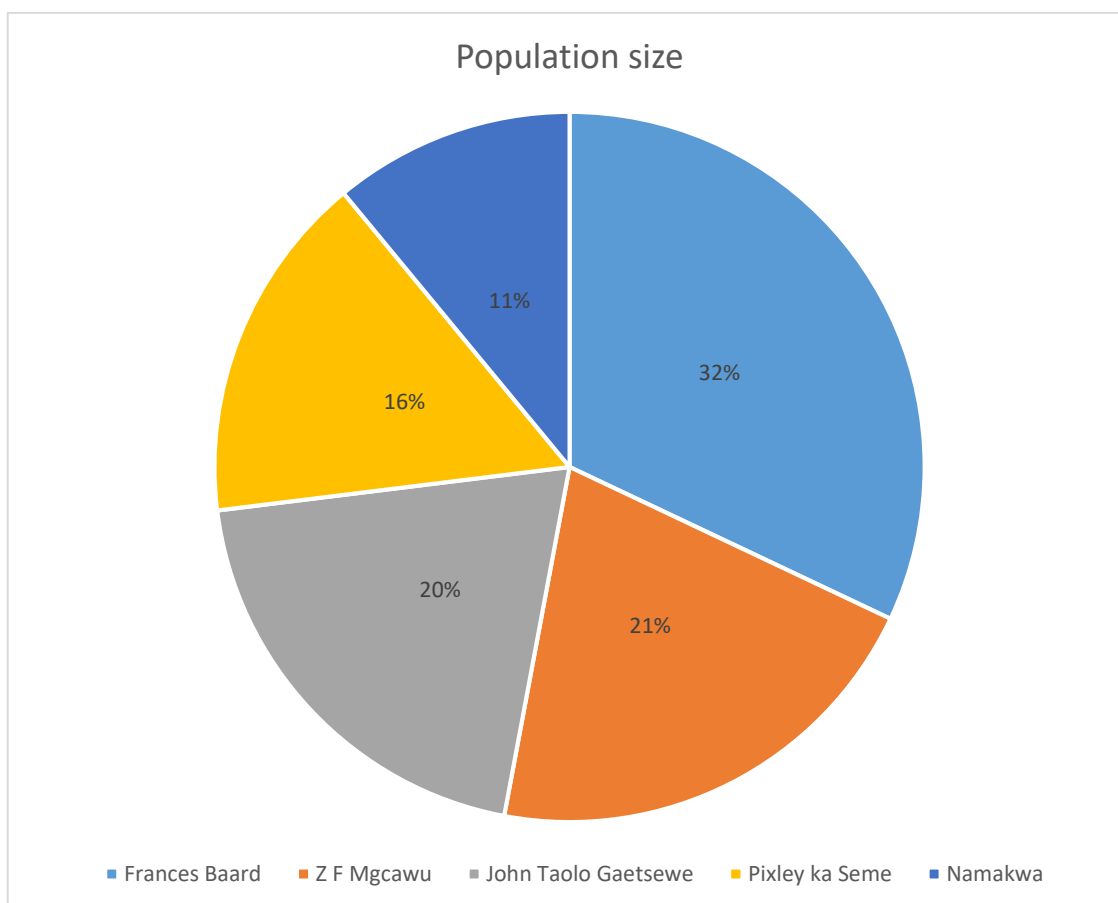
2.2 DEMOGRAPHICAL DESCRIPTION

2.2.1 District Population Overview

Pixley ka Seme District Municipality has the fourth largest district population in the Northern Cape and shows an increase of 30 238 (13,96%) from 2011 to 2022. It represents 15,97% of the Northern Cape population.

Name	Population size	Rank
Frances Baard	434 343	1
Z F Mgcawu	283 624	2
John Taolo Gaetsewe	272 454	3
Pixley ka Seme	216 589	4
Namakwa	148 935	5
TOTAL	1 355 945	

Table 4: District Population Ranking. Source: StatsSa (Census 2022)

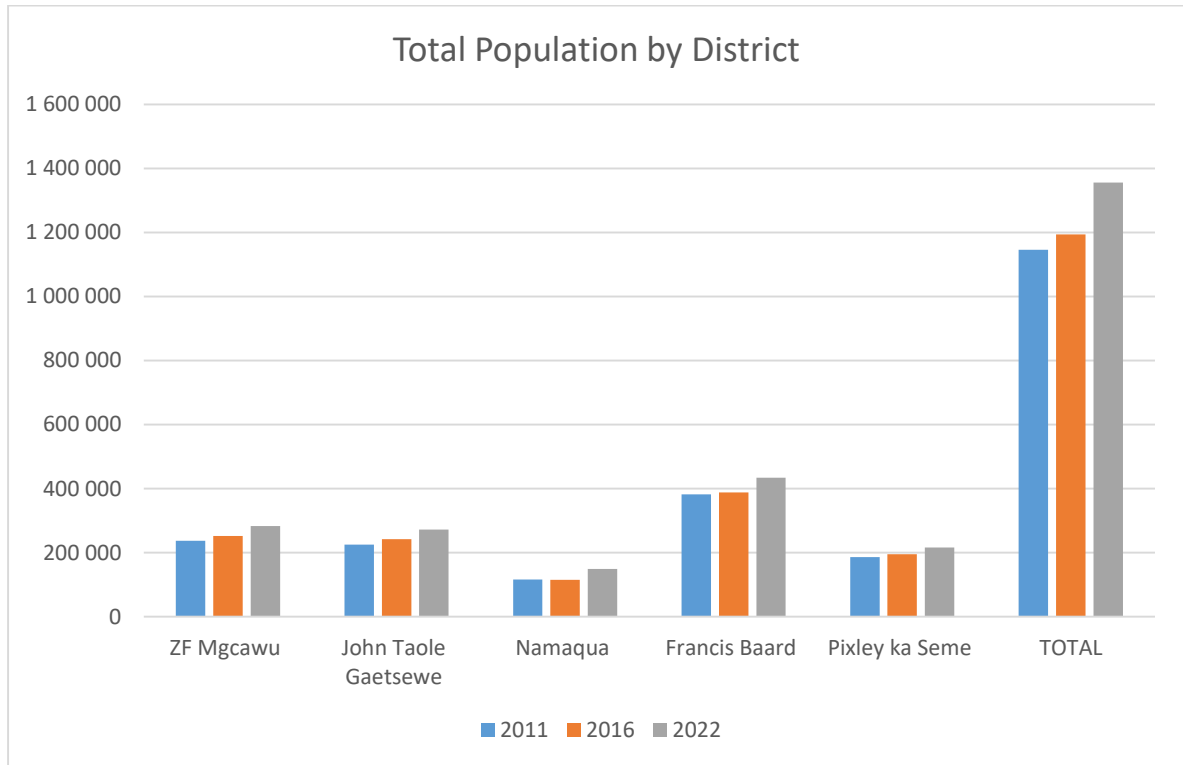


Graph 1: District Population Size. Source: StatsSa (Census 2022)

The table and graph below depicts the population figures of the five District Municipalities as in 2011, 2016 and 2022:

District	2011	2016	2022
ZF Mgcawu	236 783	252 692	283 624
John Taole Gaetsewe	224 799	242 264	272 454
Namaqua	115 842	115 488	148 935
Francis Baard	382 086	387 741	434 343
Pixley ka Seme	186 351	195 595	216 589
TOTAL	1 145 861	1 193 780	1 355 945

Table 5: Total Population by District. Source: Census (2011) Community Survey (2016) Census (2022)



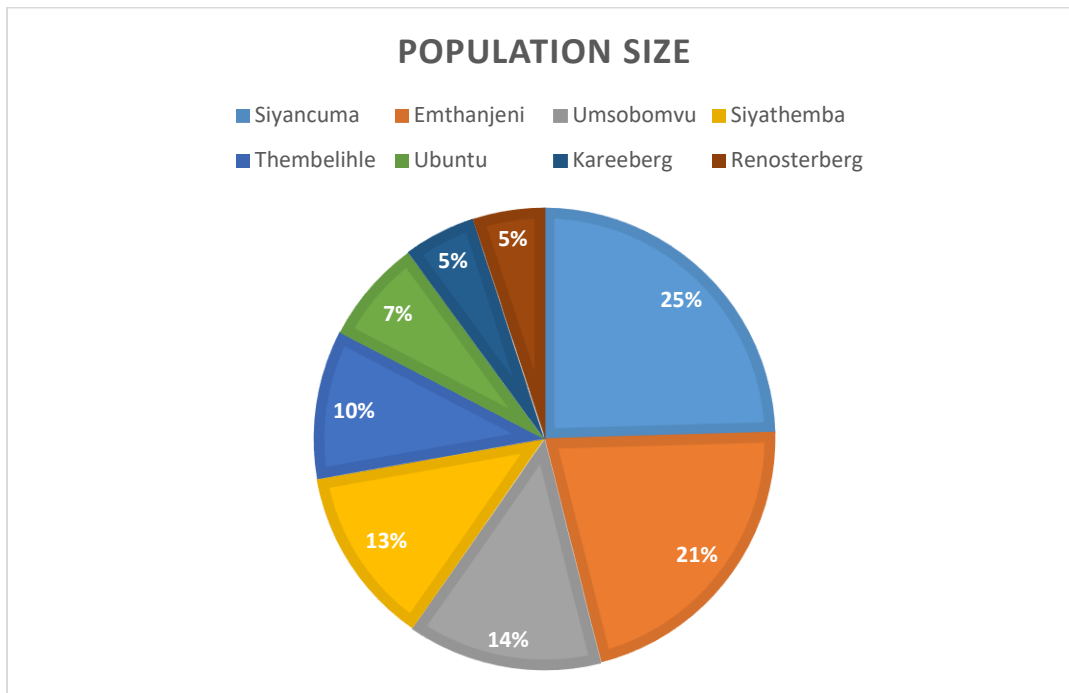
Graph 2: Total Population by District. Sources: Census (2011); Community Survey (2016); Census (2022)

2.2.2 Siyancuma Population Overview

The Siyancuma Municipality is ranked no 1 with the biggest population in the Pixley ka Seme District, which is 25% of the District's population.

Name	Population size	Rank
Siyancuma	53 165	1
Emthanjeni	46 587	2
Umsobomvu	29 555	3
Siyathemba	27 102	4
Thembelihle	22 542	5
Ubuntu	15 836	6
Kareeberg	10 961	7
Renosterberg	10 843	8
TOTAL	216 591	

Table 6: Local Municipalities' rankings within District. Source: StatsSa (Census 2022)

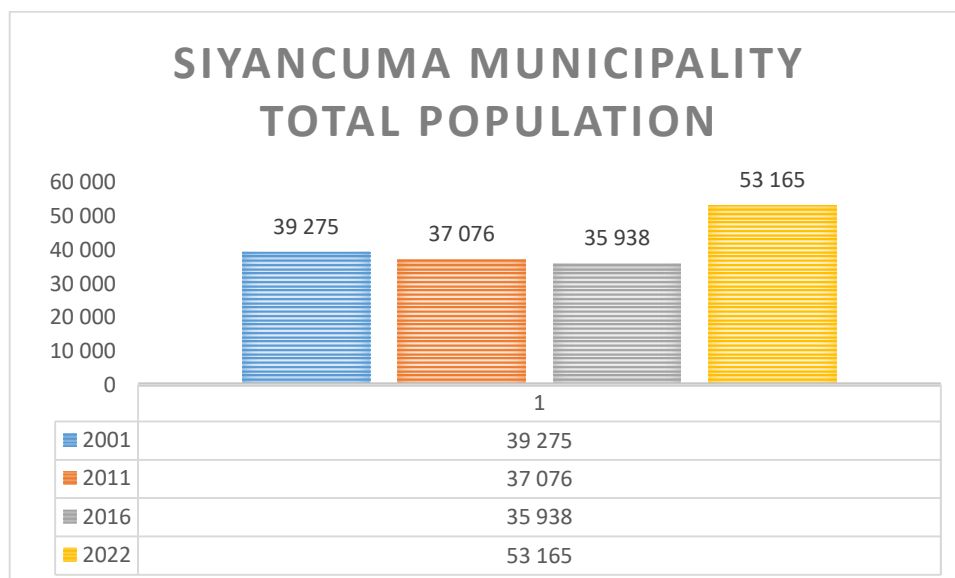


Graph 3: Local Municipalities' sizes within District. Source: StatsSa (Census 2022)

From 2001 to 2011, the total population for the Siyancuma Local Municipality showed a negative growth rate of -5,6%. However, the population increased significantly from 37 076 in 2011 to 53 165 in 2022.

2001	2011	2016	2022
39 275	37 076	35 938	53 165
Census (2001)	Census (2011)	Community Survey (2016)	Census (2022)

Table 7: Siyancuma Total Population.



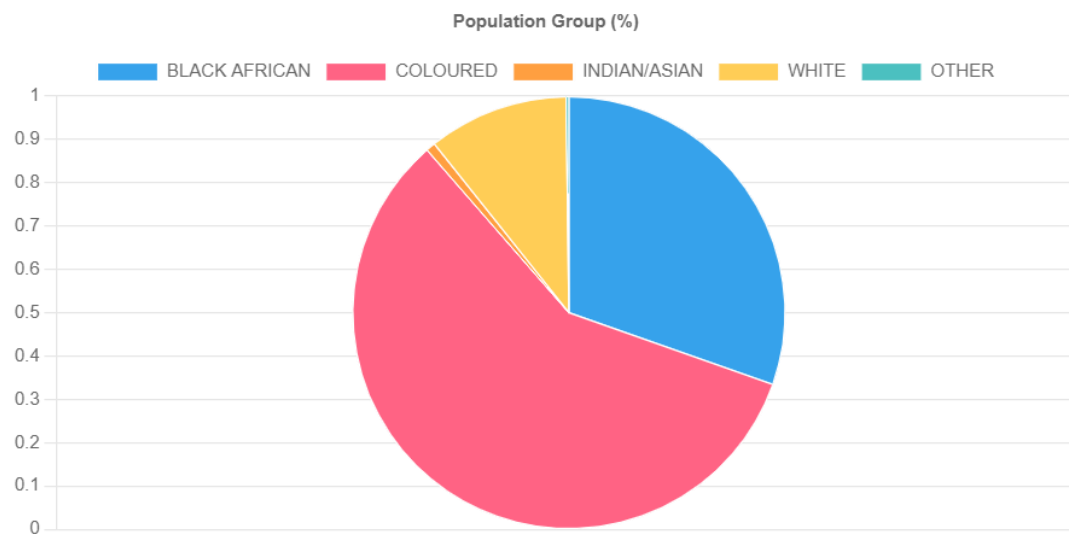
Graph 4: Siyancuma Total Population.

2.2.3 Population by Group

The latest Census data indicates that the Coloured population constitutes more than half (58,2 %) of the total population of the Siyancuma Municipality, followed by Black African at 30,4 % and Whites at 10,5 %.

Name	Frequency	%
BLACK AFRICAN	16 161	30,4%
COLOURED	30 946	58,2%
INDIAN/ASIAN	393	0,7%
WHITE	5 556	10,5%
OTHER	105	0,2%

Table 8: Population by Group. Source: StatsSa (Census 2022)



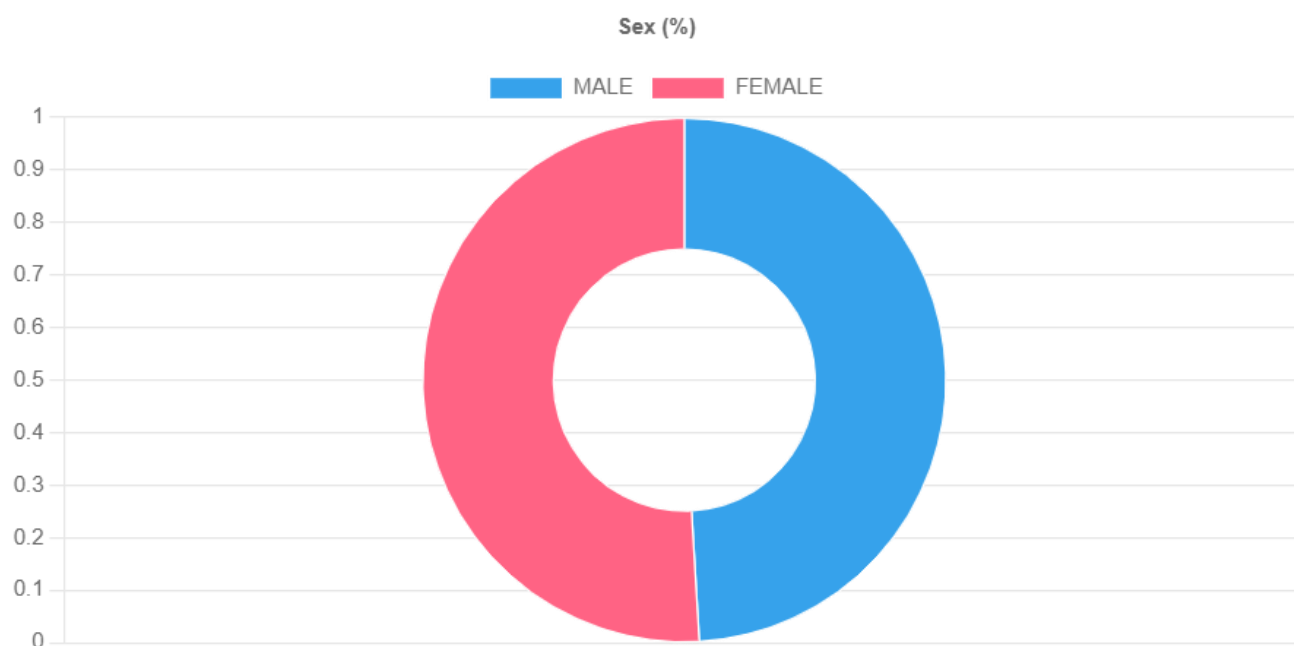
Graph 5: Population by Group. Source: StatsSa (Census 2022)

2.2.4 Population by Sex

The Census 2022 data indicates that the population for Male and Female are more or less balanced around 50 %.

Name	Frequency	%
MALE	26 097	49,1%
FEMALE	27 068	50,9%

Table 9: Population by Sex. Source: StatsSa (Census 2022)

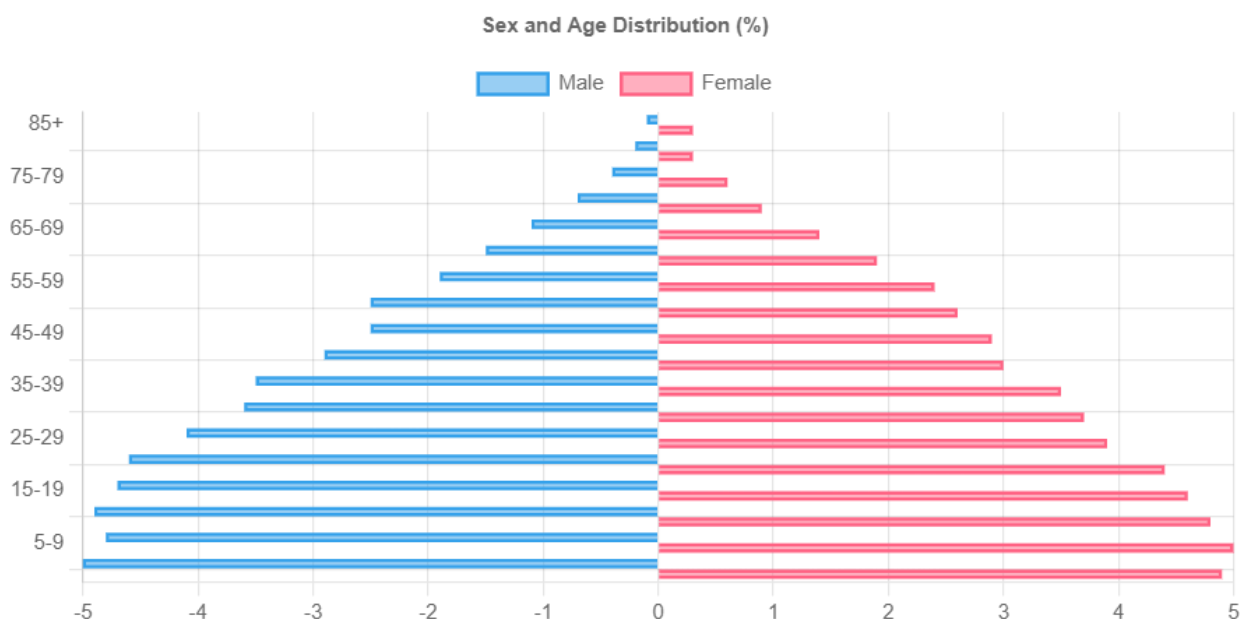


Graph 6: Population by Sex. Source: StatsSa (Census 2022)

2.2.5 Population by Sex and Age Group

Name	Male	Male (%)	Female	Female (%)
85+	49	0,1%	151	0,3%
80-84	109	0,2%	168	0,3%
75-79	217	0,4%	296	0,6%
70-74	389	0,7%	473	0,9%
65-69	593	1,1%	727	1,4%
60-64	788	1,5%	1 007	1,9%
55-59	1 034	1,9%	1 255	2,4%
50-54	1 338	2,5%	1 392	2,6%
45-49	1 324	2,5%	1 547	2,9%
40-44	1 562	2,9%	1 577	3,0%
35-39	1 883	3,5%	1 887	3,5%
30-34	1 914	3,6%	1 968	3,7%
25-29	2 164	4,1%	2 068	3,9%
20-24	2 461	4,6%	2 331	4,4%
15-19	2 499	4,7%	2 436	4,6%

Table 10: Population by Sex and Age Group. Source: StatsSa (Census 2022)



Graph 7: Population by Sex and Age Group. Source: StatsSa (Census 2022)

The above pyramid can be classified as Expansive. It signifies that individuals in the younger age groups make up a relatively high proportion of the population, whereas the pointed top suggests that the people in the older age groups make up a relatively small part of the population.

This pyramid shape indicates high fertility as well as high mortality (death) rates in the younger age groups. This implies that the life expectancy of the people of Siyancuma is low. Possible factors that can contribute to low life expectancy include:

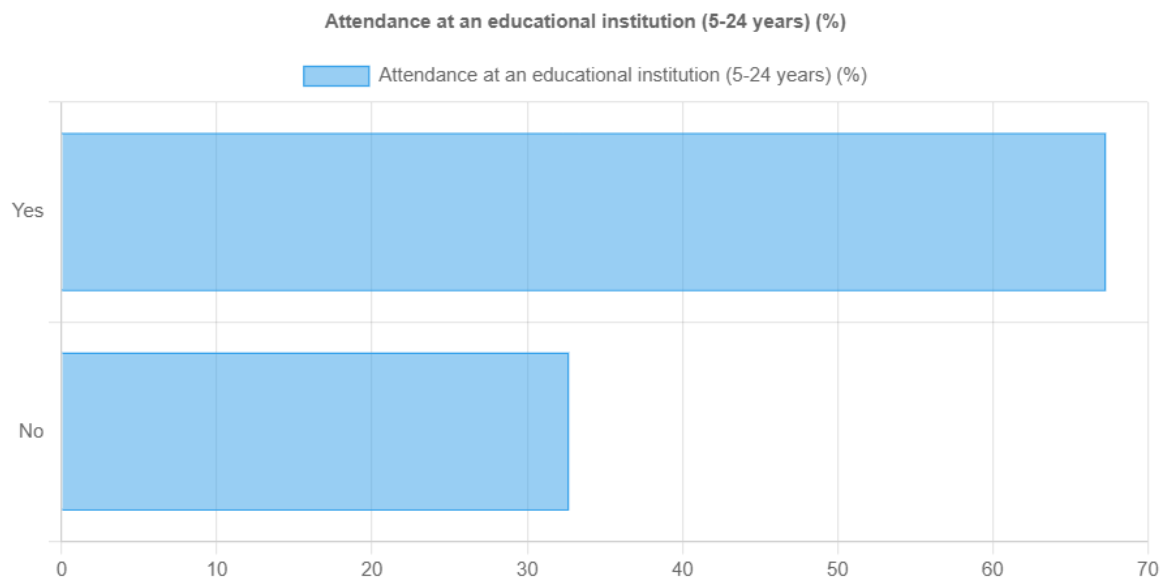
- ☞ Poverty and Unemployment;
- ☞ Malnutrition, especially among younger age groups;
- ☞ Poor Hygiene and Living Condition;
- ☞ Lack of proper Health Care;
- ☞ Bad Lifestyle Choices eg. Alcohol and Drug Abuse and
- ☞ HIV/Aids.

2.3 EDUCATION OVERVIEW

2.3.1 Attendance at an educational institution (5 – 24 years)

Name	Frequency	%
Yes	13 159	67,3%
No	6 396	32,7%

Table 11: Attendance at an educational institution (5-24 years). Source: StatsSa (Census 2022)



Graph 8: Attendance at an educational institution (5-24 years). Source: StatsSa (Census 2022)

2.3.2 Highest Level of Education (20+Years)

Name	Frequency	%
No Schooling	2 591	8,6%
Some Primary	4 629	15,4%
Completed Primary	1 843	6,1%
Some Secondary	11 255	37,4%
Grade 12/Std10	7 907	26,3%
Higher Education	1 697	5,6%
Other	138	0,5%

Table 12: Highest Level of Education (20+Years). Source: StatsSa (Census 2022)

Significant about the above data, is that the biggest portion lies within the Secondary and Grade 12 phase, meaning that the education level of the people of Siyancuma are on the increase.

2.3.3 School infrastructure in Siyancuma Municipal Area

SCHOOL NAMES	PROPERTY STATUS	TOWN	SUBURB	URBAN / RURAL STATUS	PERMANENT TEMP ACCOMM	CIRCUIT	QUINTILE	SCHOOL STATUS	SCHOOL TYPE	SCHOOL CLASSIFICATION WITH PHASE	LEVEL CLASSIFICATION	LOWEST GRADE (AS CAPTURED)	HIGHEST GRADE (AS CAPTURED)
AALWYN PRIMÈRE SKOOL	PUBLIC ORDINARY SCHOOL	CAMPBELL	EXTENSION	RURAL	PERMANENT	PIXLEY KA SEME (PXL)	2	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	MEDIUM INTERMEDIATE	LEVEL 2 PRIMARY SCHOOL	GRADE R	GRADE 9
ANDERSON PRIMÈRE SKOOL	PUBLIC ORDINARY SCHOOL	GRIEKWASTAD	RAINBOW VALLEY	URBAN	PERMANENT	PIXLEY KA SEME (PXL)	2	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	LARGE PRIMARY	LEVEL 5 PRIMARY SCHOOL	GRADE R	GRADE 7
BONGANI SECONDARY SCHOOL	PUBLIC ORDINARY SCHOOL	DOUGLAS	BONGANI	URBAN	PERMANENT	PIXLEY KA SEME (PXL)	2	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	MEDIUM SECONDARY	LEVEL 2 SECONDARY SCHOOL	GRADE 8	GRADE 12
BREIPAAL INTERMEDIÈRE SKOOL	PUBLIC ORDINARY SCHOOL	DOUGLAS	BREIPAAL	URBAN	PERMANENT	PIXLEY KA SEME (PXL)	3	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	MEDIUM INTERMEDIATE	LEVEL 2 PRIMARY SCHOOL	GRADE 4	GRADE 7
BUCKLANDS (NGK) PRIMÈRE SKOOL	PUBLIC ORDINARY SCHOOL ON PRIVATE PROPERTY	DOUGLAS	BUCKLANDS DOUGLAS	RURAL	PERMANENT	PIXLEY KA SEME (PXL)	2	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	SMALL PRIMARY	LEVEL 1 PRIMARY SCHOOL	GRADE R	GRADE 7
DOUGLAS COMBINED SCHOOL	PUBLIC ORDINARY SCHOOL	DOUGLAS	BONGANI	URBAN	PERMANENT	PIXLEY KA SEME (PXL)	2	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	MEDIUM COMBINED	LEVEL 2 COMBINED SCHOOL	GRADE R	GRADE 12
GRIQUATOWN INTERMEDIATE SCHOOL	PUBLIC ORDINARY SCHOOL	GRIEKWASTAD	MATLHOMOLA	URBAN	PERMANENT	PIXLEY KA SEME (PXL)	2	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	MEDIUM INTERMEDIATE	LEVEL 2 PRIMARY SCHOOL	GRADE 4	GRADE 9

HOËRSKOOL DOUGLAS	PUBLIC ORDINARY SCHOOL	DOUGLAS	RETIEFS PARK	URBAN	PERMANENT	PIXLEY KA SEME (PXL)	4	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	SMALL COMBINED	LEVEL 1 COMBINED SCHOOL	GRADE R	GRADE 12
KARRIKAMA HOËRSKOOL	PUBLIC ORDINARY SCHOOL	GRIEKWASTAD	GRIEKWASTAD	URBAN	PERMANENT	PIXLEY KA SEME (PXL)	2	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	LARGE SECONDARY	LEVEL 4 SECONDARY SCHOOL	GRADE 8	GRADE 12
KGATLANI (NGK) PRIMÊRE SKOOL	PUBLIC ORDINARY SCHOOL ON PRIVATE PROPERTY	DOUGLAS	DOUGLAS (KAHLANI RURE)	RURAL	PERMANENT	PIXLEY KA SEME (PXL)	2	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	SMALL PRIMARY	LEVEL 1 PRIMARY SCHOOL	GRADE R	GRADE 7
OLIERIVIER MARIANETTE PRIMÊRE SKOOL	PUBLIC ORDINARY SCHOOL ON PRIVATE PROPERTY	DOUGLAS	OLIERIVIER DOUGLAS	RURAL	TEMPORARY	PIXLEY KA SEME (PXL)	1	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	MICRO PRIMARY	LEVEL 0 PRIMARY SCHOOL	GRADE R	GRADE 7
PLOOYSBURG PRIMÊRE SKOOL	PUBLIC ORDINARY SCHOOL	PLOOYSBURG	PLOOYSBURG	RURAL	PERMANENT	PIXLEY KA SEME (PXL)	1	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	SMALL INTERMEDIATE	LEVEL 1 PRIMARY SCHOOL	GRADE R	GRADE 9
SALT LAKE PRIMÊRE SKOOL	PUBLIC ORDINARY SCHOOL ON PRIVATE PROPERTY	DOUGLAS	SALT LAKE FARM DOUGLAS	RURAL	TEMPORARY	PIXLEY KA SEME (PXL)	1	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	MICRO PRIMARY	LEVEL 0 PRIMARY SCHOOL	GRADE R	GRADE 7
SCHMIDTSDRIFT BATHLAPING INTERMEDIATE SCHOOL	PUBLIC ORDINARY SCHOOL	DOUGLAS (SCHMIDTSDRIFT)	SCHMIDTSDRIFT	RURAL	TEMPORARY	PIXLEY KA SEME (PXL)	1	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	SMALL INTERMEDIATE	LEVEL 1 PRIMARY SCHOOL	GRADE R	GRADE 9
VAAL-ORANJE PRIMÊRE SKOOL	PUBLIC ORDINARY SCHOOL	DOUGLAS	BREIPAAL	URBAN	PERMANENT	PIXLEY KA SEME (PXL)	3	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	MEDIUM PRIMARY	LEVEL 2 PRIMARY SCHOOL	GRADE R	GRADE 7

VAALLUS (NGK) PRIMÈRE SKOOL	PUBLIC ORDINARY SCHOOL ON PRIVATE PROPERTY	DOUGLAS	VAALUS	RURAL	TEMPORARY	PIXLEY KA SEME (PXL)	1	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	MICRO PRIMARY	LEVEL 0 PRIMARY SCHOOL	GRADE R	GRADE 7
WESLAAN SEKONDÈRE SKOOL	PUBLIC ORDINARY SCHOOL	DOUGLAS	BREIPAAL	URBAN	PERMANENT	PIXLEY KA SEME (PXL)	4	OPERATIONAL (LEARNERS AT THE SCHOOL)	PUBLIC ORDINARY SCHOOL	LARGE SECONDARY	LEVEL 4 SECONDARY SCHOOL	GRADE 8	GRADE 12
DOUGLAS PRIMARY SCHOOL													

Table XX: School infrastructure in Siyancuma Municipal Area. Source: Siyancuma Local Municipality (2025); DBE EMIS / Schools4SA (2022–2025)

2.3.4 Broadband and Wi-Fi Connectivity

USAASA – Universal Service and Access Agency of South Africa and Siyancuma LM:

In terms of section 4(1) of the BBI Act, the main objective of Broadband Infraco (BBI) is to expand the availability and affordability of access to electronic communications, including but not limited to underdeveloped and under-served areas, in accordance with the Electronic Communications Act and commensurate with international best practice and pricing, through the provision of Electronic Communications Network Services (ECNS) and Electronic Communications Services (ECS). Government has mandated BBI and SITA to provide end-to-end broadband services to government facilities in eight identified district municipalities, one of which is **Pixley Ka Seme in the Northern Cape**, within which Siyancuma Local Municipality falls.

In May 2024, the Minister of Communications and Digital Technologies, together with the Northern Cape Provincial Government, officially launched the USAASA Broadband project in De Aar, within Pixley Ka Seme District Municipality. The project is intended to improve broadband connectivity and enhance internet access in the region, aimed at bridging the digital divide by providing accessible internet connectivity to communities and empowering individuals and small businesses. As part of this initiative, USAASA connected 114 public access sites with free Wi-Fi hotspots across the Pixley Ka Seme District and is providing digital skills training for the whole District under SA Connect Phase 2.

Nationally, BBI has connected over 13,000 public Wi-Fi hotspots and more than two million homes in underserved and rural areas, transforming network connectivity across the country.

2.4 HEALTH OVERVIEW

The sectoral approach that was adopted to analyse the present health facilities of the Pixley Ka Seme district revealed that the National Government has adopted a primary health care strategy that includes making such services available within walking distance of communities. The strategy also includes improvement in sanitation and drinking water supply, etc. Thus the health care systems that presently exist in the District consist of:

- District Hospitals
- Community Healthcare Centres

Table 13: Municipal Health Centres. Source: Siyancuma Municipality (2024)

TOWN	FACILITY NAME	FACILITY TYPE	LOCATION / ADDRESS	CONTACT
Douglas	Hester Malan Community Health Centre (CHC)	Community Health Centre (CHC)	Douglas (serves Douglas & surrounding rural area)	053 298 2812 053 298 2813 053 298 2814
Douglas	Breipaal PHC Clinic	Primary Health Care (PHC) Clinic	1261 Lily Avenue (Cnr Lily Ave & Rose Street), Breipaal, Douglas	Mon–Fri 08:00–17:00
Douglas	Bongani Clinic Letlhogonolo	Primary Health Care (PHC) Clinic	Bongani, Douglas (to be confirmed with NC DoH)	To be confirmed
Griekwastad	Griekwastad (Helpmekaar) Hospital	District Hospital / Day Hospital	Griekwastad (serves town & surrounding rural area)	053 343 0011
Griekwastad	Griekwastad PHC Clinic	Primary Health Care (PHC) Clinic	Griekwastad (to be confirmed with NC DoH)	To be confirmed
Campbell	Campbell Clinic	Primary Health Care (PHC) Clinic	Campbell Clinic St, - Campbell 8360	053 297 9023
Schmidtsdrift	Schmidtsdrift Clinic	Primary Health Care (PHC) Clinic	Schmidtsdrift Restitution Area (to be confirmed with NC DoH)	To be confirmed

Table 13: Municipal Health Centres. Source: Siyancuma Municipality (2024)

2.5 OVERVIEW OF THE HOUSING SITUATION

TOTAL INFORMAL SETTLEMENTS			TOTAL HOUSEHOLDS IN BACKLOGS			CATEGORY A — TOP STRUCTURES READY			CATEGORY B — ENGINEERING SERVICES NEEDED																										
28			5,244			17 settlements 3,085 households			4 settlements 1,414 households																										
settlements identified			households without formal housing			Served Planned In IDP			Partial services Planned In IDP																										
CATEGORY C — UNCONTROLLED INFORMAL SETTLING (NO SERVICES / UNAUTHORISED)																																			
7 settlements 745 households No water, No sanitation, No electricity Requires pre-Phase 1 (Township Establishment) before any upgrading																																			
Heritage, geotechnical and viability assessments required before any formal planning can commence																																			
■ CATEGORY A — Ready for Top Structures (all engineering services in place) — Uncontrolled Informal Settling (no authorisation, no services)												■ CATEGORY B — Ready for Engineering Services (town planning done, services outstanding)												■ CATEGORY C — Uncontrolled Informal Settling (no services, no engineering)											
SETTLEMENT NAME		TOWN / AREA	CATEGORY	HOUSE-HOLDS	GPS COORDINATES	WATER	SANITATION	ELECTRICITY	REFUSE REMOVAL	IN IDP PIPELINE	FUNDING STATUS	PROJECT PHASE / STATUS																							
CATEGORY A — AREAS READY FOR TOP STRUCTURES Town planning complete All engineering services installed Formalised areas with informal structures																																			
Old Dalton Plakkers		Breipaal	A Top Structures	177	29°02'35"S 23°45'21"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures (100 units under construction)																							
Midblock Plakkers		Breipaal	A Top Structures	326	29°02'10"S 23°45'46"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures (50 units under construction)																							

Akkerlaan Plakkers	Breipaal	A Top Structures	86	29°02'33"S 23°45'35"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
New Dalton Plakkers	Breipaal	A Top Structures	282	29°02'44"S 23°45'08"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Weslaan Plakkers	Breipaal	A Top Structures	50	29°02'47"S 23°45'32"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Poppiestreet Plakkers	Breipaal	A Top Structures	19	29°02'36"S 23°45'49"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Atherton Plakkers	Breipaal	A Top Structures	65	29°02'41"S 23°46'13"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Riemvasmaak	Bongani	A Top Structures	405	29°04'24"S 23°46'11"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Phomolong	Bongani	A Top Structures	31	29°04'25"S 23°46'42"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Damme Plakkers	Bongani	A Top Structures	50	29°04'23"S 23°46'50"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Infill	Bongani	A Top Structures	200	29°04'03"S 23°46'41"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Infill, Rainbow Valley (1)	Griekwastad	A Top Structures	34	28°50'58"S 23°14'42"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures

Infill, Rainbow Valley (2)	Griekwastad	A Top Structures	13	28°51'18"S 23°14'36"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Riemvasmaak	Griekwastad	A Top Structures	457	28°51'24"S 23°15'21"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
New Plakkers	Campbell	A Top Structures	190	28°47'43"S 23°43'02"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Zone 4	Schmidtsdrift	A Top Structures	539	28°42'03"S 24°03'22"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
Zone 5	Schmidtsdrift	A Top Structures	161	28°44'59"S 23°59'29"E	Yes	Yes	Yes	Yes	Yes	No own funding	Ready for Top Structures
CATEGORY B — AREAS READY FOR ENGINEERING SERVICES Town planning complete Pegging done Water and sewerage still outstanding											
New Park	Bongani	B Eng. Services	1200	29°04'40"S 23°46'15"E	JoJo Tanks	None	Yes	Yes	Yes	No own funding	Ready for Engineering Services
Area next to Bosman Canal	Bongani	B Eng. Services	150	29°04'16"S 23°46'13"E	Communal taps	Buckets	Yes	Yes	Yes	No own funding	Ready for Engineering Services
Infill area, Mathlomola (1)	Griekwastad	B Eng. Services	22	28°51'45"S 23°15'52"E	Communal taps	Buckets	Yes	Yes	Yes	No own funding	Ready for Engineering Services
Infill area, Mathlomola (2)	Griekwastad	B Eng. Services	42	28°51'57"S 23°16'05"E	Communal taps	Buckets	Yes	Yes	Yes	No own funding	Ready for Engineering Services
CATEGORY C — AREAS OF UNCONTROLLED, INFORMAL SETTLEMENT No township establishment No services No IDP provision Geotechnical assessment required											

"Snake Park"	Breipaal	C Uncon- trolled	150	29°02'59"S 23°45'22"E	None	None	None	Yes	No	No own funding	Pre-Phase 1 — Township establishment required
"Donkerhoek"	Breipaal	C Uncon- trolled	200	28°02'54"S 23°45'05"E	None	None	None	None	No	No own funding	Pre-Phase 1 — Township establishment required
Area next to Weslaan Plakkers	Breipaal	C Uncon- trolled	85	29°02'48"S 23°45'37"E	Communal standpipe	Buckets	None	Yes	No	No own funding	Pre-Phase 1 — Township establishment required
Area between Weslaan High & Douglas Primary	Breipaal	C Uncon- trolled	30	29°02'42"S 23°45'26"E	Communal standpipe	None	None	Yes	No	No own funding	Pre-Phase 1 — Township establishment required
Area on old dumping site	Breipaal	C Uncon- trolled	80	29°02'09"S 23°45'51"E	None	Buckets	None	Yes	No	No own funding	Pre-Phase 1 — Township establishment required
Area south of Vaalblock	Griekwastad	C Uncon- trolled	180	28°51'37"S 23°15'19"E	Communal standpipe	Buckets	None	Yes	No	No own funding	Pre-Phase 1 — Township establishment required
Area east of Campbell squatter area	Campbell	C Uncon- trolled	20	28°47'48"S 23°43'10"E	None	None	None	None	No	No own funding	Pre-Phase 1 — Township establishment required
GRAND TOTAL: 28 informal settlements identified 5,244 households Category A: 17 settlements (3,085 HH) Category B: 4 settlements (1,414 HH) Category C: 7 settlements (745 HH)											

PROJECT PHASE LEGEND	
PHASE 1	Survey, registration, community participation, facilitation, dispute resolution (3% of project cost before PM fees) Geotechnical investigation Land acquisition Pre-planning Interim engineering services
PHASES 2 & 3	Detailed town planning Land surveying and pegging Contour survey Civil engineer fees Site supervision fees Permanent engineering services

Table 18: Informal Settlements Register — Source: Siyancuma Local Municipality (2025) | Head of Anti-Land invasion and Development

2.5.1 Household Dynamics

	2011	2022
Number of Households	9578	13 422
Average household size	3,8	4,0
Formal dwellings	73,0 %	74,4%

Table 14: Household Dynamics.

StatsSa (Cencus 2011)

StatsSA (Census 2022)

2.5.2 Household Services

	2011	2022
Flush toilet connected to sewerage	60,2 %	73,9 %
Weekly refuse removal	62,3 %	69,1 %
Piped water inside dwelling	41,4 %	50,8 %
Electricity for lighting	82,2 %	90,1 %

Table 15: Household Services.

StatsSA (Census 2011)

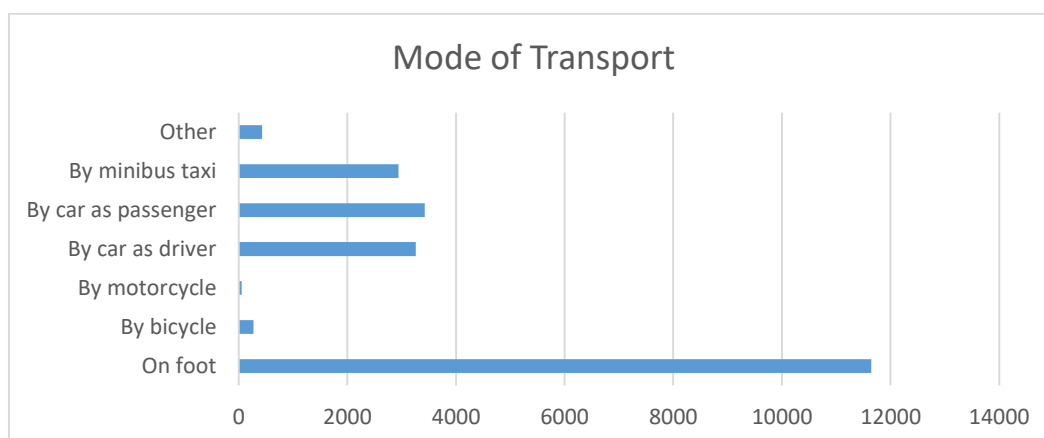
StatsSA (Census 2022)

2.6 HOUSEHOLD LIVING CONDITIONS AND SOCIAL AMENITIES

2.6.1 Transport

Transport includes activities such as providing passenger or freight transport by rail, road, water or air, auxiliary activities such as terminal parking facilities, cargo handling and activities, and postal activities and telecommunication.

The majority of people in Siyancuma do not have own transport and walk on foot to their places of employment or businesses in town. A small percentage are dependent on other modes of transport like minibus taxis and bicycles.

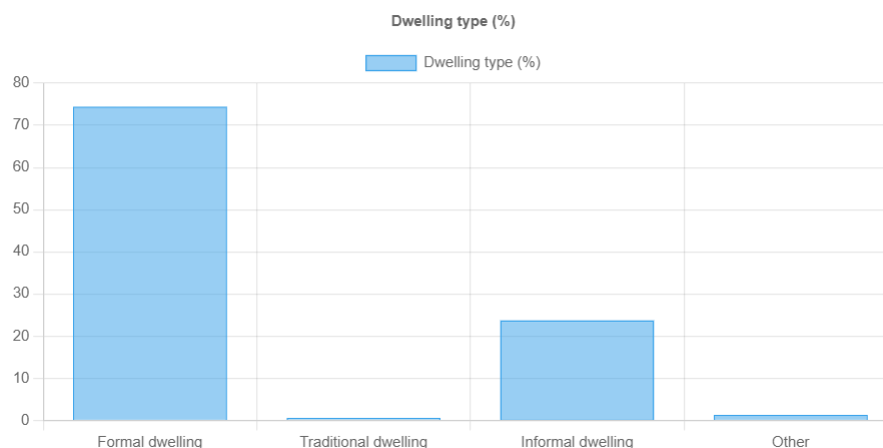


Graph 11: Mode of Transport. Source: StatsSA Community Census (2016)

2.6.2 Dwelling Type

Name	Frequency	%
Formal dwelling	9 988	74,4%
Traditional dwelling	86	0,6%
Informal dwelling	3 180	23,7%
Other	169	1,3%

Table 19: Dwelling Type. Source: StatsSa (Census 2022)

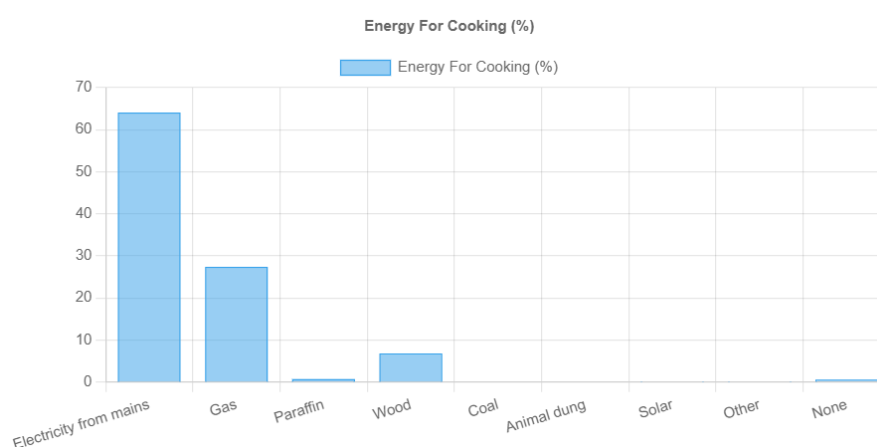


Graph 12: Dwelling Type. Source: StatsSa (Census 2022)

2.6.3 Energy for Cooking

Name	Frequency	%
Electricity from mains	8 605	64,1%
Gas	3 682	27,4%
Paraffin	88	0,7%
Wood	917	6,8%
Coal	6	0,0%
Animal dung	1	0,0%
Solar	23	0,2%
Other	20	0,2%
None	78	0,6%

Table 20: Energy for Cooking. Source: StatsSa (Census 2022)

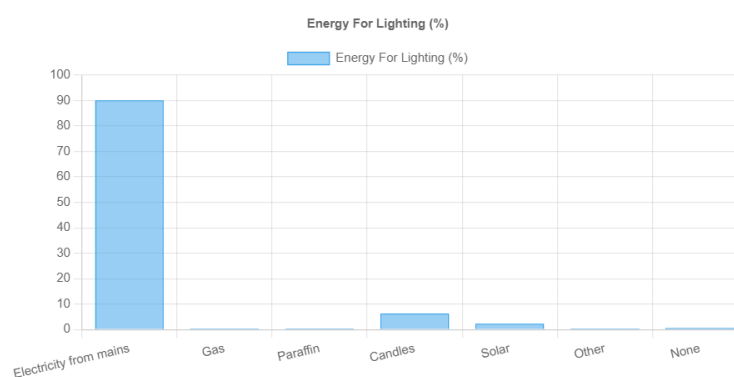


Graph 13: Energy for Cooking. Source: StatsSa (Census 2022)

2.6.4 Energy for Lighting

Name	Frequency	%
Electricity from mains	12 095	90,1%
Gas	32	0,2%
Paraffin	45	0,3%
Candles	840	6,3%
Solar	315	2,3%
Other	29	0,2%
None	67	0,5%

Table 21: Energy for Lighting. Source: StatsSa (Census 2022)



2.6.5 Refuse Removal

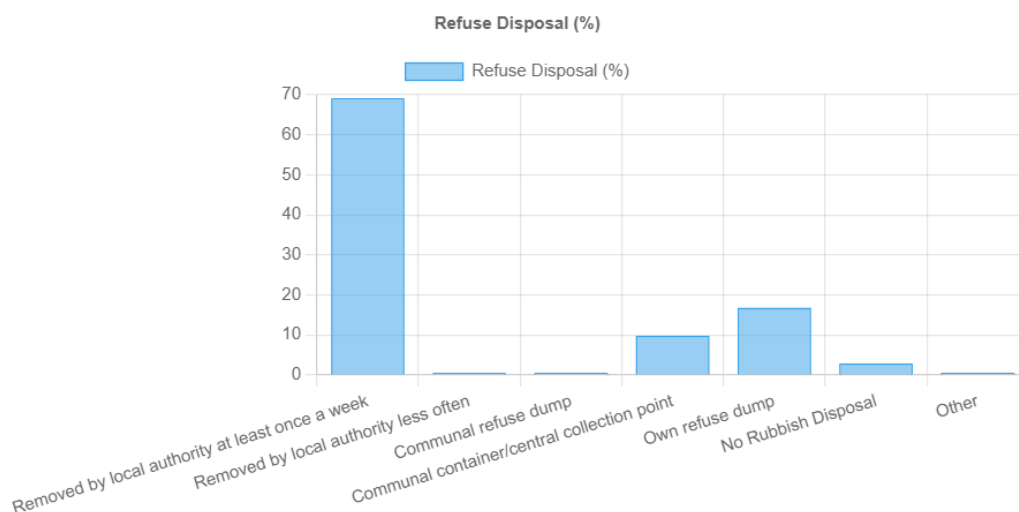
The following tables depicts the days and frequency on which refuse are being removed in the different towns of the Siyancuma Local Municipality:

TOWN	TOWNSHIP	MON	TUE	WED	THU	FRI
DOUGLAS	Town			✖		
	Bongani				✖	
	Breipaal		✖			
	Businesses	✖				✖
GRIEKWASTAD	Town			✖		
	Rainbow Valley			✖		
	Mathlomola		✖			
	Vaalblok		✖			
	Riemvasmaak		✖			
	Businesses		✖			
CAMPBELL	Town		✖			
	Boven Campbell		✖			
	Township			✖		
	Informal area				✖	

Table 22: Refuse removal in towns. Source: Siyancuma Local Municipality (2024)

Name	Frequency	%
Removed by local authority at least once a week	9 268	69,1%
Removed by local authority less often	69	0,5%
Communal refuse dump	58	0,4%
Communal container/central collection point	1 320	9,8%
Own refuse dump	2 260	16,8%
No Rubbish Disposal	389	2,9%
Other	59	0,4%

Table 23: Refuse Disposal. Source: StatsSa (Census 2022)



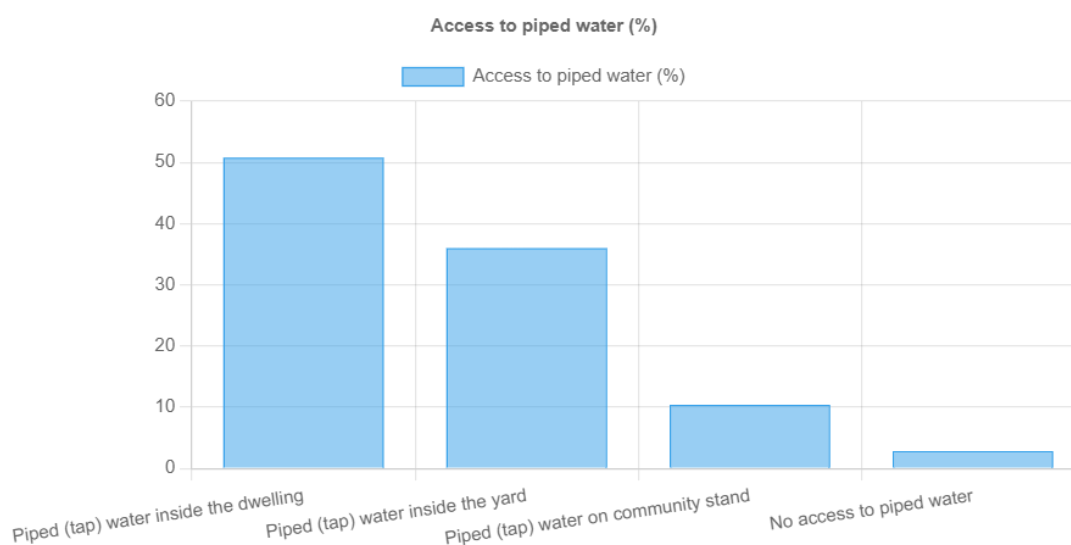
Graph 15: Refuse Disposal. Source: StatsSa (Census 2022)

2.6.6 Access to Piped Water

Most households in the Siyancuma Local Municipality area have access to water inside the house/dwelling followed by taps inside the yard. However, many households are still dependant on communal taps. Only a small percentage (2,8 %) does not have any access to piped water.

Name	Frequency	%
Piped (tap) water inside the dwelling	6 820	50,8%
Piped (tap) water inside the yard	4 829	36,0%
Piped (tap) water on community stand	1 392	10,4%
No access to piped water	381	2,8%

Table 24: Access to Piped Water. Source: StatsSa (Census 2022)



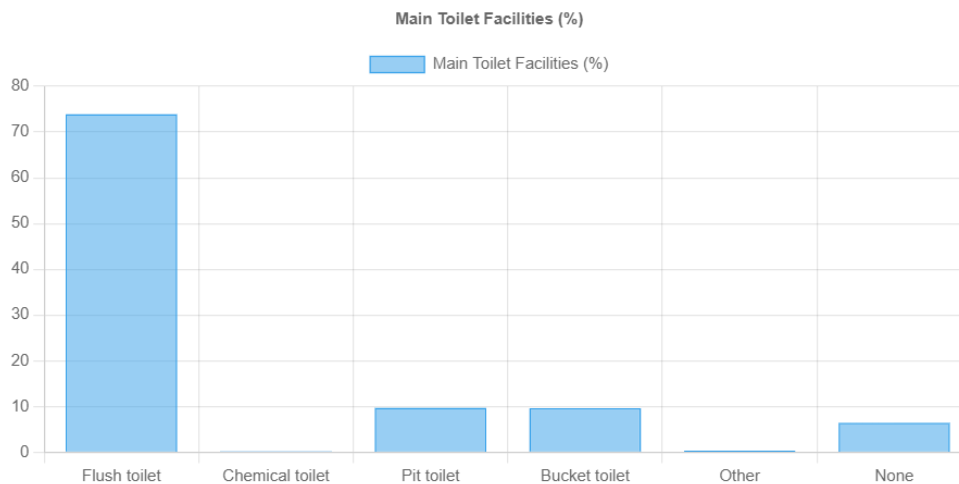
Graph 16: Access to Piped Water. Source: StatsSa (Census 2022)

2.6.7 Main Toilet Facilities

The majority of households (73,9 %) has access to flush toilets but it is still a great concern that some people are still dependant on pit toilets (UDS) and buckets.

Name	Frequency	%
Flush toilet	9 916	73,9%
Chemical toilet	24	0,2%
Pit toilet	1 307	9,7%
Bucket toilet	1 283	9,6%
Other	35	0,3%
None	857	6,4%

Table 25: Main Toilet Facilities. Source: StatsSa (Census 2022)



Graph 17: Main Toilet Facilities. Source: StatsSa (Census 2022)

2.6.8 Public Facilities

Towns	Multipurpose Centres	Town Halls
Schimidsdrift	0	0
Campbell	0	1
Griekwastad	0	2
Douglas	0	2
Total	0	5

Table 26: Community Halls. Source: Siyancuma Local Municipality (2024)

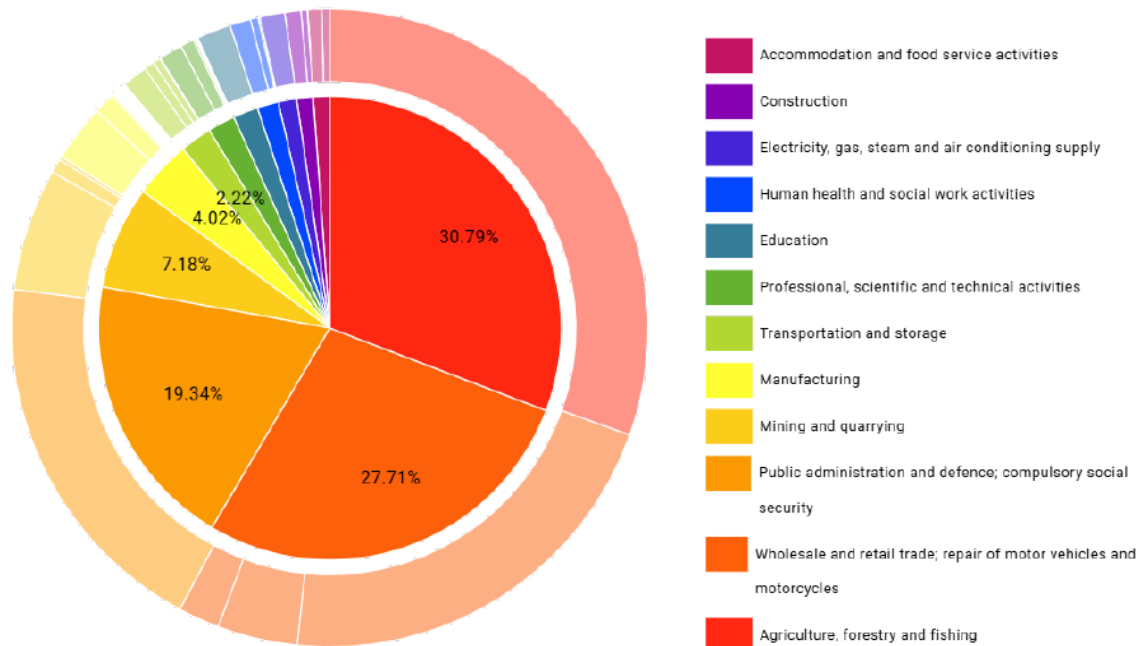
2.6.9 Cemeteries

Towns	Cemeteries
Schimidsdrift	1
Campbell	1
Griekwastad	3
Douglas	3
Saltlake	1
Total	6

Table 27: Cemeteries. Source: Siyancuma Local Municipality (2024)

2.7 Economic Profile

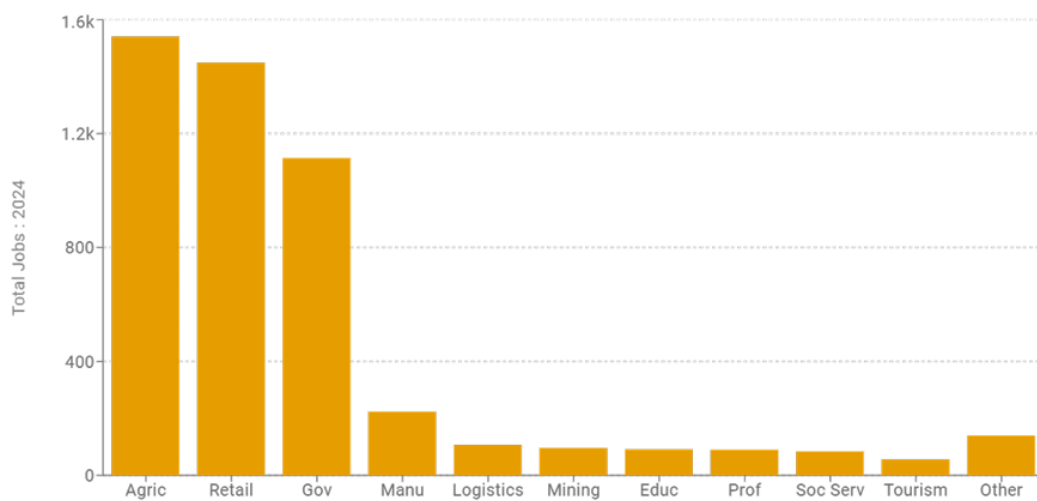
2.7.1 Industry Profile



Graph 18: Industry Profile Source: spatialtaxdata.org.za

Between 2024 and 2025, Siyancuma LM's sector composition remains dominated by agriculture and wholesale/retail, but becomes less concentrated overall. The combined share of the three largest sectors declines from approximately 83.3% in 2024 (Agriculture 31.27%, Wholesale/Retail 29.40%, Public Administration 22.61%) to about 77.8% in 2025 (Agriculture 30.79%, Wholesale/Retail 27.71%, Public Administration 19.34%). The largest contraction occurs in public administration (−3.3 percentage points), alongside smaller declines in wholesale/retail (−1.7 pp) and agriculture (−0.5 pp). In contrast, mining and quarrying increases markedly in 2025 (to 7.18%), while manufacturing decreases slightly (4.55% → 4.02%) and smaller sectors such as transport and storage remain broadly stable (~2.2%). Overall, the 2025 distribution indicates modest diversification away from the top sectors, primarily driven by the rise in mining.

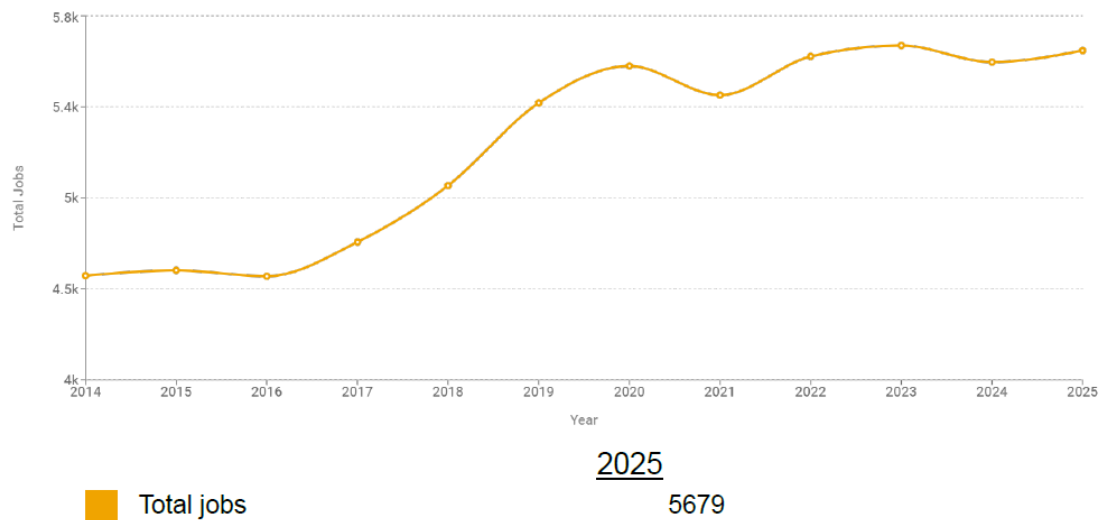
2.7.2 Industry Structure



Graph 19: Industry Structure Source: spatialtaxdata.org.za

The bar charts illustrate the top employment sectors in Siyancuma Local Municipality in 2024 and 2025, highlighting their central role in sustaining livelihoods and shaping local economic resilience. In both years, agriculture remains the dominant employer, followed closely by retail and government, confirming that these three sectors continue to form the backbone of the local labour market and reflecting the municipality's rural and service-oriented economic base. While most secondary sectors remain comparatively small, the most notable year-on-year change is the rise of mining, which shifts from a marginal employer in 2024 to a materially larger contributor in 2025. By contrast, manufacturing and logistics show only modest movement and remain well below the leading sectors, while education, professional services, and social services continue to account for relatively limited employment. Minor differences in category visibility such as tourism appearing in 2024 and power in 2025 likely reflect reporting or classification changes rather than substantive structural shifts. Overall, the comparison suggests a labour market that remains heavily concentrated in a few core sectors, with emerging momentum in mining, underscoring the importance of targeted development strategies that strengthen tradable sector performance, expand market access, and support broader diversification and job creation.

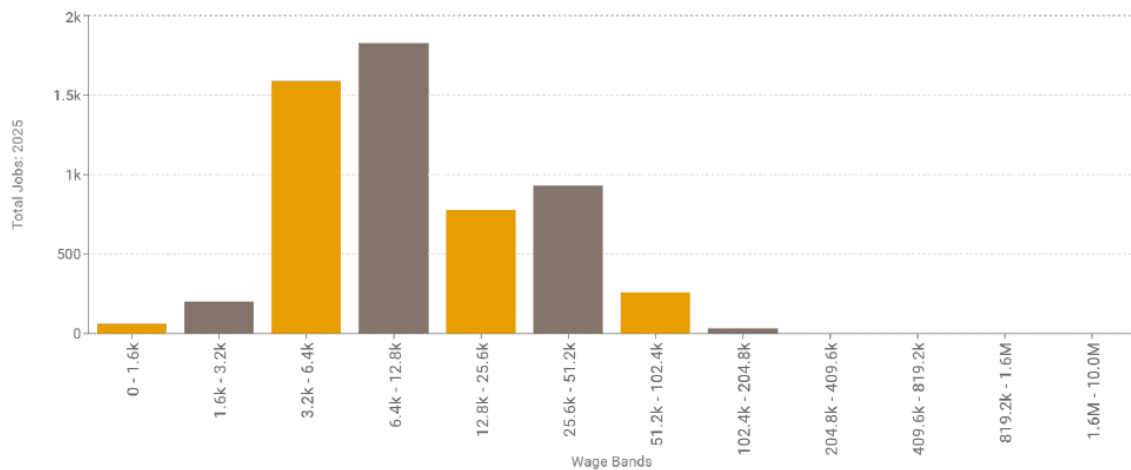
2.7.3 Job Growth 2014-2024



Graph 20: Jobs Growth Source: spatialtaxdata.org.za

In 2025, Siyancuma Local Municipality recorded 5,679 formal full-time equivalent (FTE) jobs based on IRP5 tax certificate submissions from compliant firms an increase of approximately 453 FTE jobs from the prior year. This measure reflects employment in the formal, tax-compliant segment of the economy and excludes informal activity and employment by non-compliant entities. Over the long term (2014–2025), formal employment shows a clear upward trajectory, rising from below 4,000 jobs in 2014 to above 5,200 in 2024, with a noticeable dip around 2021 likely associated with pandemic-related disruptions. Overall, the trend points to gradual strengthening of the formal labour market, albeit with intermittent volatility. Total FTE employment remains a key indicator of the scale and inclusivity of the local economy, reflecting the availability of relatively stable (“decent work”) opportunities in Siyancuma’s mainstream sectors.

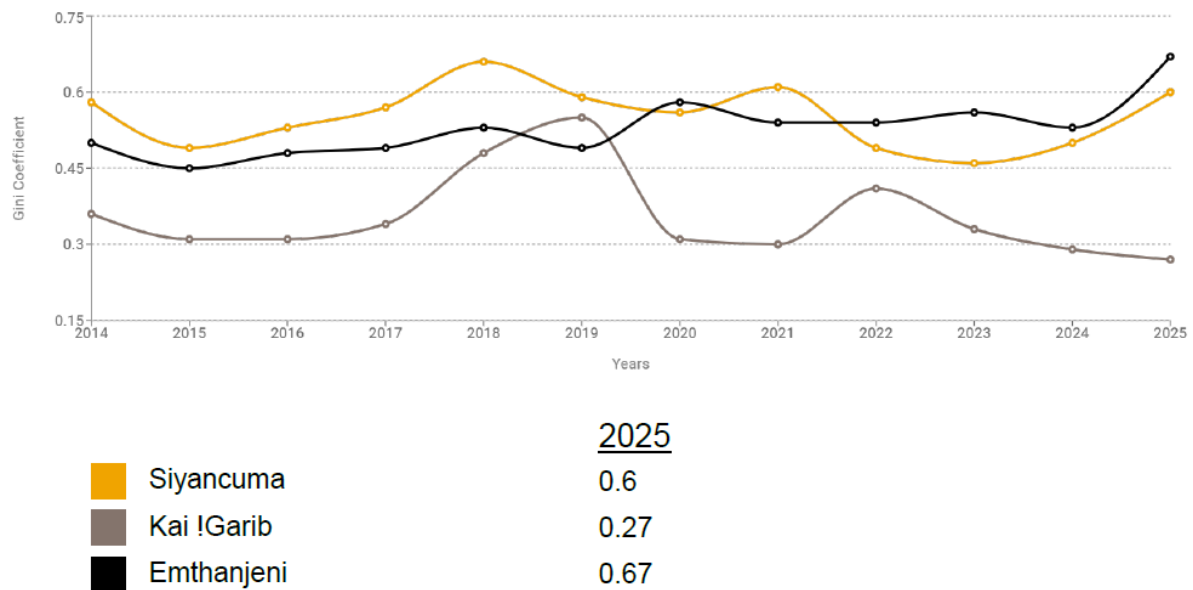
2.7.4 Wage Distribution



Graph 21: Wage Distribution Source:spatialtaxdata.org.za

Siycancuma LM shows a modest upward shift in wages between 2024 and 2025. The share of low-wage jobs (below R3.2k) declined from 7.39% to 4.32%, while the core mid-range (R3.2k–R12.8k) remained broadly stable at ~59.6–60.7%. There was slight growth in the upper-mid bands (R12.8k–R51.2k) and in higher wage bands, increasing from 4.10% to 4.86%. The modal wage band appears to move from R3.2k–R6.4k (2024) to R6.4k–R12.8k (2025), with the most notable increase in R6.4k–R12.8k (about +570 jobs / +45%). Overall employment rises by roughly 8% (~+420 jobs), while jobs above R204.8k remain effectively zero, keeping the distribution highly concentrated below that level. Overall, this is indicative of wage upgrading and reduced low-paid work, with only modest expansion into upper-mid bands and no meaningful growth at the high end, keeping the distribution concentrated below R204.8k.

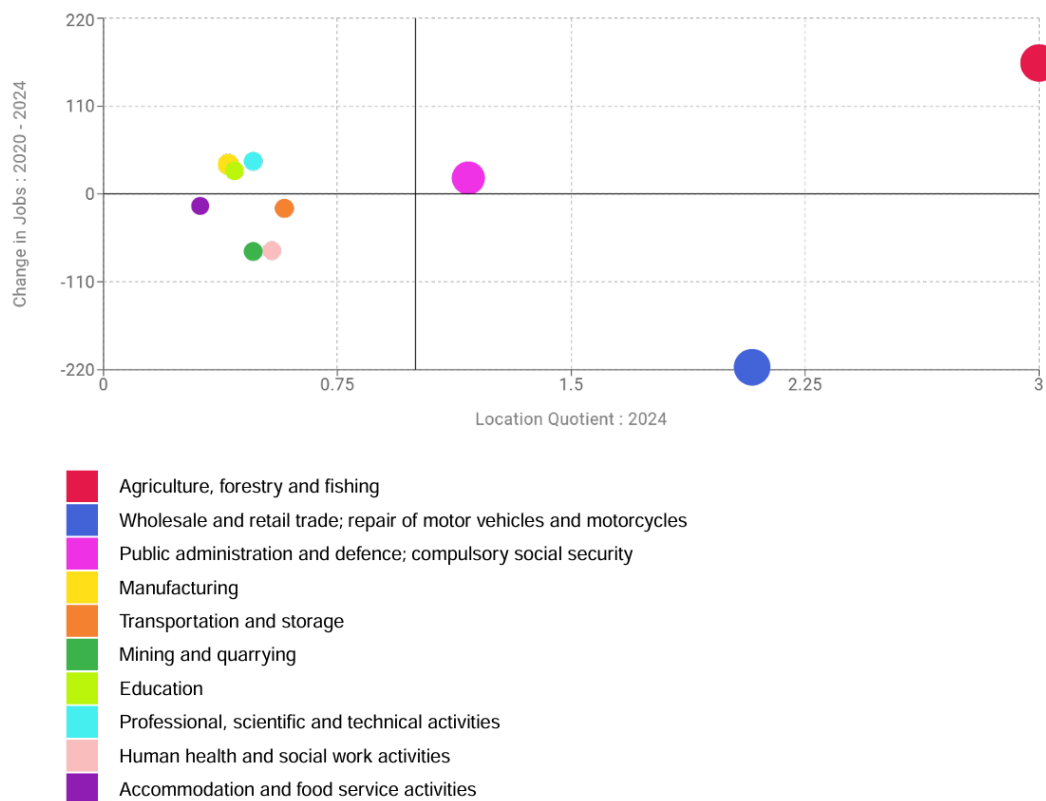
2.7.5 Wage Inequality: Gini



Graph 22: Wage Inequality: Gini Source: spatialtaxdata.org.za

For Siyancuma, the Gini coefficient remains consistently high over the 2014–2025 period, indicating persistent income inequality. Inequality rises from roughly the mid-0.5 range in 2014 to a peak around 2018 (approximately 0.65), then moderates somewhat through 2019–2020. From 2021 onward, the series trends downward and stabilises around 0.45–0.50 by 2023–2024, suggesting a period of improving distributional outcomes. However, in 2025 the Gini coefficient increases again to 0.60, signalling a renewed widening of income disparities and a partial reversal of the gains observed in the preceding years. This measure remains crucial as wage inequality continues to be a central driver of broader economic inequality in South Africa, influencing social mobility and economic inclusion.

2.7.6 Industry Potential: Four Quadrants



Graph 23: Industry Potential: Four Quadrants Source: spatialtaxdata.org.za

The quadrant analysis of Siyancuma’s local economy reveals distinct patterns of industry performance across three key dimensions: employment growth, sectoral specialisation (measured by Location Quotient), and industry size. The agriculture, forestry, and fishing sector emerges as the municipality’s strongest economic asset, exhibiting both high specialisation—nearly three times more concentrated than the national average—and significant job growth between 2020 and 2024. Its large size further underscores its central role in the local economy, making it a solid foundation for targeted investment and long-term growth. In contrast, the wholesale and retail trade sector, while also highly specialised, experienced a notable decline in employment, suggesting vulnerability due to possible market saturation or external competition, and highlighting the need for revitalisation through innovation and regional trade expansion. Several smaller sectors, such as public administration, education, manufacturing, and professional services, show positive employment growth but remain under-specialised, positioning them as emerging opportunities that could support economic diversification if supported through skills development and local procurement strategies. Meanwhile, sectors such as health, social services, accommodation, and food services are characterised by both low specialisation and job decline, indicating structural weaknesses and limited current potential.

2.7.7 Free Basic Services

The table presents the proportion of indigent households with access to free basic municipal services. In line with the municipality's approved indigent policy and national guidelines, households earning less than the equivalent of two state pensions per month qualify for these services. The tables also show the total number of indigent and other qualifying

Free Basic Services To Low Income Households									
	Number of households								
	Households earning less than R4,500 per month								
		Free Basic Water		Free Basic Sanitation		Free Basic Electricity		Free Basic Refuse	
	Total	Access	%	Access	%	Access	%	Access	%
2022/23	4 170	4 170	100%	3 509	84%	4 170	100%	4 170	100%
2023/24	2 025	2 025	100%	2 025	100%	2 025	100%	2 025	100%
2024/25	1 834	1 834	100%	1 834	100%	1 834	100%	1 834	100%

CHAPTER 3: VISION, MISSION, VALUES & STRATEGIC ISSUES

The Siyancuma Local Municipality decided on the following strategic framework which was held on 14 Mar 2025:

3.1 Vision

“Together we commit ourselves to be an excellent transparent and ethical Municipality”

3.2 Mission

To enable us to achieve our Vision, we will strive to:

- Administratively deliver a quality service to our customers
- Communicate transparently and adequately
- Work as one Team
- Be effective and efficient in our service delivery
- Have Clean and open service delivery
- Be developmental and creating opportunities for all
- Alleviate poverty in our communities
- By developing our skills to deliver a continuous improved service day by day
- Responsive

3.3 Values

- Transparency
- Integrity
- Honesty
- Respectful
- Accountability
- Consistency
- Value for Money Services
- Commitment
- Involvement
- Productive
- Innovative
- Passion

3.4 Strategic Issues

3.4.1 Spatial Rationale

NPO	KPA	Strategic Objective	KPI	Target	Department	KPI Owner
Responsive Local Government	Spatial Rationale	Develop and adopt a Spatial Development Framework (SDF) that complies 100% with SPLUMA requirements by June 2026		DONE	Anti-Land Invasion & Development	C. Groenewald
Responsive Local Government	Spatial Rationale	Develop and adopt a Spatial Development Framework (SDF) that complies 100% with SPLUMA requirements by June 2026		DONE	Anti-Land Invasion & Development	C. Groenewald
Human Settlements	Spatial Rationale	Formalize and upgrade at least 2 informal settlements annually to improve housing conditions and promote sustainable human settlements	Partner with the Department of Human Settlements to provide housing solutions.	2 Informal settlements by 30 June 2026	Anti-Land Invasion & Development	C. Groenewald
Human Settlements	Spatial Rationale	Formalize and upgrade at least 2 informal settlements annually to improve housing conditions and promote sustainable human settlements	Conduct socio-economic impact assessments for informal settlement upgrades.			

Human Settlements	Spatial Rationale	Identify and allocate 20% of municipal land for mixed-use development to encourage economic integration by December 2026 (Outcome 8).	Rezone 20% of identified municipal land to support commercial and residential use.	31 Dec 2026	Anti-Land Invasion & Development	C. Groenewald
Human Settlements	Spatial Rationale	Identify and allocate 20% of municipal land for mixed-use development to encourage economic integration by December 2026 (Outcome 8).	Collaborate with the private sector for investment in new developments.	31 Dec 2026	Anti-Land Invasion & Development	C. Groenewald
Responsive Local Government	Spatial Rationale	Implement Geographic Information System (GIS) technology to monitor land use and zoning compliance across 100% of municipal jurisdiction by June 2026	Procure and deploy GIS software for zoning, land-use tracking, and reporting.	30 June 2026	Anti-Land Invasion & Development	C. Groenewald
Responsive Local Government	Spatial Rationale	Implement Geographic Information System (GIS) technology to monitor land use and zoning compliance across 100% of municipal jurisdiction by June 2026	Train municipal staff in GIS operation and compliance tracking.	30 June 2026	Anti-Land Invasion & Development	C. Groenewald

Strengthening tenure security and promoting housing rights.	Spatial Rationale	Develop land tenure programs to formalize 10,000 informal housing units by June 2026.	Survey and register informal settlements in municipal records.	30 June 2026	Anti-Land Invasion & Development	C. Groenewald
Strengthening tenure security and promoting housing rights.	Spatial Rationale	Develop land tenure programs to formalize 10,000 informal housing units by June 2026.	Work with the Department of Human Settlements on issuing title deeds.	30 June 2026	Anti-Land Invasion & Development	C. Groenewald
Strengthening tenure security and promoting housing rights.	Spatial Rationale	Develop land tenure programs to formalize 10,000 informal housing units by June 2026.	Conduct public awareness campaigns on land ownership rights.	30 June 2026	Anti-Land Invasion & Development	C. Groenewald
Protecting environmental assets and ensuring sustainable development.	Spatial Rationale	Enhance biodiversity protection by designating 10% of municipal land as conservation areas by June 2026.	Identify ecologically sensitive zones for conservation.	30 June 2026	Anti-Land Invasion & Development	C. Groenewald

Protecting environmental assets and ensuring sustainable development.	Spatial Rationale	Enhance biodiversity protection by designating 10% of municipal land as conservation areas by June 2026.	Partner with environmental organizations for technical expertise.	30 June 2026	Anti-Land Invasion & Development	C. Groenewald
Protecting environmental assets and ensuring sustainable development.	Spatial Rationale	Enhance biodiversity protection by designating 10% of municipal land as conservation areas by June 2026.	Develop municipal bylaws to prevent illegal land use.	30 June 2026	Anti-Land Invasion & Development	C. Groenewald

3.4.2 Basic Service Delivery and Infrastructure Development

NPO	KPA	Strategic Objective	KPI	Target	Department	KPI Owner
Economic Infrastructure	Basic Service Delivery and Infrastructure Development	Increase household access to basic water services from 85% to 95% by June 2026, ensuring compliance with minimum standards for water quality	Conduct baseline studies to identify underserved areas.	Master Plans will be developed over a space of 3 years. As per available budget	Technical Services	HOD: X. Geco
Economic Infrastructure	Basic Service Delivery and Infrastructure Development	Increase household access to basic water services from 85% to 95% by June 2026, ensuring compliance with minimum standards for water quality	Develop a water provision maintenance plan that includes boreholes, pipeline extensions, and water treatment facilities.	5 Year reliability plan from DWS is there and is used	Technical Services	HOD: X. Geco
Economic Infrastructure	Basic Service Delivery and Infrastructure Development	Increase household access to basic water services by installing 25 communal standpipes by June 2026, ensuring compliance with minimum standards for water quality	Ensuring construction of communal standpipes for all informal settlements	30 June 2026	Technical Services	HOD: X. Geco
Rural Development	Basic Service Delivery and Infrastructure Development	Electrify 100 informal households in under-served areas by June 2026, contributing to sustainable rural development	Partner with Eskom and implement the Integrated National Electrification Programme (INEP).	30 June 2026	Technical Services	HOD: X. Geco

Rural Development	Basic Service Delivery and Infrastructure Development	Electrify 100 informal households in under-served areas by June 2026, contributing to sustainable rural development	Engage communities for electrification rollout plans and maintain a database for prioritization.	30 June 2026	Technical Services	HOD: X. Geco
Economic Infrastructure	Basic Service Delivery and Infrastructure Development	Maintain 10 km of gravel roads in urban areas by June 2026 to improve connectivity and economic infrastructure	Apply for funds from the Roads Maintenance and Rehabilitation Grant (RMRG) .	30 June 2026	Technical Services	HOD: X. Geco
Economic Infrastructure	Basic Service Delivery and Infrastructure Development	Maintain 10 km of gravel roads in urban areas by June 2026 to improve connectivity and economic infrastructure	Use in-house team and create EPWP jobs for labour-intensive projects.	30 June 2026	Technical Services	HOD: X. Geco
Economic Infrastructure	Basic Service Delivery and Infrastructure Development	Maintain 10 km of gravel roads in urban areas by June 2026 to improve connectivity and economic infrastructure	Develop annual road maintenance schedules.	30 June 2026	Technical Services	HOD: X. Geco
Rural Development	Basic Service Delivery and Infrastructure Development	Reduce sanitation backlogs in rural areas by 10% annually through targeted infrastructure projects	Implement waterborne toilet system in rural areas	30 June 2026	Technical Services	HOD: X. Geco
Rural Development	Basic Service Delivery and Infrastructure Development	Reduce sanitation backlogs in rural areas by 10% annually through targeted infrastructure projects	Secure funding through Conditional Water Services Infrastructure Grant and COGHSTA .	30 June 2026	Technical Services	HOD: X. Geco

Rural Development	Basic Service Delivery and Infrastructure Development	Reduce sanitation backlogs in rural areas by 10% annually through targeted infrastructure projects	Conduct education campaigns on hygiene and sanitation practices.	30 June 2026	Technical Services	HOD: X. Geco
Basic Education	Basic Service Delivery and Infrastructure Development	Ensure 100% of public facilities such as schools and clinics have access to water, sanitation, and electricity by June 2026	Audit existing facilities for service gaps	30 June 2026	Technical Services	HOD: X. Geco
Basic Education	Basic Service Delivery and Infrastructure Development	Ensure 100% of public facilities such as schools and clinics have access to water, sanitation, and electricity by June 2028	Monitor and ensure compliance with service delivery standards set by the national government.	30 June 2028	Technical Services	HOD: X. Geco
Infrastructure	Basic Service Delivery and Infrastructure Development	maintain the existing storm water drainage systems in urban areas annually by June 2026.	Conduct storm water management studies to identify priority areas.	30 June 2026	Technical Services	HOD: X. Geco
Infrastructure	Basic Service Delivery and Infrastructure Development	Maintain of storm water drainage systems in urban areas width 5 km of drainage annually by June 2028.	Develop master plan by June 2028	30 June 2028	Technical Services	HOD: X. Geco
Infrastructure	Basic Service Delivery and Infrastructure Development	Maintain of storm water drainage systems in urban areas width 5 km of drainage annually by June 2028.	Labour intensive project which include local labour under EPWP.	30 June 2026	Technical Services	HOD: X. Geco

Rural Development	Basic Service Delivery and Infrastructure Development	Expand access to refuse removal services to 100% of households by June 2026.	Ensure refuse removal is conducted as per requirement	30 June 2026	Technical Services	HOD: X. Geco
Rural Development	Basic Service Delivery and Infrastructure Development	Expand access to refuse removal services to 100% of households by June 2026.	Develop refuse removal schedules for all wards.	30 June 2026	Technical Services	HOD: X. Geco
Rural Development	Basic Service Delivery and Infrastructure Development	Expand access to refuse removal services to 100% of households by June 2026.	Conduct consumer education on illegal dumping and littering	30 June 2026	Technical Services	HOD: X. Geco

3.4.3 Local Economic Development (LED)

NPO	KPA	Strategic Objective	KPI	Target	Department	KPI Owner
Inclusive Economic Growth	LED	Create 500 jobs annually through the Expanded Public Works Programme (EPWP) by June 2026	Identify local infrastructure and environmental projects for labour-intensive jobs.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Inclusive Economic Growth	LED	Create 500 jobs annually through the Expanded Public Works Programme (EPWP) by June 2026	Track job creation targets using quarterly reports to the Department of Public Works.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Inclusive Economic Growth	LED	Support at least 20 SMMEs annually through training, funding, or incubation programs by December 2025	Host entrepreneurship workshops and provide mentorship programs.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Inclusive Economic Growth	LED	Support at least 30 SMMEs annually through training, funding, or incubation programs by December 2026	Partner with SEDA and other financial institutions for SMME funding.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Rural Development	LED	Establish 5 community agricultural cooperatives to enhance food security and economic opportunities by June 2026	Conduct feasibility studies for cooperatives in targeted rural communities.	30 June 2026	Anti-Land Invasion & Development	O.Jojo

Rural Development	LED	Establish 5 community agricultural cooperatives to enhance food security and economic opportunities by June 2026	Facilitate access to agricultural grants like the Comprehensive Agricultural Support Programme (CASP) .	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Inclusive Economic Growth	LED	Facilitate investment worth R50 million in local infrastructure development by June 2026 to attract industries	Develop marketing campaigns to promote municipal areas as investment destinations.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Inclusive Economic Growth	LED	Facilitate investment worth R50 million in local infrastructure development by June 2026 to attract industries	Offer tax rebates or incentives for businesses setting up in local municipalities.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Inclusive Economic Growth	LED	Develop a municipal tourism strategy by June 2026 to boost local economic activity and attract visitors	Identify and market heritage sites and local attractions.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Inclusive Economic Growth	LED	Develop a municipal tourism strategy by June 2026 to boost local economic activity and attract visitors	Identify and market heritage sites and local attractions.	30 June 2026	Anti-Land Invasion & Development	O.Jojo

Supporting economic transformation and job creation.	LED	Establish a youth entrepreneurial program to support 50 youth-owned businesses annually by June 2026.	Partner with SEDA and the NYDA for funding and training.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Supporting economic transformation and job creation.	LED	Establish a youth entrepreneurial program to support 50 youth-owned businesses annually by June 2026.	Host annual youth entrepreneurship expos.	30 June 2025	Anti-Land Invasion & Development	O.Jojo
Supporting economic transformation and job creation.	LED	Establish a youth entrepreneurial program to support 50 youth-owned businesses annually by June 2026.	Provide business mentorship programs.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Advancing infrastructure for sustainable energy systems.	LED	Promote renewable energy projects, achieving 10 MW of locally generated power by 2026.	Partner with renewable energy companies for solar and wind projects.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Advancing infrastructure for sustainable energy systems.	LED	Promote renewable energy projects, achieving 10 MW of locally generated power by 2026.	Identify municipal land for renewable energy development.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Advancing infrastructure for sustainable energy systems.	LED	Promote renewable energy projects, achieving 10 MW of locally generated power by 2026.	Develop incentive schemes for residents to adopt renewable energy systems.	30 June 2026	Anti-Land Invasion & Development	O.Jojo

Promoting agricultural development and food security in rural areas.	LED	Increase local agricultural production by supporting 5 new commercial farmers annually by June 2026.	Provide access to irrigation equipment through CASP funding.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Promoting agricultural development and food security in rural areas.	LED	Increase local agricultural production by supporting 5 new commercial farmers annually by June 2026.	Facilitate access to markets via partnerships with retailers.	30 June 2026	Anti-Land Invasion & Development	O.Jojo
Promoting agricultural development and food security in rural areas.	LED	Increase local agricultural production by supporting 5 new commercial farmers annually by June 2026.	Offer training on modern farming techniques.	30 June 2026	Anti-Land Invasion & Development	O.Jojo

3.4.4 Financial Viability and Management

NPO	KPA	Strategic Objective	KPI	Target	Department	KPI Owner
Governance and Compliance	Municipal Financial Viability and Management	Effective Management and functional supervision of the Budget, Assets and Financial Reporting Division	Percentage of the (weighted average) Indicators of the budget, Assets and Financial Reporting Division scorecard achieved	Quarterly	Budget, Assets and Financial	HOD: C. Zealand
Governance and Compliance	Municipal Financial Viability and Management	Effective Management and functional supervision of the Revenue and Expenditure Division	Percentage of the (weighted average) Indicators of the Revenue and Expenditure Division scorecard achieved	Quarterly	Revenue and Expenditure	HOD: C. Zealand
Governance and Compliance	Municipal Financial Viability and Management	Effective Management and functional supervision of the Supply Chain Management Division	Percentage of the (weighted average) Indicators of the Supply Chain Management Division scorecard achieved	Quarterly	Chain Management	HOD: C. Zealand
Governance and Compliance	Municipal Financial Viability and Management	Facilitation of Management Team meetings	Number of Management meetings facilitated	Monthly	All	HOD: C. Zealand
Governance and Compliance	Municipal Financial Viability and Management	Compliance with Monitoring and Evaluation results orientated deadlines	Percentage compliance with monitoring and Evaluation deadlines measured monthly	Monthly	All	HOD: C. Zealand
Governance and Compliance	Municipal Financial Viability and Management	Implement the department Audit Action Plan	Number of action completed on the Department Audit Action Plan	Monthly	All	HOD: C. Zealand
Governance and Compliance	Municipal Financial Viability and Management	Implement the Procurement Plan	Percentage of procurement plan implemented	Quarterly	Supply Chain	HOD: C. Zealand
Revenue	Municipal Financial Viability and Management	Achieve and maintain a 85% revenue collection rate for municipal services by June 2026	Review and update billing systems to improve accuracy.	Quarterly	Revenue	HOD: C. Zealand

			Conduct awareness campaigns on payment incentives and penalties for arrears.	Bi-annually	Revenue	HOD: C. Zealand
			Review the Revenue Enhancement Strategy by 30 November 2025	Reviewed Policy by 30 September 2025	Revenue	HOD: C. Zealand
			Improve the Credit Control Actions to 85% of the Billing	by the 15th of the following month	Revenue	HOD: C. Zealand
Financial Reporting	Municipal Financial Viability and Management	Submit 100% compliant annual financial statements (AFS) to the Auditor-General by 31 August	Train finance staff on the latest Generally Recognized Accounting Practice (GRAP).	31 Aug 2026	Budget	HOD: C. Zealand
			Perform internal audits before submitting to the Auditor-General.	Submitting to APC by 20 August 2025	Budget	HOD: C. Zealand
Budgeting/Funding	Municipal Financial Viability and Management	Submission of the Adjustment budget to Council for approval by 28 February	Council minutes where Adjustment budget was submitted to Council by 28 February	28 Feb 2026	Budget	HOD: C. Zealand
Budgeting/Funding	Municipal Financial Viability and Management	Submission of the Budget to Council for approval by 31 May	Council minutes where Budget was submitted to Council by 31 May	31 May 2026	Budget	HOD: C. Zealand
Responsive Local Government	Municipal Financial Viability and Management	Reduce unauthorised expenditure by 15% annually by implementing stronger financial controls	Implement stricter procurement policies aligned with MFMA Section 62 .	Annually	Supply Chain	HOD: C. Zealand
Responsive Local Government	Municipal Financial Viability and Management	Reduce irregular expenditure by 15% annually by implementing stronger financial controls	Implement stricter procurement policies	Annually	Supply Chain	HOD: C. Zealand

			aligned with MFMA Section 62.			
Responsive Local Government	Municipal Financial Viability and Management	Reduce fruitless and wasteful expenditure by 15% annually by implementing stronger financial controls	Implement stricter procurement policies aligned with MFMA Section 62.	Annually	Supply Chain	HOD: C. Zealand
Effective Public Service	Municipal Financial Viability and Management	Conduct quarterly financial performance reviews to ensure alignment with the Service Delivery and Budget Implementation Plan (SDBIP)	Conduct quarterly revenue and expenditure reviews with Municipal Councils.	Quarterly	Budget	HOD: C. Zealand
			Use reports to track spending against budgets.	Quarterly / Monthly	Budget	HOD: C. Zealand
Strengthening financial viability for responsive local governance.	Municipal Financial Viability and Management	Ratio in respect of Debtor Payment days (Collect billed revenue to ensure that sufficient cash is generated to meet the operating commitments)	Net Debtor Days Ratio (Gross Debtors - Bad debt provision)/Billed Revenue*365. Target number of days	30 June 2026	Budget/Revenue	HOD: C. Zealand
			Roll out incentives for early payments.	30 June 2026	Revenue	HOD: C. Zealand
			Strengthen legal action against defaulters.	30 June 2026	Revenue	HOD: C. Zealand
Strengthening financial viability for responsive local governance.	Municipal Financial Viability and Management	Updating the Indigent register	Percentage of all qualifying indigent applications processed	Annually	Revenue	HOD: C. Zealand
Strengthening financial viability for responsive local governance.	Municipal Financial Viability and Management	Financial viability measured on terms of the available cash to cover fixed operating expenditure	Cash coverage ratio (Available cash+investments)/Monthly fixed operating expenditure	Monthly	Budget	HOD: C. Zealand

Promoting transparent and accountable public financial management.	Municipal Financial Viability and Management	Achieve clean audit outcomes for three consecutive financial years by 2029.	Review financial controls and implement changes.	30 June 2029	All	HOD: C. Zealand
			Establish internal audit committees to oversee compliance.	30 June 2026	All	HOD: C. Zealand
			Conduct regular training for financial staff on GRAP standards changes.	30 June 2029	All	HOD: C. Zealand
Encouraging financial innovation and sustainability.	Municipal Financial Viability and Management	Increase revenue from non-traditional sources by R2 million annually by June 2026.	Develop income-generating projects like PPP partnerships.	30 June 2026	All	HOD: C. Zealand
			Expand municipal property leases to private companies.	30 June 2026	All	HOD: C. Zealand

3.4.5 Good Governance and Public Participation

NPO	KPA	Strategic Objective	KPI	Target	Department	KPI Owner
Enhance Participatory Democracy	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Ward Committees are not functioning optimally.	To enhance the effectiveness of ward committees by providing them with the required resources to function optimally	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Enhance Participatory Democracy	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	More capacity building and training programmes for ward committees needed.	Provide capacity building & training of ward committees in municipal systems, IDP, Community Based Planning (CBP) and performance management processes.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Enhance Participatory Democracy	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Ward Committee Policy outdated.	Review Ward Committee Policy as well as Stipend.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Enhance Participatory Democracy	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	No proper communication between Ward Committees and their constituencies	Develop and implement a Communication Policy/ Strategy.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Enhance Participatory Democracy	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Ineffective communication strategy between the municipality and stakeholders.	Develop a public participation strategy	30 June 2026	Officer of the Speaker	HOS: Darren Claassen

Responsive and accountable system of Local Government	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Councillors to have more frequent feedback and consultation sessions with communities.	Implementation of a satisfactory client service system at all municipal offices	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Responsive and accountable system of Local Government	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Response to complaints and suggestions by citizens not effective.	Establishment of a centralized complaints management system/ customer care system.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Responsive and accountable system of Local Government	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Allocation of resources in the budget must reflect the real needs of communities.	Ensure that Budget address needs of communities during Budget consultation meetings.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Responsive and accountable system of Local Government	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Develop a municipal tourism strategy by June 2026 to boost local economic activity and attract visitors	Identify and market heritage sites and local attractions.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen

Responsive and accountable system of Local Government	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Enhance public access to municipal information by establishing e-communication platforms by December 2026.	Launch a municipal app for service updates and payments.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Responsive and accountable system of Local Government	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Enhance public access to municipal information by establishing e-communication platforms by December 2026.	Use SMS notifications to share council decisions.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Responsive and accountable system of Local Government	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Enhance public access to municipal information by establishing e-communication platforms by December 2026.	Integrate platforms with existing municipal websites.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
				30 June 2026	Officer of the Speaker	
Enhance Participatory Democracy	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Increase voter turnout in local elections by 15% by June 2026 through enhanced civic education.	Collaborate with the IEC for voter registration drives.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen

Enhance Participatory Democracy	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Increase voter turnout in local elections by 15% by June 2026 through enhanced civic education.	Run awareness campaigns on the importance of voting.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen
Enhance Participatory Democracy	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Increase voter turnout in local elections by 15% by June 2026 through enhanced civic education.	Provide transport for remote communities during elections.	30 June 2026	Officer of the Speaker	HOS: Darren Claassen

3.4.6 Municipal Transformation and Organizational Development

NPO	KPA	Strategic Objective	KPI	Target	Department	KPI Owner
Skilled Workforce	Municipal Institutional Development and Organisational Transformation	Achieve 95% compliance with the municipal Workplace Skills Plan (WSP) by training at least 50 employees annually by June 2026	Submit WSPs to LGSETA annually for funding approval.	30 June 2026	Corporate Service	HOD: J. Marwane
Skilled Workforce	Municipal Institutional Development and Organisational Transformation	Achieve 95% compliance with the municipal Workplace Skills Plan (WSP) by training at least 50 employees annually by June 2026	Develop targeted skills development programs, including management and technical training.	30 June 2026	Corporate Service	HOD: J. Marwane
Effective Public Service	Municipal Institutional Development and Organisational Transformation	Reduce the municipal staff vacancy rate to below 10% by December 2026 to ensure efficient service delivery	Conduct a recruitment drive for critical positions.	30 June 2026	Corporate Service	HOD: J. Marwane
Effective Public Service	Municipal Institutional Development and Organisational Transformation	Reduce the municipal staff vacancy rate to below 10% by December 2026 to ensure efficient service delivery	Introduce incentive programs to attract skilled professionals.	30 June 2026	Corporate Service	HOD: J. Marwane
Effective Public Service	Municipal Institutional Development and Organisational Transformation	Implement an e-governance platform by December 2026 to streamline municipal operations and improve citizen engagement	Develop an online citizen portal for service requests and payments.	30 June 2026	Corporate Service	HOD: J. Marwane

Effective Public Service	Municipal Institutional Development and Organisational Transformation	Implement an e-governance platform by December 2026 to streamline municipal operations and improve citizen engagement	Roll out public education campaigns to ensure uptake.	30 June 2026	Corporate Service	HOD: J. Marwane
Effective Public Service	Municipal Institutional Development and Organisational Transformation	Conduct annual performance evaluations for 100% of senior management positions to improve accountability	Implement performance management systems for senior managers.	30 June 2026	Corporate Service	HOD: J. Marwane
Effective Public Service	Municipal Institutional Development and Organisational Transformation	Conduct annual performance evaluations for 100% of senior management positions to improve accountability	Link evaluations to annual performance bonuses.	30 June 2026	Corporate Service	HOD: J. Marwane
Skilled Workforce	Municipal Institutional Development and Organisational Transformation	Establish a mentorship program for junior employees to build internal capacity and promote succession planning by June 2026	Identify high-potential employees for mentoring by senior officials.	30 June 2026	Corporate Service	HOD: J. Marwane
Skilled Workforce	Municipal Institutional Development and Organisational Transformation	Establish a mentorship program for junior employees to build internal capacity and promote succession planning by June 2026	Partner with universities for leadership and development courses.	30 June 2026	Corporate Service	HOD: J. Marwane
Enhancing government efficiency and responsiveness through innovation.	Municipal Institutional Development and Organisational Transformation	Establish a municipal innovation hub by June 2026 to improve service delivery efficiency.	Secure funding through public-private partnerships.	30 June 2026	Corporate Service	HOD: J. Marwane

Enhancing government efficiency and responsiveness through innovation.	Municipal Institutional Development and Organisational Transformation	Establish a municipal innovation hub by June 2026 to improve service delivery efficiency.	Procure technological solutions like smart meters and GIS tools.	30 June 2026	Corporate Service	HOD: J. Marwane
Enhancing government efficiency and responsiveness through innovation.	Municipal Institutional Development and Organisational Transformation	Establish a municipal innovation hub by June 2026 to improve service delivery efficiency.	Host hackathons to engage youth in finding innovative solutions.	30 June 2026	Corporate Service	HOD: J. Marwane
Building an engaged and skilled workforce.	Municipal Institutional Development and Organisational Transformation	Decrease municipal employee absenteeism rates to below 5% by June 2026.	Strengthen workplace wellness programs.	30 June 2026	Corporate Service	HOD: J. Marwane
Building an engaged and skilled workforce.	Municipal Institutional Development and Organisational Transformation	Decrease municipal employee absenteeism rates to below 5% by June 2026.	Conduct regular performance reviews and disciplinary processes.	30 June 2026	Corporate Service	HOD: J. Marwane
Building an engaged and skilled workforce.	Municipal Institutional Development and Organisational Transformation	Decrease municipal employee absenteeism rates to below 5% by June 2026.	Use electronic time-keeping systems to monitor attendance.	30 June 2026	Corporate Service	HOD: J. Marwane
Enhancing government efficiency and responsiveness through innovation.	Municipal Institutional Development and Organisational Transformation	Aim to be 90% compliant with OHS regulations and Health and Safety Act	Establish OHS Committee, Coordinate quarterly OHS meetings, Compile legally compliant safety file to ensure emergency preparedness, Compile implementation plan	30 June 2026	Corporate Service	HOD: J. Marwane

Employee Well-being and Safety	Municipal Institutional Development and Organisational Transformation	EHW Awareness	Arrange information sessions and workshops, Develop a health calendar and focus on specific health	30 June 2026	Corporate Service	HOD: J. Marwane
Employee Well-being and Safety	Municipal Institutional Development and Organisational Transformation	Proper and effective access control contributing to a safe work environment	Manage unauthorised access to boost productivity	30 June 2026	Corporate Service	HOD: J. Marwane
Effective Public Service	Municipal Institutional Development and Organisational Transformation	Compliance with applicable legislation and policy frameworks to reduce litigation and potential fines	Arrange information sessions and workshops with administration and councillors to enhance compliance	30 June 2026	Corporate Service	HOD: J. Marwane
Effective Public Service	Municipal Institutional Development and Organisational Transformation	Achieve a accountable and disciplined administration	Enforcing relevant legislation and policies without undue delays, Conduct compliance assessment based on internal/external audit reports, Rectify noncompliance and implement recommendations	30 June 2026	Corporate Service	HOD: J. Marwane
Effective Public Service	Municipal Institutional Development and Organisational Transformation	Change management	Develop a suitable change management plan, implement change management objectives	30 June 2026	Corporate Service	HOD: J. Marwane

Table 28: Strategic Issues. Source: Siyancuma Local Municipality (2025)

3.5 Feedback from the Communities

The examination and analysis of the socio-economic conditions within the municipality indicate without any doubt that the most critical challenge facing the Municipality is the reduction of poverty. Other challenges that the Municipality must confront, but which in themselves will also address poverty, includes the following:

- ☐ Ensuring that all citizens have access to basic services such as water, sanitation, electricity and housing.
- ☐ Increasing access to services in education, health and social services.
- ☐ Stabilizing and decreasing the rate of HIV and AIDS infection, tuberculosis, FAS etc.
- ☐ Reduction in the crime rate.
- ☐ Economic empowerment.
- ☐ The shortage of critical skills, development of an attraction and retention strategy, improving skills of the labour force, etc.
- ☐ Targeting special groups e.g. women, disabled and youth, and
- ☐ Sustainable job creation.

During the Community Consultation meetings residents identified the following needs:

3.5.1 GRIEKWASTAD

RAINBOW VALLEY, VAALBLOK & MATHLOMOLA

WARDS 1 & 7

1	Building of houses.
2	Provisioning of new erven for residential purposes
3	Establishment of a Water Purification Plant.
4	Creation of more employment opportunities, especially for the youth.
5	Upgrading & maintenance of street lights.
6	Installation of new street lights/ high mast lights.
7	Paving of streets.
8	Upgrading of a storm-water drainage system, especially from town to wetland (vleiland).
9	Erection of road signs in residential areas.
11	Upgrading of water network.
12	Upgrading of landfill site.
13	Removal of asbestos roofs.
14	Creation of cleaning projects.
15	Upgrading of sports facilities and playgrounds, as well as providing security.
16	Establishment of a new library.
17	Erection of speed bumps.
18	Provisioning of water tanks for rain harvesting.
19	Naming/ re-naming of streets.
20	Erection of refuse drums for dumping of garden waste.
21	Establishment of a new cemetery.
22	Establishment of a new clinic.
23	Removal of alien Prosopis trees.
24	Establishment of a wellness and fitness centre for the elderly.

25	Development of industrial sites for recycling purposes.
26	Establishment of a pound for stray animal.
27	Establishment of a FET centre for artisans.
28	Building of a crèche.
29	Establishing of an entertainment centre for the youth.
30	Re-opening of Youth Agency Centre.
31	Establishment of permanent banking facilities.
32	Issuing of contracts to Emerging Farmers.
33	Establishment of a Permanent Home Affairs Office.
34	Construction of a City Hall

Source: Siyancuma Local Municipality (2024)

3.5.2 BREIPAAL

WARDS 2 & 5

1	Building of houses
3	Provisioning of new land for housing purposes
3	Planning and land surveying of low and middle income and church sites.
4	Creation of more employment opportunities, especially for the youth.
5	Upgrading of street lighting / high mass lighting.
6	Installation of a storm-water drainage system.
7	Rectification of the rest of the 515 houses (Ward 2).
8	Creation of cleaning projects.
9	Erection of more speed bumps.
10	Greening and planting of trees.
11	Provisioning of Dustbins (wheely bins) to curb illegal dumping.
12	Provisioning of solar panels and geysers.
13	Provisioning of land for a new graveyard.
14	Building of a new Clinic in Ward 2.
15	Building of a new Community Hall in Ward 2.
16	Naming/ renaming of streets.
17	Establishment of a taxi route.
18	Establishment of a mobile police station.
19	Enforcement of all bylaws.
20	Developing of sites for recycling purposes.
21	Establishment of a FET centre for artisans.
22	Prioritizing SMME's development and capacity building.
23	Establishment of a centre for children/ people with disabilities.
24	Establishment of a centre for destitute/ street children.
25	Writing off of bad debt.
26	Establishment of a Multi-Purpose Centre.

Source: Siyancuma Local Municipality (2024)

3.5.3 BONGANI

WARD 3

1	Building of houses
2	Developing/ availing of business sites.
3	Construction of internal services in formalized areas.
4	Creation of more employment opportunities, especially for the youth.
5	Upgrading of sewer network.
6	Installation of a storm-water drainage system.
7	Planning and land surveying of low and middle income and church sites.
8	Accelerate economic development.
9	Upgrading of sports facilities and parks.
10	Curbing of illegal electricity connections.
11	Procurement and availing of solar panels and geysers.
12	Erection of more speed bumps.
13	Writing off of bad debt.
14	Creation of cleaning projects.
15	Prioritizing SMME's development and capacity building.
16	Optimizing local Tourism opportunities.
17	Establishment of a new library.
18	Establishment of a FET centre for artisans.
19	Construction of a swimming pool at sports facilities.
20	Provisioning of swimming, lifesaving and diving lessons.
21	Building of a mortuary.
22	Establishment of a centre for children/ people with disabilities.
23	Upgrading of RDP houses.
24	Establishment of a community radio station.
25	Replacing of asbestos roofs with corrugated iron roofs.
26	Assistance to NGO's with regards to soup kitchens.
27	Establishment of a taxi route.

Source: Siyancuma Local Municipality (2024)

3.5.4 DOUGLAS TOWN

WARD 4

1	Upgrading of electrical network.
2	Upgrading of storm-water drainage system.
3	Upgrading of sewer network.
4	Upgrading and registration of dumping site.
5	Establishment of a new Drivers Test and Licence Centre.
6	Maintenance and repair/ resealing of all tarred roads.
7	Replacement of vandalized road-signs and painting of road marks.
8	Upgrading of hospital.
9	Assisting/ capacitating businesses with affordable tariffs and rates.
10	Enhancing Tourism opportunities.

Source: Siyancuma Local Municipality (2024)

3.5.5 RIEMVASMAAK (BONGANI)

WARD 4

1	Building of houses.
2	Construction of internal services (water & sewerage).
3	Creation of more employment opportunities, especially for the youth.
4	Establishment of a taxi route.
5	Erection of street lighting / high mass lighting.
6	Installation of a storm-water drainage system.
7	Creation of cleaning projects.
8	Erection of speed bumps.
9	Greening and planting of trees.
10	Provisioning of solar panels and geysers.
11	Naming/ renaming of streets.
12	Enforcement of all bylaws.

Source: Siyancuma Local Municipality (2024)

3.5.6 SCHMIDTSDRIFT

WARD 6

1	Building of houses.
2	Electrification of all sites (also for Zones 1, 2 and 3).
3	Erection of a full water-borne toilet system (VIP's to be phased out).
4	Provisioning of clean, potable water.
5	Creation of more employment opportunities, especially for the youth.
6	Erection of street lighting / high mass lighting (also in Zone 1, 2 and 3).
7	Establishment of a landfill site.
8	Installation of a storm-water drainage system where needed.
9	Removal of alien species, eg. swarthaak and prosopis trees.
10	Upgrading of existing sports field/ Establishment of new sports grounds.
11	Tarring of road to Douglas.
12	Naming of streets.
13	Establishment of a Recycling Centre, eg. recycling of tyres.
14	Paving of internal roads as well as entrance road to Zone 3 and 5.
15	Upgrading of all gravel roads.
16	Building of a clinic/ day hospital/ Availability of a full time clinic sister in the meantime.
17	Instituting a permanent ambulance service.
18	Upgrading the library (permanent).
19	Building of a crèche in Zone 5.
20	Building of a new high school/ Systematic phasing in of a new grade each year.
21	Establishment of a bursary fund for students.
22	Establishment of a pound for stray animals.
23	Establishment of Oxidation Ponds in Zone 5.
24	Erection of a filling station.
25	Developing a shopping centre.
26	Building of a One Stop Centre.
27	Establishment of a Mortuary.
28	Assistance with Irrigation Farming.
29	Instituting a Disaster Management facility.
30	SMME development and empowerment.
31	Building of a Community Hall.

Source: Siyancuma Local Municipality (2024)

3.5.7 CAMPBELL

WARD 7

1	Building of houses in formalized area (190).
2	Availing of new erven for residential purposes.
3	Upgrading of water tanks and security fence.
4	Installation of street lighting / high mass lighting.
5	Relocation of landfill site.
6	Establishment of a new oxidation pond.
7	Upgrading of Community Hall.
8	Creation of more employment opportunities, especially for the youth.
9	Extension/ upgrading of clinic with permanent nurse/s.
10	Instituting a permanent ambulance service.
11	Planning and land surveying of residential and church sites.
12	Upgrading of UDS toilet system to a full water-borne system.
13	Creation of projects such as cleaning, clearing of shrubs and trees, greening, etc.
14	Naming of streets in formalized area (190).
15	Upgrading/ Establishment of sports facilities.
16	Erection of speed bumps.
17	Paving of all internal roads, including Bo-Campbell.
18	Establishment of parks/ playing grounds for children.
19	Building of a new High School.
20	Tarring of road to Douglas.
21	Construction of a mortuary
22	Availing of land for Old Age Centre, Creche, etc.
23	Construction of a Bakery.
24	Establishment of a Social Service Centre with own officials (local).
25	Procurement and availing of solar panels and geysers.
26	Establishment of a stock-theft and organized crime prevention unit.
27	Deforestation of areas between residential areas.
28	Erection of devils fork fencing at Municipal Offices.
29	Appointment of a Commonage Manager.
30	Construction of a swimming pool.
31	Replacement of non-functioning water meters.
32	Provisioning of Jo-Jo tanks for rain harvesting.
33	Provisioning of water at graveyard.
34	Establishment of a satellite Drivers' License Testing Centre (DLTC).

Source: Siyancuma Local Municipality (2024)

CHAPTER 4: INSTITUTIONAL FRAMEWORK

4.1 Institutional Arrangements

COUNCILLOR	PARTY	WARD
P.J. McKlein [Mayor]	ANC	PR
J.H. George[Speaker]	ANC	1
M.J Kolberg	ANC	2
V.B. Makabe	INDEP	3
L.C. van Niekerk	DA	4
D.H. Morolong	INDEP	5
M.G. Tau	ANC	6
H.T. Kolberg	ANC	7
E.K. Louw	DA	PR
D.V. Smous	DA	PR
Van der Spuy Botes	DA	PR
C.Z. Nyangintaka	EFF	PR
S.A. Buitendag	FF PLUS	PR

Table 29: Councillor Profile. Source: Siyancuma Local Municipality (2026)

Siyancuma Local Municipality consists of the office of the Municipal Manager and three departments which are accountable to Municipal Manager namely:

- ☐ Department of Corporate Services
- ☐ Department of Finance
- ☐ Department of Technical Services

4.2 Committees of Council

4.2.1 Executive Committee

The Siyancuma Municipality migrated in August 2017 from a section a section 9(f) municipality, in terms of the Local Government: Municipal Structures Act, 1998, Act 117 of 1998 to a section 9(b) municipality under the same act. The municipality thus as stated, migrated from:

“a Municipality with a plenary executive system combined with a ward participatory system to a Municipality with a collective executive system combined with a ward participatory system”

The Municipality, from August 2017 has a fulltime Speaker, who is the chairperson to the Municipal council and presides as the chairperson of the Municipal council during council meetings.

The Speaker will also deal with the discipline of councillors and with discipline during council meetings.

In terms of the new system under section 9(b) of the Act the Municipality elected an Executive Committee consisting of 3 members and the municipal councillors elected a member of the Executive Committee as the Mayor of the Municipality.

Siyancuma has a fulltime Mayor, who is the chairperson of the Executive Committee and two part-time members. The Executive Committee was established in terms of section 42 of the above-mentioned Act and is representative as described in terms of the Constitution of South Africa, as per section 160(8).

The Municipality does not currently have any standing committee as per section 80 of the Local Government Structures Act but has an oversight committee, the Municipal Public Accounts Committee. This committee was established in terms of section 79 of the above-mentioned Act and consists of 3 members, none of the members of MPAC holds any executive position in Council.

4.2.2 Ward Committees

The Constitution requires of Local Government to provide democratic and accountable government, to ensure sustainable service provision, to promote social and economic development, and to encourage community involvement in its affairs. Furthermore, the White Paper on Local Government (1998) defines Developmental Local Government as “local government committed to working with citizens and groups within the community to find sustainable ways to meet their social, economic and material needs to improve the quality of their lives.”

The primary objective for the establishment of Ward Committees is to enhance participatory democracy in local government.

The Ward Committee members must represent a diversity of interests in the ward with an equitable representation of women. No remuneration is to be paid to Ward Committee members.

The functions and powers of Ward Committees are limited to making recommendations to the Ward Councillors, the metro or local council, the Executive Committee and/or the Executive Mayor. However, a Municipal Council may delegate appropriate powers to maximize administrative and operational efficiency and may instruct committees to perform any of council’s functions and powers in terms of Chapter 5 of the MSA as amended.

The Municipal Council may also make administrative arrangements to enable Ward Committees to perform their functions and powers.

The principles of developmental local government are further expanded upon in the Municipal Systems Act (Act 32 of 2000) and strongly endorse the purpose and functions of Ward Committees, allowing for representative government to be complemented with a system of participatory government. The municipality is to encourage and create the conditions and enable the local community to participate in its affairs. Members of the local community have the right to contribute to the decision-making processes of the municipality, and the duty to observe the mechanisms, processes and procedures of the municipality.

4.3 The Municipal Organisational Structure

Staff Regulations were introduced by Government Notice 890 of September 20, 2021, as per Government Gazette 45181 and guidelines for the implementation of the regulations were promulgated in Government Notice 891 of 20 September 2021 in the same Government Gazette (45181). The promulgation of the regulation was effective from the date it was published, but the implementation date was set for July 1, 2022.

The Municipality was supposed to organise itself to be able to implement the regulations as of July 1, 2022. The Minister of COGTA then issued Circular 12 of 2022 (June 28, 2022) to guide the implementation of the regulations further. The Siyancuma Municipality however did not adhere to the deadlines as per the Regulations and only started with the review process in February 2024.

The review process was long and difficult because the staff regulations were very prescriptive regarding position naming and the required competencies. The process was consulted as widely as possible and understandably, there were some resistance and unhappiness initially but unions and staff ultimately gave their support and cooperation.

After consultation, it was agreed the New Organisational Structure will consist of the following layers:

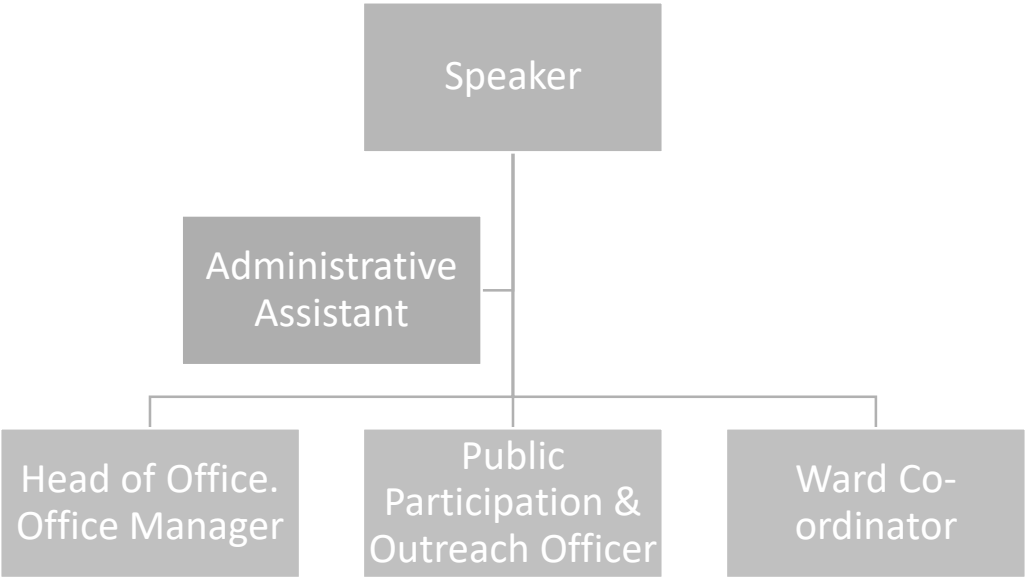
1. Office of the Mayor
2. Office of the Speaker
3. Office of the Municipal Manager
4. Department of Cooperate Services
5. Department of Finance
6. Department of Technical Services

Proposed Organisational Structure for Siyancuma Municipality in terms of the Staff Regulations: 2024

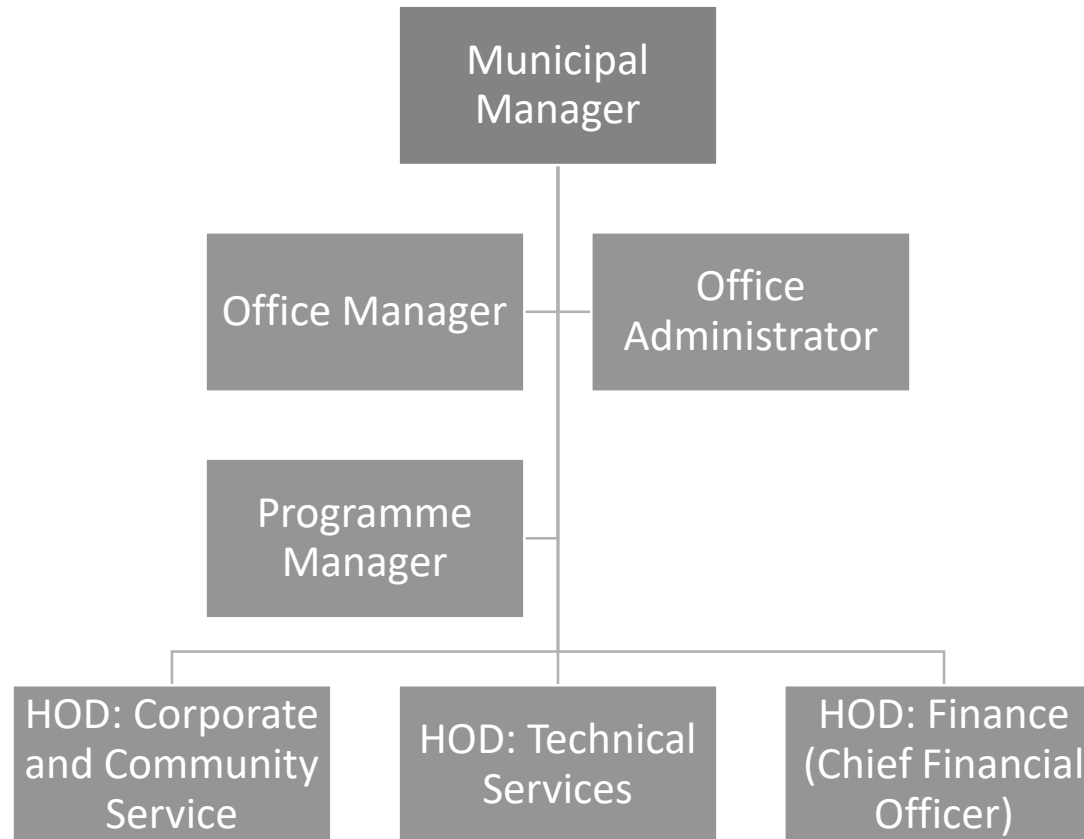
OFFICE OF THE MAYOR



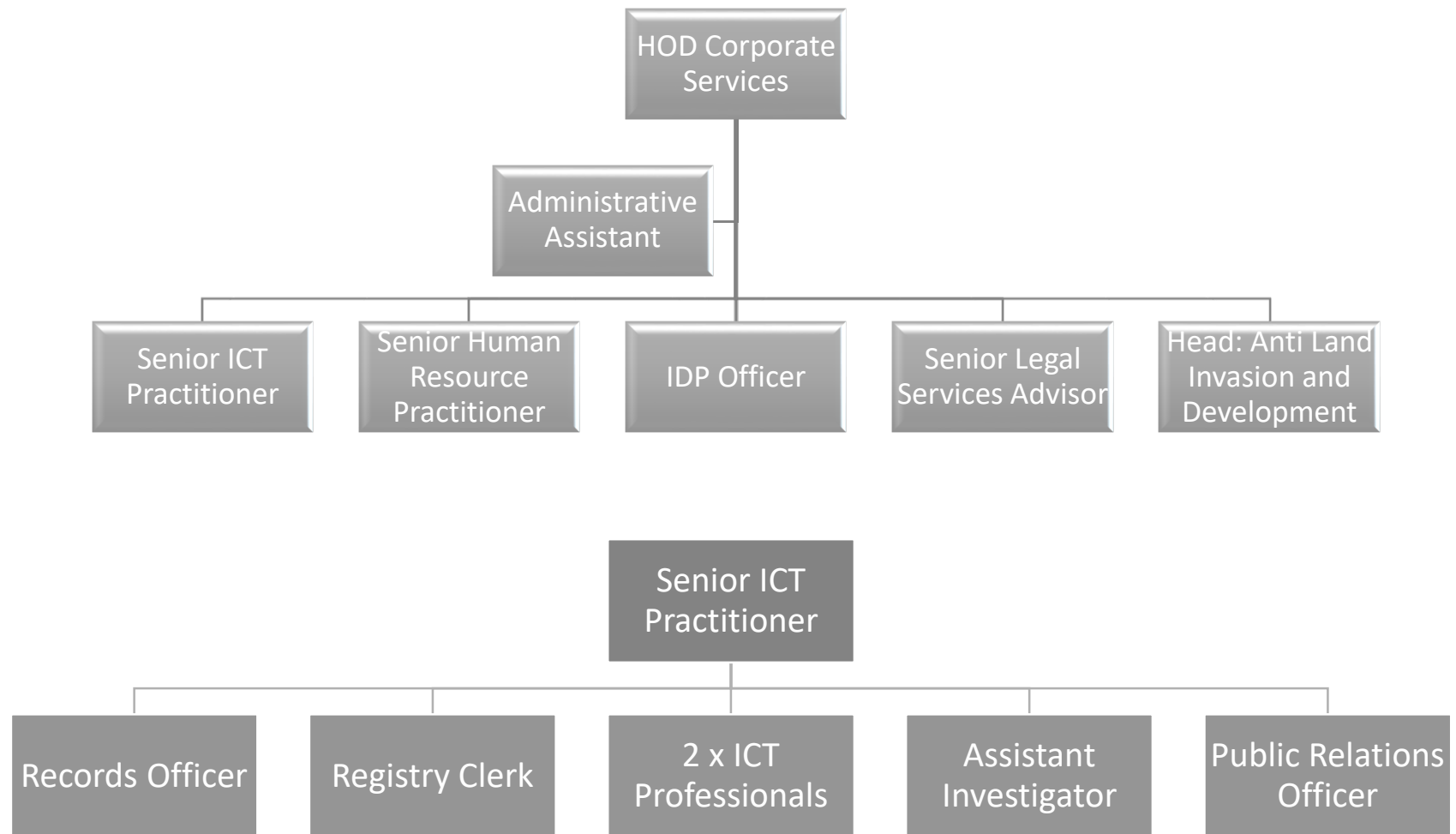
OFFICE OF THE SPEAKER

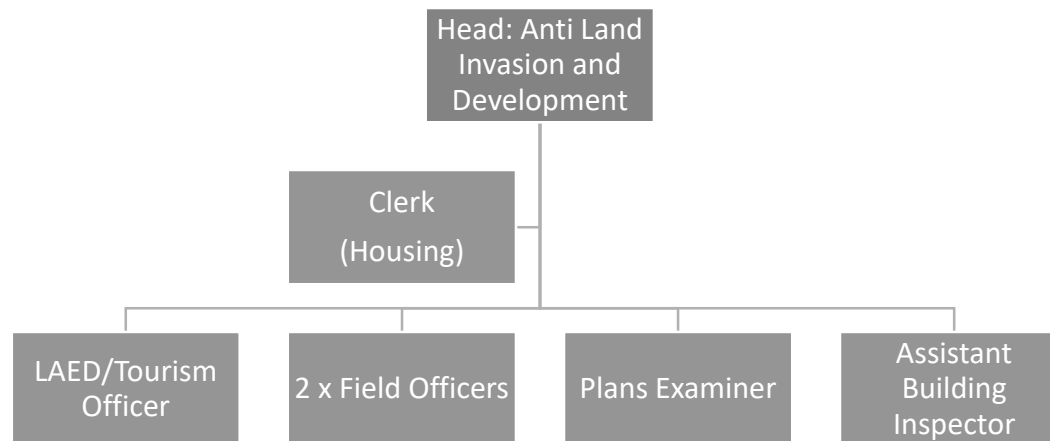
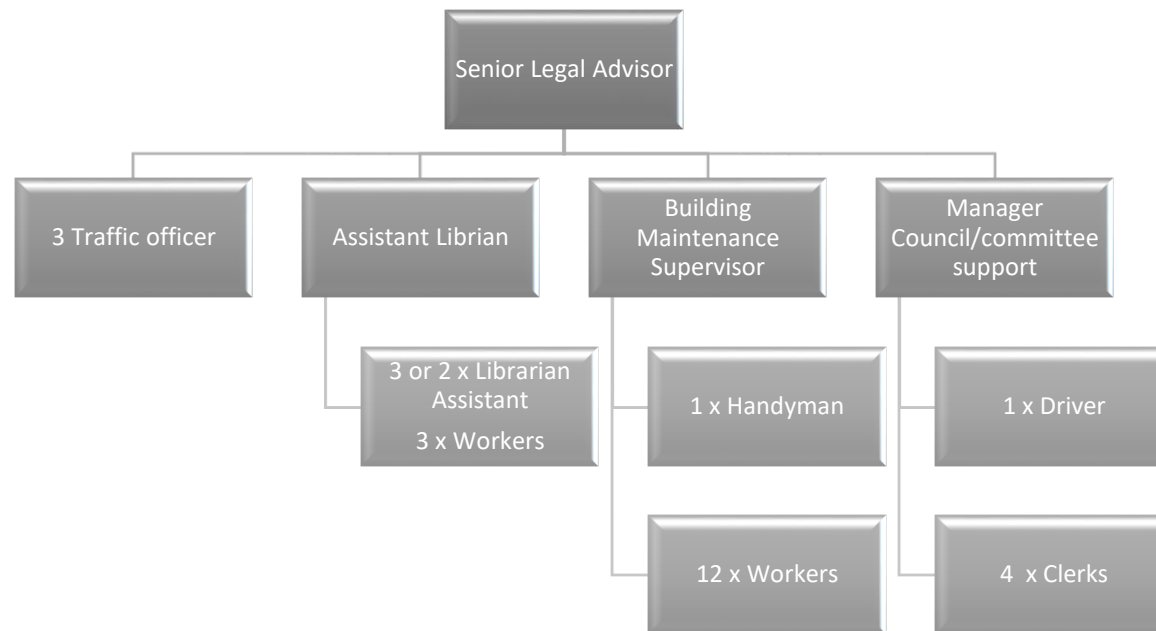


OFFICE OF THE MUNICIPAL MANAGER

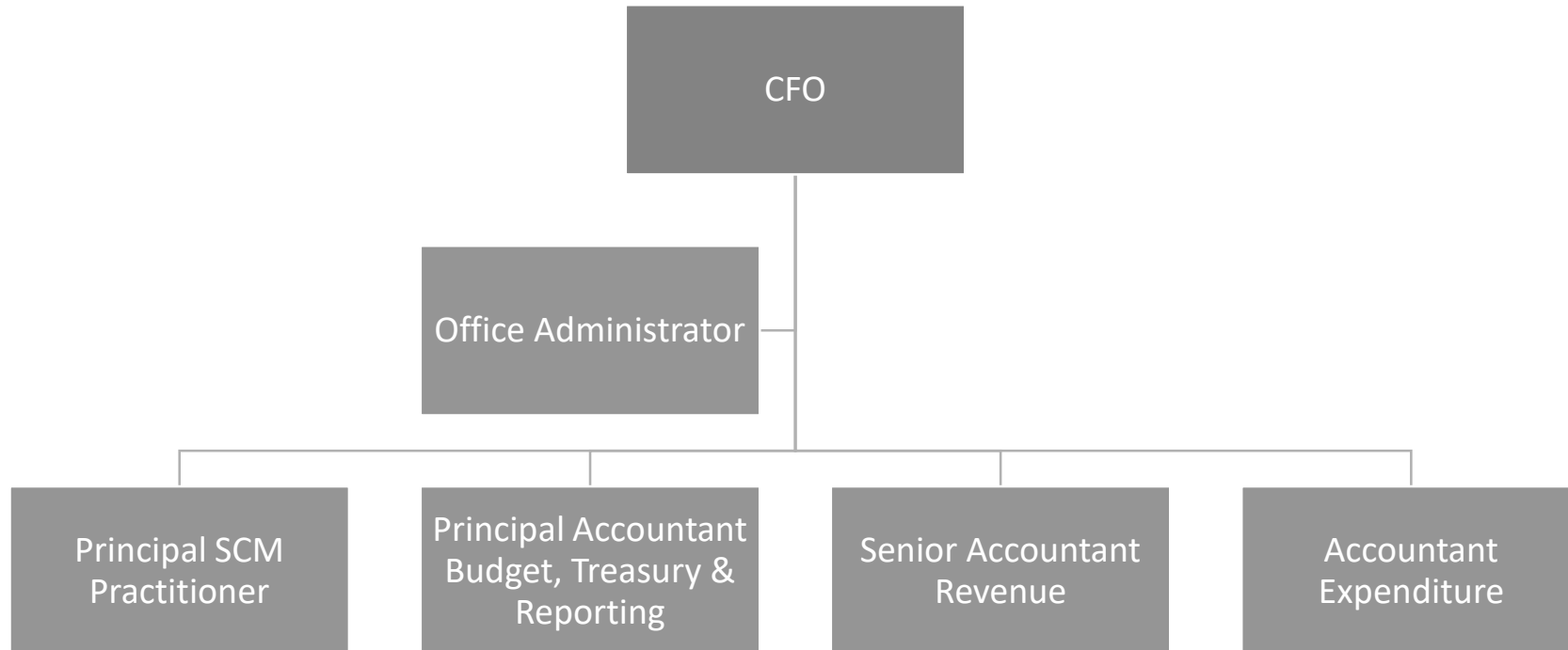


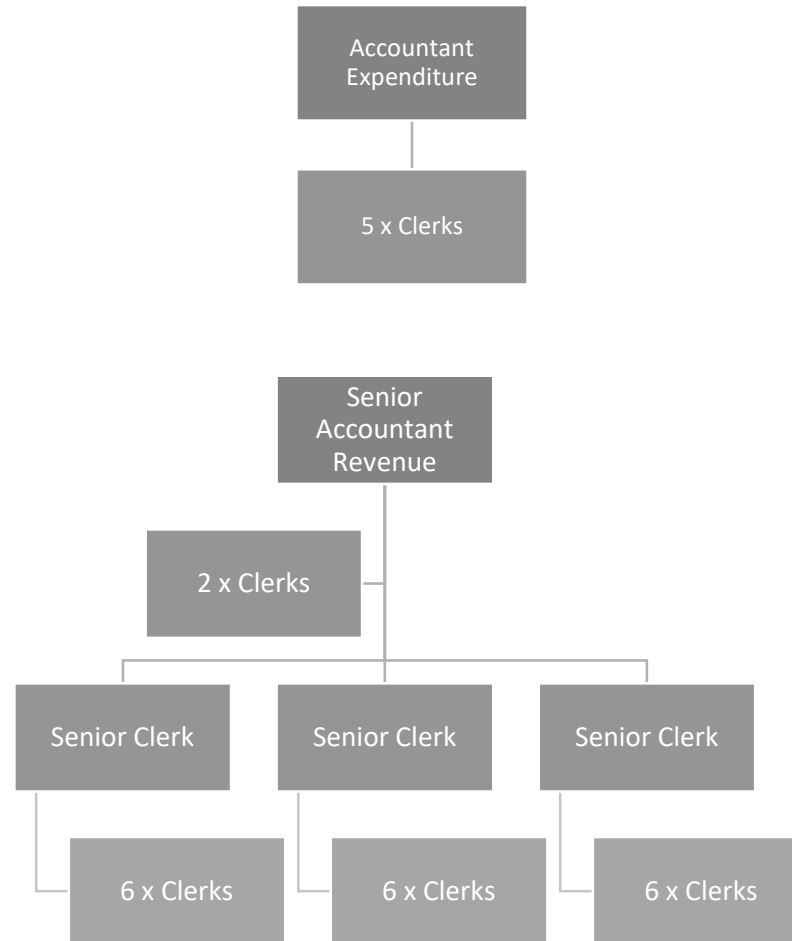
DEPARTMENT OF COOPERATE SERVICES



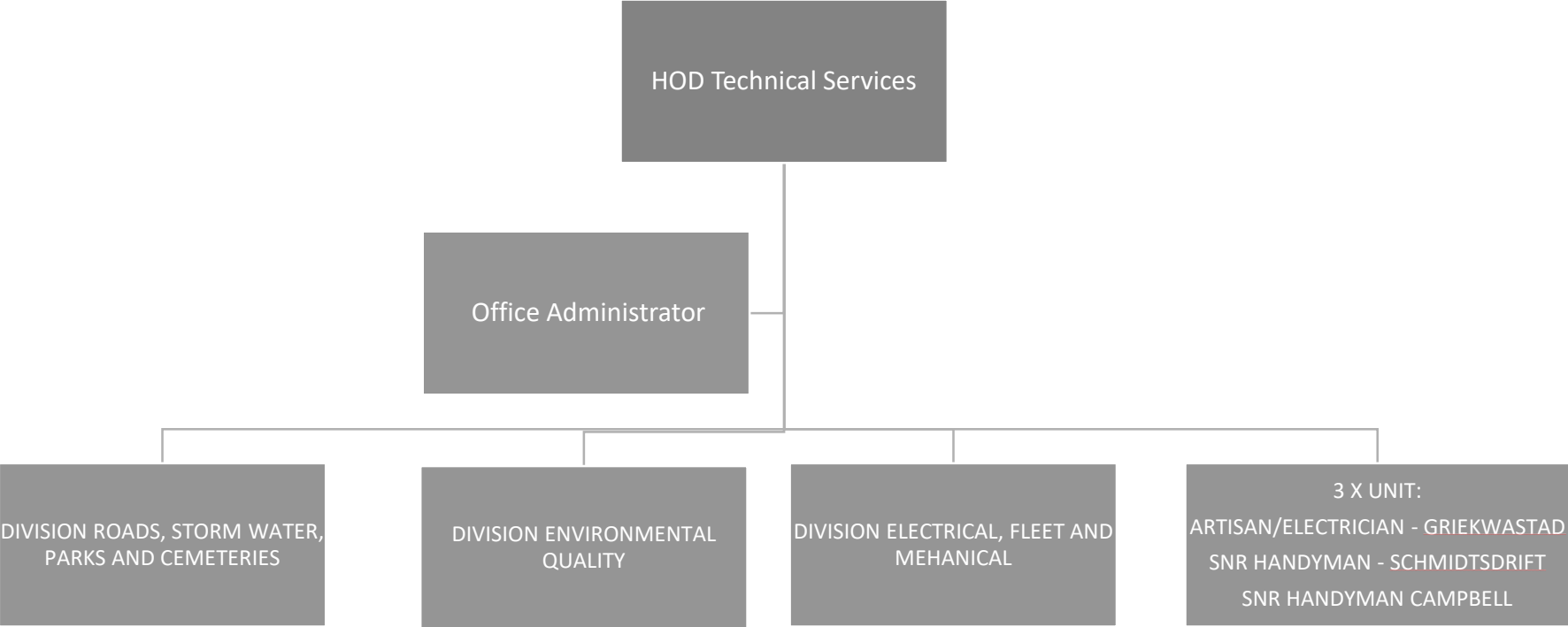


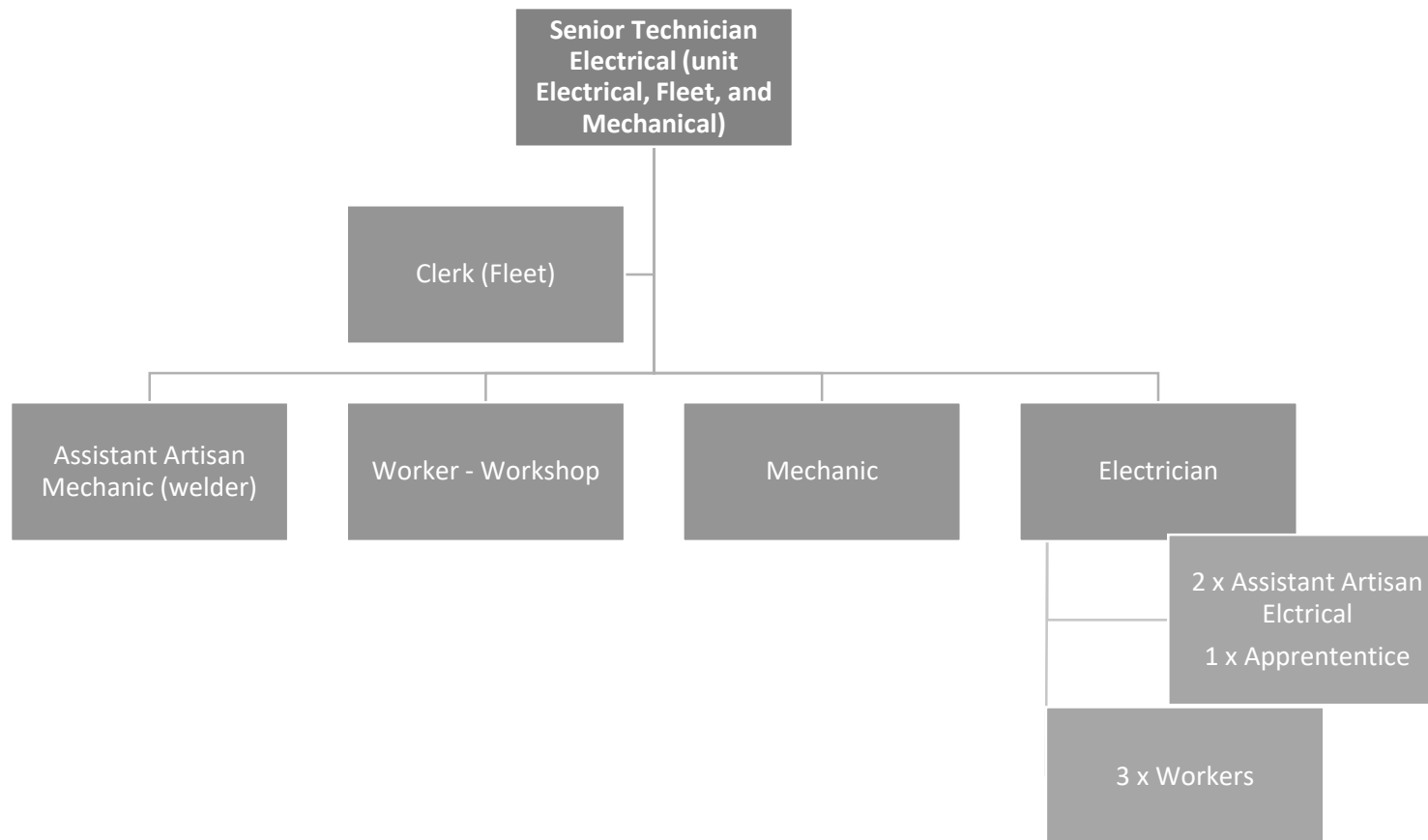
DEPARTMENT OF FINANCE

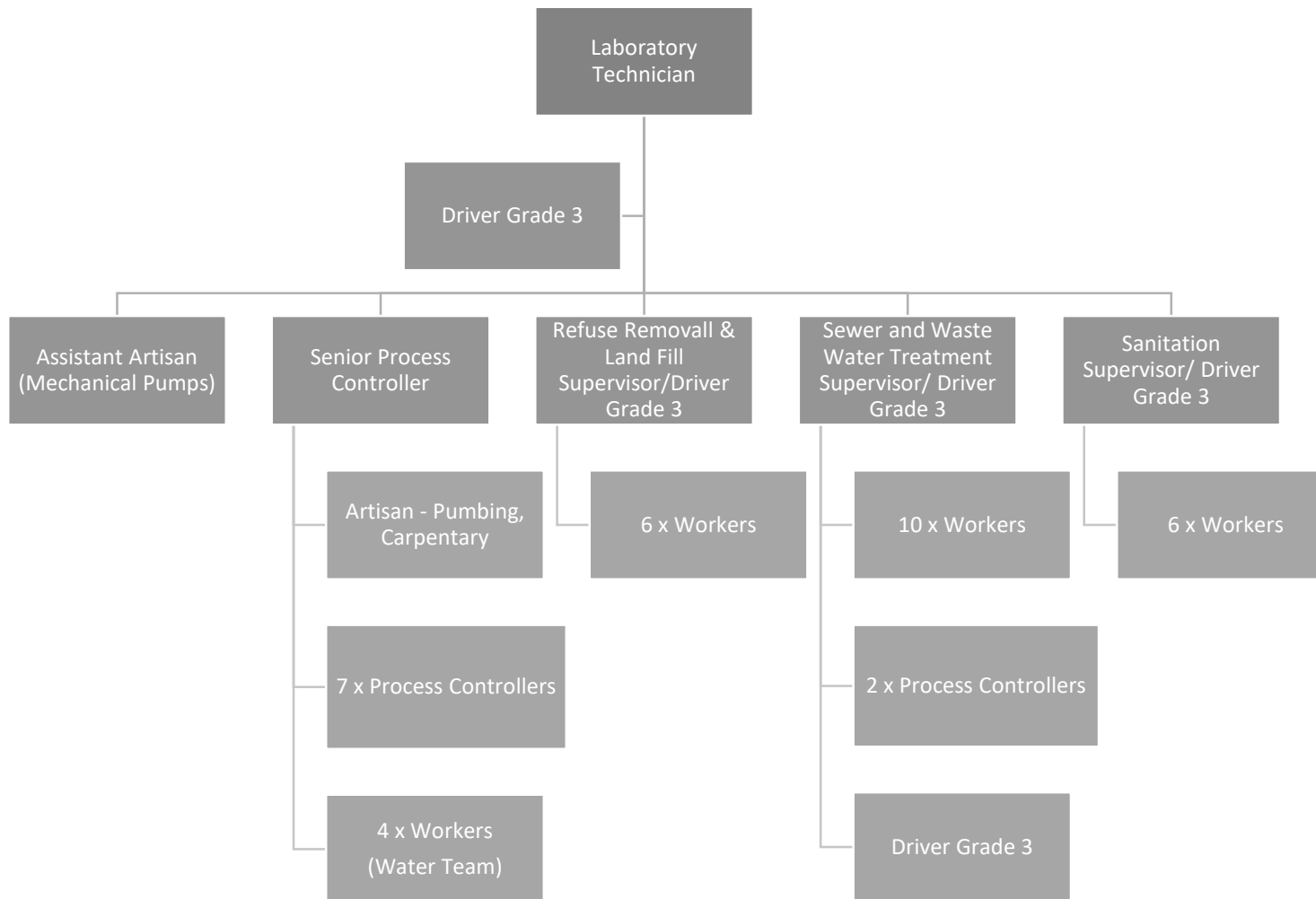


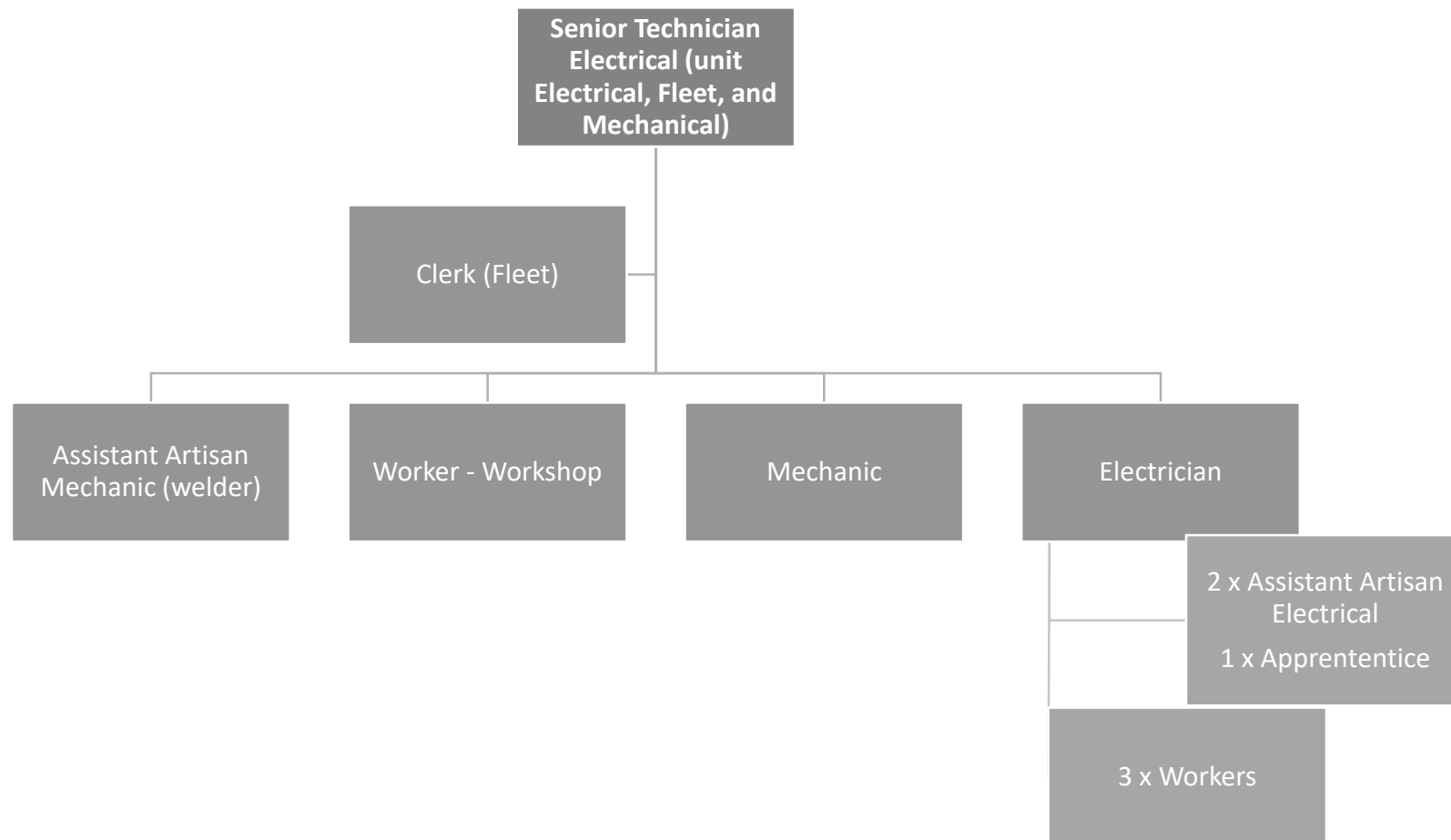


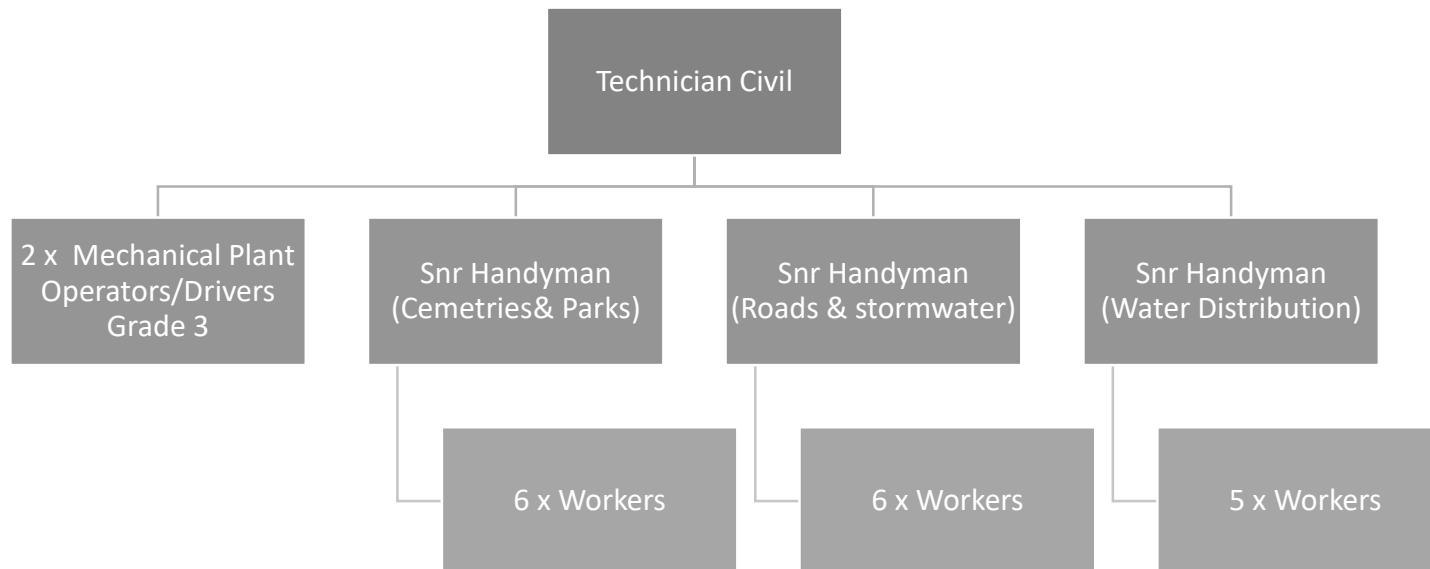
DEPARTMENT OF TECHNICAL SERVICES

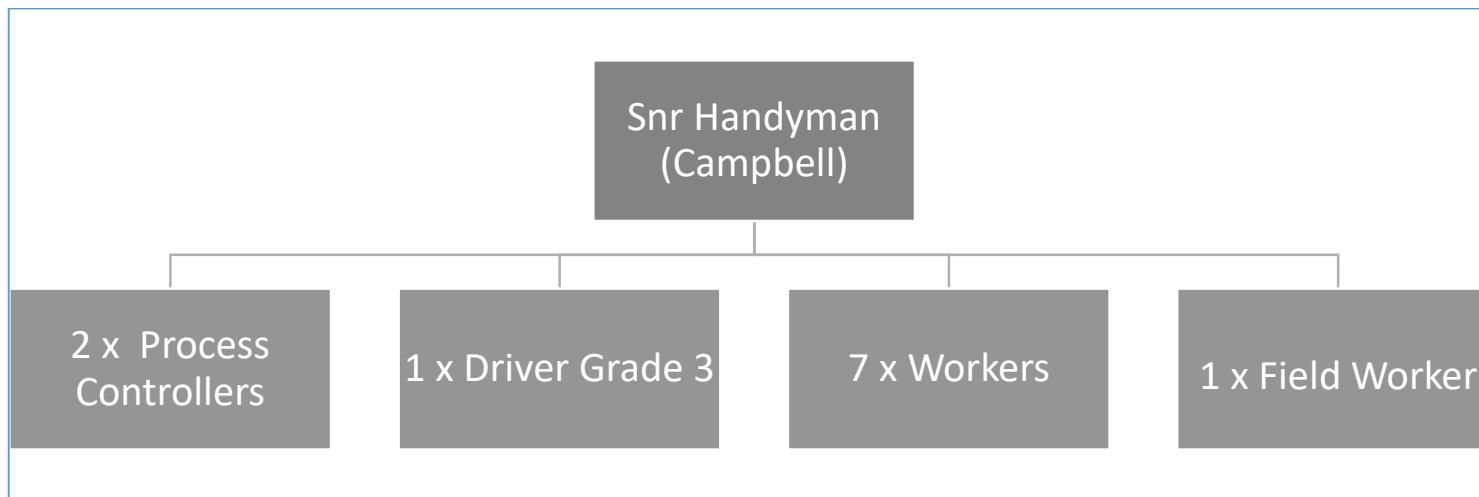
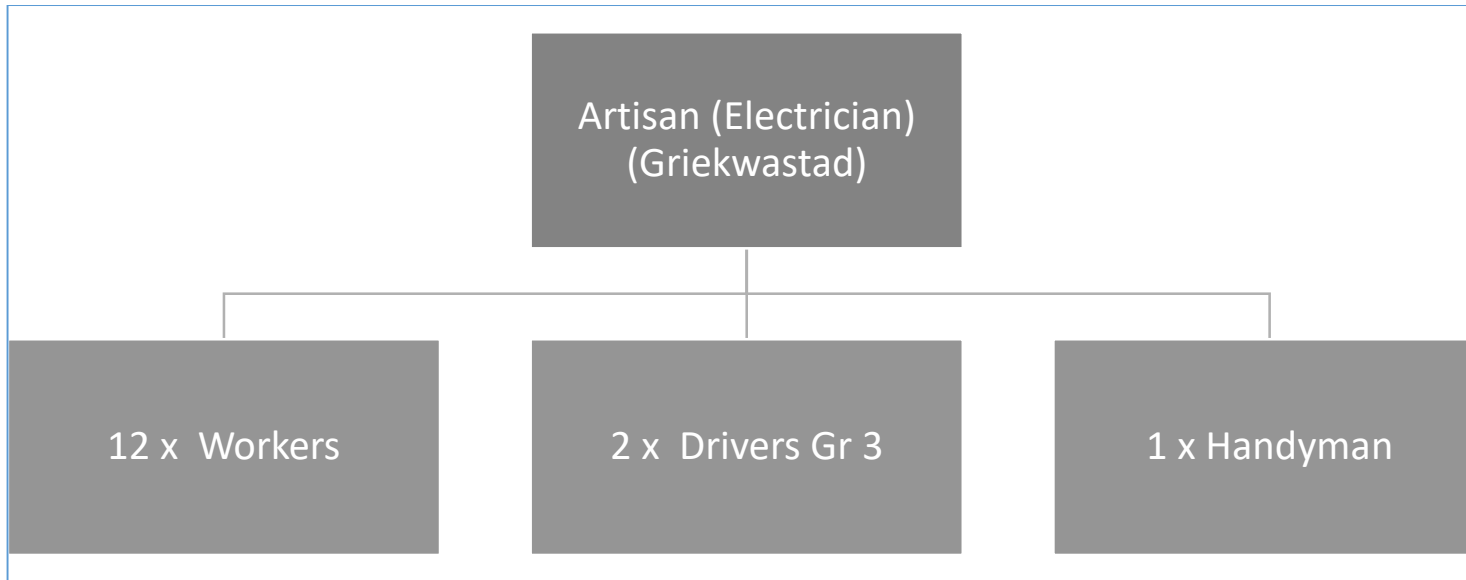


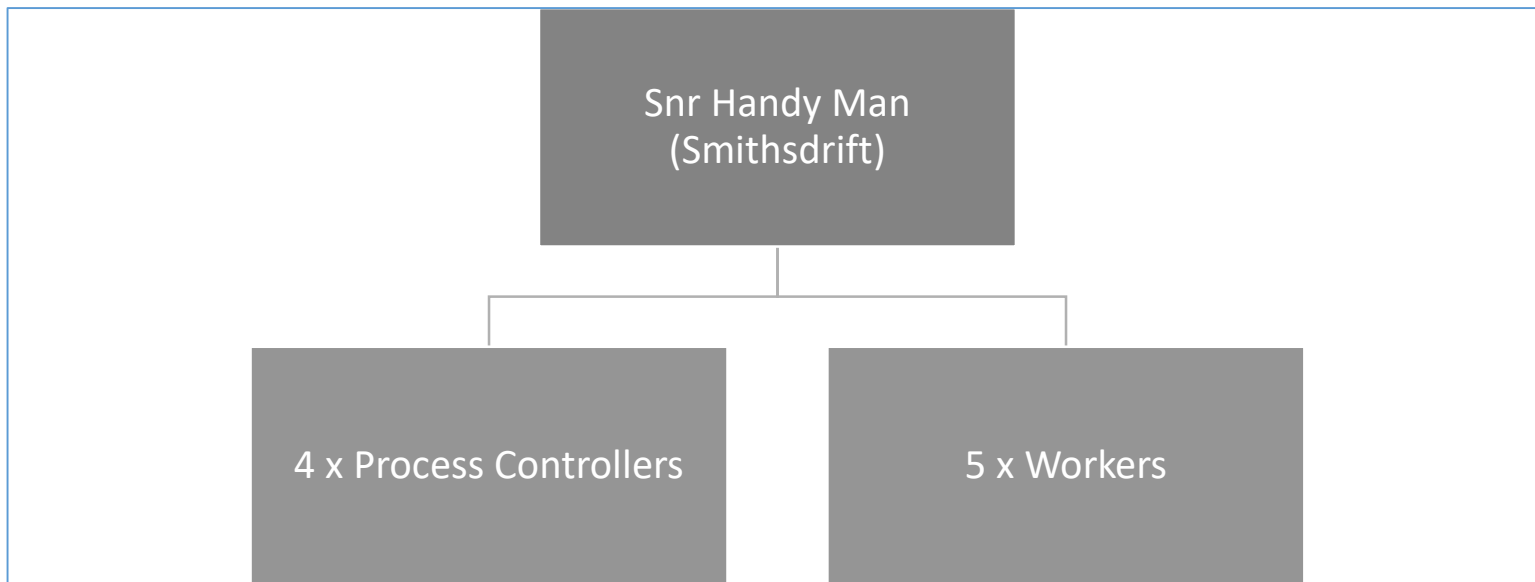












CHAPTER 5: PROJECTS

5.1 Municipality's Development Projects

Derived from the identified development strategies and projects in the previous chapter, it was necessary to formulate sufficiently detailed project proposals in order to ensure an executive direction for the implementation of the projects.

This phase therefore focused on the technical and financial decisions and formed the detailed project designs needed to ensure the link between planning and physical delivery of projects.

5.2 Detailed Project Design

In order to ensure the smooth implementation of a project proposal, it is imperative to first check that such a project complies with the principles, objectives and strategies set earlier in the IDP process.

The different projects are therefore listed under the heading of its related development priority and numbered in accordance with the preferred objectives and strategies, as indicated below:

5.3 Funded Project list for 2026/27

No.	Project Description	Estimated Project Value	Funding Body	Project Duration	Phase /Stage
1.	Completion of Bongani Electrification of 458 Stands	R 3 mil.	INEP	12 months	Construction
2.	Construction of WWTW Campbell	R 38,9 mil.	MIG	18 months	Construction
3.	Refurbishment of Griekwastad WWTW	R16,5 mil.	MIG	TBD	
4.	Bulk Line Point Bucklands	R3,2 mil	INEP	TBD	
5.	Campbell Bucket Eradication - Campbell internal services	R75 mil	WSIG	TBD	Construction
6.	Construction of a Clinic (Schmidtsdrift)	R49 mil.	DOH	TBD	Construction
7.	Upgrading of Sport and Recreation facilities (Campbell)	R8 mil.	MIG	TBD	Registered Designs
8.	Breipaal 100 (Houses)	R12 mil.	COGHSTA	TBD	Construction
9.	Breipaal 50 (Houses)		COGHSTA	TBD	Construction

Table 30: Funded Project list for 2026/27. Source: Siyancuma Municipality

5.4 Division of Revenue Bill Allocations (2026/27 MTEF)

G	H	I	J	K
<u>Grant</u>	<u>Budget Figures 2024/25</u>	<u>Budget 2025/2026</u>	<u>Budget 2026/2027</u>	
Equitable Share	R66 107 000	R68 159 000	R69 524 000	
FMG	R3 000 000	R3 000 000	R3 000 000	
Library	R1 516 000	R1 536 000	R1 651 000	
MIG	R26 620 000	R19 332 000	R20 658 000	
EPWP	R1 200 000	R0	R0	
INEP	R0	R5 412 000	R5 000 000	
WSIG	R20 000 000	R0	R0	
Total	R118 443 000	R97 439 000	R99 833 000	
Breakdown				
MIG	R26 620 000	R19 332 000	R20 658 000	
Sports & Recreation	R8 000 000	R0	R0	
Sanitation network	R18 620 000	R19 332 000	R20 658 000	
Breakdown				
WSIG - Water network	R20 000 000	R0	R0	

Table 31:

DoRA Allocations & Preparation of the Budget for the 2023/ 2024 MTEF. Source: Northern Cape Provincial Treasury (2025)

5.5 Unfunded Project List

5.5.1 Municipal Transformation and Organizational Development

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
MT1	Organizational redesign	R500,000	Municipality Province
MT2	Skills audit (Completed)	Included in total funding of R500,000	
MT3	Design and implement HR systems	Included in total funding of R500,000	
MT4	Marketing and branding	Included in total funding of R500,000	
MT5	Information Technology	Included in total funding of R500,000	
MT6	Training and capacity building	Included in total funding of R500,000	
MT7	Review and develop all sector plans including infrastructure plans	R 1,000,000.00	Sector Departments
MT8	Upgrading of audio-visual systems of Council. (recording system; overhead projector)	R200,000	Municipality

5.5.2 Governance

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
G1	Capacity Building on institutional arrangements		
G2	Enforcement of By-laws		
G3	Naming/ Re-naming of streets in all affected areas within Siyancuma Municipality		
G4	Writing off of bad debts		
G5	Regulation and Control of Street Vendors within Siyancuma Municipality		

5.5.3 Sustainable Human Settlement Development

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
SHS1	Compilation of Housing Business Plans and submission to CoGHSTA for approval	Depends on housing allocation from CoGHSTA	CoGHSTA
SHS2	Provision of Civil Services in Siyancuma (Douglas, Griekwastad, Campbell and Schmidtsdrift).	R20,724,000.00	CoGHSTA
SHS3	Construction of Low Cost Housing in Siyancuma (Douglas, Griekwastad, Campbell and Schmidtsdrift).	R34,417,218,00	CoGHSTA
SHS4	Rehabilitation of Low Cost Housing in Siyancuma (Douglas, Griekwastad and Campbell).	R16,908,000.00	CoGHSTA
SHS5	Procurement of new land for township establishment in Breipaal		CoGHSTA
SHS6	Procurement of new land for higher income erven in Griekwastad		CoGHSTA
SHS7	Planning and land surveying of residential and church sites in Breipaal, Bongani, Campbell and Griekwastad		CoGHSTA
SHS8	Township Establishment in all areas of Siyancuma Municipality: ▶ EIA ▶ Closure of Public Open Space ▶ Subdivision ▶ Rezoning ▶ Consolidation		CoGHSTA
SHS9	Transferring of Title Deeds to beneficiaries on formalized sites		CoGHSTA
SHS10	Replacement of asbestos roofs in Douglas		CoGHSTA
SHS11	Replacement of asbestos roofs in Griekwastad		CoGHSTA
SHS12	Establishment of a new Drivers Licence Testing Centre and Testing Station in Douglas		

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
SHS13	Developing of industrial sites for recycling in Griekwastad		
SHS14	Developing of industrial sites for recycling in Douglas		
SHS15	Establishment of permanent banking facilities in Griekwastad		
SHS16	Establishment of a pound for stray animals in Griekwastad		
SHS17	Establishment of a pound for stray animals in Campbell		
SHS18	Establishment of a pound for stray animals in Schmidtsdrift		
SHS19	Establishment of a centre for children/ people with disabilities in Breipaal		
SHS20	Establishment of a centre for destitute/ street children in Douglas		
SHS21	Establishment of a wellness and fitness centre for the elderly in Griekwastad		
SHS22	Construction of a mortuary in Bongani		
SHS23	Construction of a Bakery in Campbell		
SHS24	Construction of a Shopping Centre in Campbell		
SHS25	Construction of a satellite police station in Breipaal		

5.5.4 Local Economic Development

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
LED1	Creation of projects such as cleaning, clearing of shrubs and trees greening	R3,000,000.00	DPW
LED2	Reviving of Tiger Eye Mining	R2,000,000.00	Community and Municipality, Agricultural Dept, Private Companies (banks, IDC)
LED3	Establishment of a Peanut Butter Plant	R3,500,000.00	District LED, Dept. Agric, GWK
LED4	Chicken Poultry Project: Griekwastad	R840,000.00	Dept. Agric, SEDA,
LED5	Upgrading of Commonage Infrastructure	R3,000,000.00	Dept. of Agric and Land Affairs
LED6	Establishment of Tourism Information Centre	R2,200,000.00	Dept. Tourism, District LED, SEDA
LED7	Establishment of a FET centre for artisans		DPW
LED8	Production of Window and Door Frames	R3,300,000.00	Mac Steel, Economic Affairs, District LED
LED9	Production of Building and Paving Bricks	R3,000,000.00	District LED, Dept. Economic Affairs
LED10	Recycling of Paper, Cans, Bottles and Iron	R1,500,000.00	SEDA, District LED, Economic Affairs
LED 11	Investigate the various uses (feasibility) for the Douglas Resort	R800,000.00	Treasury, Dept. Tourism, NCEDA
LED 12	Establishment of a Stone Crasher	R4,500,000.00	DME, SEDA, Econ Affairs
LED 13	Upgrading and Reparations of glacial pavements	R2,000,000.00	Dept. Tourism , SEDA
LED 14	SMME Trading Centre upgrading and extension	R350,000.00	Dept. Economic Affairs, DBSA
LED 15	Planting of trees (greening)	R2,000,000.00	Community, Municipality, Agricultural Dept and Private Companies (banks, IDC)
LED 16	Establishing of Heritage site in Griekwastad and Campbell	R500,000.00	DEAT
LED 17	Manufacturing of Toilet Rolls and Cleaning & Laundry materials	R1,800,000.00	DEAT, DBSA, SEDA
LED 18	Provisioning of water tanks for rain harvesting	R3,000,000.00	DRDLA

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
LED 19	Development of an Incentive and Investment Attraction Policy	R100,000.00	DEAT, DBSA, SEDA
LED 20	Launching of the LED Forum	R300,000.00	DEAT, DBSA, SEDA
LED21	Upgrading of Confluence	R600,000.00	DEAT, DBSA, SEDA

5.5.5 Sports and Recreation

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
SR1	Rehabilitation of Douglas Sports Grounds, Tennis Court and Swimming Pool	R5,678,000.00	DSAC Lotto
SR2	Upgrading of Siyancuma Sports Facilities	R37,600,500.00	MIG
SR3	Upgrading of Parks in Siyancuma	R5,000000.00	DSAC
SR4	Establishment of new Multipurpose sports facilities in Siyancuma	R119,000,000.00	DSAC
SR5	Maintenance of existing sports grounds in Siyancuma		DSAC
SR6	Breipaal Sports Facilities	R25,000,000	MIG/DSAC
SR7	Continuation of the upgrading of Campbell Sports Facilities	R10,000,00	MIG/DSAC

5.5.6 Health

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
H1	Building of a new clinic in Ward 2, Breipaal		DoH DPW
H2	Building of a new clinic in Matlhomola, Griekwastad		DoH DPW
H3	Upgrading of clinic in Ward 5 Breipaal		DoH DPW
H4	Upgrading of clinic in Campbell		DoH DPW
H5	Upgrading of hospital in Douglas		DoH DPW
H6	Upgrading of hospital in Griekwastad		DoH DPW
H7	Appointment of a permanent doctor in Griekwastad		DoH
H8	Establishment of medical services in Schmidtsdrift		DoH DPW
H9	Instituting a permanent ambulance service in Schmidtsdrift		DoH

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
H10	Establishment of a wellness and fitness centre for the elderly		DoH DPW
H11	Training on emergency services		DoH
H12	Providing transport to out patients		DoH
H13	Home Care based (HIV- and AIDS)		DoH
H14	Re-engineering of Primary health care (NHI)		DoH (Equitable Share)
H15	HIV Counselling and testing Male medical circumcision(MMC) Outreach activities also to farming areas		DoH (Equitable Share)
H16	Upgrading and Fencing of Breipaal Clinic		DoH DPW
H17	Upgrading of the Griekwastard CHC and Nurses Home		DoH DPW
H18	Upgrading of the Douglas CHC and Nurses Home		DoH DPW

5.5.7 Education and Development

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
ED1	Establishment of a new FET College		Education, DBSA, private companies
ED2	Building of a new High School in Schmidtsdrift		Dept. of Education DPW
ED3	Building of a crèche in Schmidtsdrift		Dept. of Education DPW
ED4	Building of a crèche in Griekwastad		Dept. of Education DPW
ED5	Establishment of a centre for children/ people with disabilities in Breipaal		DPW
ED6	Establishment of a centre for destitute/ street children in Douglas		DPW
ED7	Provisioning of transport for learners		Dept. of Education
ED8	Construction of a new library in Bongani		DSAC
ED9	Upgrading of the mobile Library in Schmidtsdrift to a permanent structure	R1,000,000.00	DSAC
ED10	Upgrading of all Public Libraries in Siyancuma	R80,000.00	DSAC
ED11	Maintenance of all Public Libraries in Siyancuma	R60,000.00	DSAC

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
ED12	Construction of a new ECD Centre in Douglas	R369,000.00	Dept. of Education

5.5.8 Disaster Management

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
DM1	Development of a Disaster Management Plan	R1,800,000.00	PkS DM
DM2	Training residents on Firefighting skills		
DM3	Construction of a new Disaster Management Centre in Douglas	R9,741,000.00	MIG
DM4	Provision of swimming, lifesaving and diving skills to residents		

5.5.9 Fleet Management

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
FM1	Provision of a Tipper Truck.	R350,000.00	Private Sector Funders
FM2	Provision of a Garbage Collection Truck.	R1,600,000.00	“
FM3	Provision of a Honey Sucker Truck.	R1,600,000.00	
FM4	Provision of a Grader.	R1,800,000.00	“
FM5	Provision of a Loader Backshoe.	R900,000.00	“
FM6	Provision of a Water Tanker Truck.	R500,000.00	“
FM7	Provision of a Crane Truck with basket (electricity)	R1,200,000.00	
FM8	Provision of a Fire Fighter Truck.	R2,000,000.00	“
FM9	Provision of Law Enforcement Vehicles.	R500,000.00	“
FM10	Provision of Municipal Bakkies/ Cars		“

5.5.10 Water and Sanitation

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
WS1	Upgrading of Sewer Pumping main to Douglas Oxidation Ponds	R9,935,000.00	MIG
WS2	Upgrading and up keeping of Douglas Oxidation Ponds	R6,000,000.00	MIG
WS3	Construction of new Oxidation Ponds in Campbell	R27,000,000.00	MIG
WS4	Installation of full Water borne Sanitation in Campbell (Out phasing of UDS).	R63,000,000.00	MIG
WS5	Schmidtsdrift Zone 5 Sewer Reticulation and Oxidation Ponds	R17,611,000.00	MIG
WS6	Douglas Bulk Water Supply	R79 828,720.00	WSIG
WS7	Upgrading of Douglas Reservoir Complex	R15,610,546.00	MIG
WS8	Siyancuma Water Conservation and Demand Management (Non-revenue)	R65,000,000.00	WSIG
WS9	Installation of internal services in formalized areas of Bongani	R20,000,000.00	MIG
WS10	Griekwastad Bulk Water Supply Augmentation	R20,500,000.00	MIG
WS11	Establishment of a Water Treatment Works in Griekwastad	R23,000,000.00	MIG
WS12	Schmidtsdrift Zone 5. Sewer Reticulation & Oxidation Ponds	R17,611,000.00	MIG
WS13	Water Supply in Salt Lake	R20,000,000.00	MIG
WS14	Bucklands Bulk Water Supply	R16,987,000.00	MIG
WS15	Updating of Siyancuma Water Services Development Plan	R4,990,000.00	DWS
WS16	Developing a WCWDM Plan for Siyancuma	R5,998,554.00	DWS
WS17	Eradication of all buckets in Siyancuma Municipality		DWS

5.5.11 Roads and Storm water

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
RS1	Rehabilitation of tarred roads in Siyancuma	R32,781,000.00	MIG
RS2	Establishing of a Taxi Route in Breipaal, Bongani and Griekwastad		Private Sector Funding

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
RS3	Upgrading of remaining gravel roads in Siyancuma	R83,000,000.00	MIG
RS4	Feasibility Study for Storm Water Drainage in Siyancuma	R2,000,000.00	Municipality
RS5	Development of Roads and Storm Water Master Plan	R4,990,000.00	MIG
RS6	Upgrading and upkeep of Flood Water Management Systems in Douglas	R1,600,000.00	PKSDM COGHSTA
RS7	Spraying of disinfectants and chemicals on sidewalks and pavements to control weeds and scrubs.	(Ongoing)	Municipality Mines Solar Farms

5.5.12 Energy

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
E1	Provision High Mast lighting in Douglas and Griekwastad	R 5,450,000.0	MIG
E2	Provision of High Mast Lighting in Campbell and Schmidtsdrift.	R5,450,000.00	MIG
E3	Installation of street lighting in affected areas in Siyancuma	R10,000,000.00	DPW
E4	Electrification of outstanding sites in Schmidtsdrift	R 3,500,000.00	Dept of Energy
E5	Electrification of stands in Griekwastad	R 2,499,000.00	INEP
E6	Bucklands Electrification: 200 connections	R 3,400,000.00	Eskom
E7	Upgrading of Bongani Bulk Supply	R2,450,000.00	INEP
E8	Installation of Solar Water Heaters	R63,087,636.00	
E9	Development of Siyancuma Energy/ Electricity Master Plan	R4,990,000.00	Dept of Energy
E10	Upgrading and maintenance of the Douglas Electrical Network	(Ongoing)	Dept of Energy
E11	Upgrading and maintenance of the Griekwastad Electrical Network	(Ongoing)	Dept of Energy

5.5.13 Transport

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
T1	Establishing a taxi rank: Schmidtsdrift	R5,000,000.00	
T2	Upgrading of taxi rank: Griekwastad	R4,000,000.00	
T3	Establishing a taxi rank: Campbell	R5,000,000.00	

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
T4	Establishing a taxi rank: Douglas	R9,000,000.00	
T5	Coordinating transport permits	(Ongoing)	
T6	Establishment of a new Drivers License Testing Centre (DLTC) in Douglas	R4,500,00.00	
T7	Establishment of a satellite Drivers License Testing Centre (DLTC) in Campbell	R4,500,00.00	
T8	Establishment of a new Vehicle Testing Station (VTS) in Douglas	R6,500,000.00	
T9	Replacement of stolen and vandalized road signs and painting of road marks	R600,000.00	
T10	Establishment of a Truck Stop for heavy duty vehicles	R2,000,000.00	

5.5.14 Waste Management

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
WM1	Provision of new Waste Management sites in Douglas, Griekwastad, Campbell and Schmidtsdrift.	R25,750,000.00	MIG
WM2	Provisioning of wheely bins to curb illegal dumping		DENC
WM3	Upgrading and registration of all Landfill Sites in Siyancuma Municipality		DENC

5.5.15 Public Facilities

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
PF1	Rehabilitation of Community Halls in Campbell, and Griekwastad	R2,500,000.00	District Municipality
PF2	Rehabilitation of Community Halls in Breipaal & Bongani	R2,500,000.00	District Municipality
PF3	Establishment of new Cemeteries in Campbell and Griekwastad	R10,640,000.00	MIG
PF4	Establishment of new Cemeteries in Schmidtsdrift and Douglas	R10,640,000.00	MIG
PF5	Upgrading and fixing of Cemeteries in In Campbell	R3,400,00.00	MIG DEAT
PF6	Upgrading and fixing of Cemeteries in In Griekwastad	R3,400,00.00	MIG DEAT

IDP NO	PROJECT DESCRIPTION	APPROXIMATE BUDGET	
		AMOUNT	SOURCE
PF7	Upgrading and fixing of Cemeteries in In Douglas	R3,400,00.00	MIG DEAT
PF8	Upgrading of Community Halls in all Wards	R6,000,000.00	DPW
PF9	Building of a new Community Hall in Ward 2, Breipaal	R8,000,000.00	DPW

Table 32: Unfunded Project list. Source: Siyancuma Local Municipality (2024)

5.6 Departments' Project List

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DEPARTMENT OF WATER AND SANITATION											
DWS 1	Siyancuma AC & steel pipe replacement	Replacement of AC & steel pipelines in Douglas, Campbell and Griekwastad	Replacement of old infrastructure		Provides access to clean and safe drinking water, which is essential for maintaining good health and preventing water-borne diseases. Providing access to water has a domino effect, as it would also improve sanitation, encourage economic development and increase agriculture productivity.	2023 - 2024	DWS	R30 000 000	DWS	13	High

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DWS 2	Douglas to Campbell bulk water pipeline	Construction of a new Bulk pipeline (25km) to Campbell from Dougals	Development of Bulk Water Infrastructure		Provides access to clean and safe drinking water, which is essential for maintaining good health and preventing water-borne diseases. Providing access to water has a domino effect, as it would also improve sanitation, encourage economic development and increase agriculture productivity.	2023 - 2024	DWS	R50 000 000	DWS	11	High
DWS 3	Douglas WTW and internal bulk	Upgrading of Douglas WTW and internal bulk & storage	Development of key sanitation infrastructure.		Development of key sanitation infrastructure.	2023 - 2024	DWS	R80 000 000	DWS	11	High

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DWS 4	Schmidtsdrift zone 5 new oxidation ponds	Construction of a new oxidation pond	Construction of a new oxidation pond		Development of key sanitation infrastructure.	2023 - 2024	DWS	R15 000 000	DWS	11	High
DWS 5	Schmidtsdrift reticulation (sewer & water)	Installation of water and sewer reticulation	Development of key water and sanitation infrastructure.		Development of key sanitation infrastructure.	2023 - 2024	DWS	R10 000 000	DWS	11	High
DWS 6	Douglas WWTW	Refurbishment of the existing Douglas WWTW	Poor service delivery and condition of infrastructure within the Municipality		Development of key sanitation infrastructure.	2023 - 2024	DWS	R34 140 498	DWS	10	High
DWS 7	Griekwastad WWTW upgrade	Refurbishment of the existing Griekwastad WWTW	Poor service delivery and condition of infrastructure within the Municipality		Development of key sanitation infrastructure.	2023 - 2024	DWS	R6 816 922	DWS	10	Medium
DWS 8	Griekwastad BWS	Exploration and equipping of new boreholes, construction of new storage	Poor service delivery and condition of infrastructure within the Municipality		Provision of required bulk subsistence infrastructure	2023 - 2024	DWS	R15 000 000	DWS	10	Medium

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DWS 9	Campbell reticulation	Installation of sewer reticulation	Poor service delivery and condition of infrastructure within the Municipality		Access to clean drinking water	2023 - 2024	DWS	R10 000 000	DWS	8	Medium
DWS 10	Campbell Bulk water	Exploration and equipping of new boreholes, construction of new storage and WTW	Poor service delivery and condition of infrastructure within the Municipality		Provision of required bulk subsistence infrastructure	2023 - 2024	DWS	R17 000 000	DWS	8	Medium

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DWS 11	Campbell WWTW	Bulk Outfall Sewer Pipeline (3800m), Pipe Jacking, Bulk Line Coarse Screening Station, Container Office & Carport, Electrical- & Water Supply, Provision for Borehole Water Supply, Inlet Works (fine screening, grit removal, measurement & tanker discharge), Oxidation Ponds & Reed Beds, Connector Pipework & Chambers, Geosynthetic Liner, Fencing, Training	Development of key sanitation infrastructure.		Development of key sanitation infrastructure.	2023 - 2024	DWS	R29 553 859	DWS	8	Medium

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DWS 12	Siyancuma WCDM	Implementation of water management zones, domestic meters and zonal metering	Development of key sanitation infrastructure.		Development of key sanitation infrastructure.	2023 - 2024	DWS	R50 000 000	DWS	8	Medium

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DWS 13	Douglas WTW	Supply and install three 1800mm diameter up flow purification vessels to increase purification capacity to current demand; supply and install 63ML balancing reservoir supply and install all raw water supply pipes and connection pipes from new infrastructure to existing purified water sump rehabilitation of existing un-used building to act as control room for new infrastructure; install electricity supply and control panels for new infrastructure; emergency repair work at existing plant; replace dosing equipment, replace blowers	Development of key sanitation infrastructure.		Development of key sanitation infrastructure.	2023 - 2024	DWS	R28 730 650	DWS	8	Medium

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
		for sand filters and rehabilitation of electrical panels cleaning of one reservoir cleaning of one clarifier; replace existing dosing equipment; replace pumps at Vaal River raw water pump station; replace 1750m of raw water supply pipe; supply and install blower for sand filters Install various pipe connections for new infrastructure at purification plant.									

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
COGHSTA											
COGSHTA 1	MIG 1678: Campbell WWTW	Development of bulk sanitation infrastructure	Poor service delivery and condition of infrastructure within the Municipality		Provides access to clean and safe drinking water, which is essential for maintaining good health and preventing water-borne diseases. Providing access to water has a domino effect, as it would also improve sanitation, encourage economic development, and increase agriculture productivity.	2023-2026	COGHSTA		MIG	11	High
COGSHTA 2	Campbell Construction of Oxidation Ponds:	Development of bulk sanitation infrastructure	Poor service delivery and condition of infrastructure within the Municipality			2023 -2024	COGHSTA		MIG	11	High

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
COGSHTA 3	MIG 1141: Douglas, Griekwastad, Cambell and Schmidtsdrift: Upgrading of gravel streets	Paving of access road	Poor service delivery and condition of infrastructure within the Municipality		Households-improving and giving access to sanitation	2023 -2024	COGHSTA	R 64 017 696,00	MIG	11	High
COGSHTA 4	MIG 1462: Campbell High Mast Lights	Installation of High Mast Lighting	Poor service delivery and condition of infrastructure within the Municipality		Households-Access to lighting	2023 -2024	COGHSTA	R 5 645 676,45	MIG	11	High
COGSHTA 5	MIG 1523: Siyancuma / Griekwastad and Douglas(Breipaal & Bongani) High Mast Lights	Installation of High Mast Lighting	Poor service delivery and condition of infrastructure within the Municipality		Households-Access to lighting	2023 -2024	COGHSTA	R 11 541 752,70	MIG	11	High
COGSHTA 6	MIG 1559: Douglas & Griekwastad: Roads & Stormwater	Upgrading of roads and stormwater infrastructure	Poor service delivery and condition of infrastructure within the Municipality		Improving of access road	2023 -2024	COGHSTA	R 11 420 856,09	MIG	11	High

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DEPARTMENT OF EDUCATION											
DoE 1	Aalwyn Intermediêre Skool	Replacement School	Old Infrastructure		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 27 402 189,62	TBD	13	High
DoE 2	Anderson Primêre Skool	Replacement School	Old Infrastructure		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools	2023 - 2027	NCDOE	R 120 442 603,71	NCDOE	13	High
DoE 3	Vaal-Oranje Primêre Skool	Replacement School	Old Infrastructure		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 39 672 138,86	TBD	13	High

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DoE 4	Hoërskool Riverside	Construction Of A Double ECD, Large Ablution Block, Classrooms 5	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 10 487 946,39	TBD	11	High
DoE 5	Ikageng Intermediêre Skool	Construction Of Large Ablution Block, 4 Classrooms, Preventative Maintenance	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 6 650 085,74	TBD	11	High
DoE 6	Karrikama Hoërskool	Construction of 5 Classroom Block and Large Ablution	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		NCDOE	R 4 057 630,00	NCDOE	11	High
DoE 7	Weslaan Sekondêre Skool	Construction Of 5 Classroom And Ablution Facilities To Become A Full Secondary School	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 5 414 888,79	TBD	11	High

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DoE 8	Aalwyn Intermediêre Skool	Upgrade Of Electricity	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		NCDOE	R 630 275,00	NCDOE	8	Medium
DoE 9	Vaal-Oranje Primêre Skool	Supply and Delivery and Erection of a High Security Fence	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 2 359 612,65	TBD	8	Medium
DoE 10	Anderson Primêre Skool	Major Maintenance at the School	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		NCDOE	R 931 000,00	NCDOE	8	Medium
DoE 11	Weslaan Sekondêre Skool	Maintenance To Schools Infrastructure Including Electricity Upgrade, Fencing	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		NCDOE	R 1 200 000,00	NCDOE	8	Medium

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DoE 12	Bongani Primary School	Preventative Maintenance - Structural Challenges [Pilar]	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 941 541,69	TBD	8	Medium
DoE 13	Bongani Secondary School	Preventative Maintenance	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 609 912,53	TBD	8	Medium
DoE 14	Douglas Primary School	Preventative Maintenance	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 1 794 483,00	TBD	8	Medium
DoE 15	Hoërskool Riverside	Preventative Maintenance	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 2 419 218,01	TBD	6	Medium

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DoE 16	Karrikama Hoërskool	Preventative Maintenance	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 1 344 275,27	TBD	6	Medium
DoE 17	Olierivier Marianette Primêre Skool	Preventative Maintenance	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 802 896,66	TBD	6	Medium
DoE 18	Weslaan Sekondêre Skool	Preventative Maintenance	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		TBD	R 1 609 912,53	TBD	6	Medium
DoE 19	Griquatown Intermediate School	Electrification Of New Mobile Classroom	Limited access to good learning conditions		Ensuring quality buildings for good learning conditions through upgrading and replacement of schools		NCDOE	R 60 999,96	NCDOE	6	Medium

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DEPARTMENT OF AGRICULTURE, LAND REFORM AND RURAL DEVELOPMENT											
DALRRD 1	To demarcate and protect areas with high potential agricultural land, especially along the Orange River, and areas around Vanderkloof, Hopetown, Douglas and Prieska.	Protection of areas with high potential agricultural land	Potential agricultural land under the threat of being invaded		Protection of the Orange River for the benefit of all those who live close to it. This also provides an opportunity to use the land for agricultural activities and emancipate the economic sector.	2024 - 2025	DALRRD AGRI NC	R 500 000.00	DALRRD AGRI NC	13	High

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DALRRD 2	The construction of small-scale Renewable Energy Development Farms closes to the FPSU and other agro-processing plants towards the support of a consistent energy supply.	The construction of small-scale Renewable Energy Development Farms			Ease on electrical rates and alternatives for processing the raw products.	2025 - 2030	DALRRD and Eskom	R100m	DALRRD and Eskom	11	High
DALRRD 3	To identify and target priority farms that could contribute to the key commodity value chains targeted in the Pixley Ka Seme District (Strategical located land for Agriculture Purposes)	identify and target priority farms			Identification of potential agricultural land that can be used for economic growth.	2024 - 2025	AGRI NC	R 500 000.00	AGRI NC	11	High

Project list					Benefits to the Community	Project Timeframe	Responsibility	Funds		Total Score	Priority
Project Number	Project Name (SDF/IDP)	Description	Challenge to be addressed / Key Issue					Amount/ Project Budget	Source		
DALRRD 4	Construction of a Logistics (with Cold-room facilities) service centre at Douglas to support Logistics, storage, and packaging of produce.	Construction of a Logistics (with Cold-room facilities)	Lack of storage and cold room facilities		Target goods that can be developed locally to reduce the burden on rural communities to pay higher prices for goods	2024 - 2025	AGRI NC	R 5 000 000.00	AGRI NC	10	Medium
DALRRD 5	Implementation of a Water Monitoring Association to manage and control water usage along the Orange River		Lack of Protection of the Orange River		Protection of the Orange River for the benefit of all those who live close to it	2024	DWS, AGRI NC		DWS, AGRI NC	10	Medium
DALRRD 6	Douglas FPSU					2023 - 2024		R15 000 000.00		10	Medium

CHAPTER 6: ALIGNMENT AND INTEGRATION

During this phase of the IDP, true meaning is given to the process of integrated development planning. With the designed projects for implementation in mind, the integration phase aims to align these different project proposals firstly with specific deliverables from the IDP and secondly with certain legal requirements.

More specifically, the projects have to be aligned with the agreed objectives and strategies to ensure transparency as well as with the available financial and institutional resources to ensure implementation.

Furthermore, the projects also need to be aligned with national and provincial legal requirements to ensure uniformity and compatibility with government strategies and programmes.

Instead of arriving at a simplified “to do” list for the next five years, the aim is to formulate a set of consolidated and integrated programmes for implementation, specifically focusing on contents, location, timing and responsibilities of key activities.

The integration requirements are divided into three broad categories namely:

- ☐ Integrated sector programmes;
- ☐ Internal planning programmes; and
- ☐ External policy guideline requirements.

6.1 Integrated Sector Programmes

Sector planning reflects the development and operational strategies of the municipality in response to the strategic objectives set by the Council. The sector plans focus on specific sectors within local government. The alignment of sector plans between all spheres of government is important in ensuring integration of programmes and maximum utilization of available resources.

It is important to note that these programmes do not only make provision for IDP related projects but also other project costs and activities in order to create a comprehensive picture for budgeting purposes. Summary of the sectoral plans and programmes are included at the end of this chapter.

6.2 Internal Planning Programmes

In order to set up close links between planning and budgeting as well as between planning and implementation, a number of internal planning programmes are required. These plans, however, do not only serve as a framework for managing finances, but it also sets the groundwork for regular management information in respect of monitoring progress and performance.

Finally, it also demonstrates compliance of the IDP with spatial principles and strategies and which serves as a basis for spatial co-ordination of activities and for land use management decisions.

6.3 External Policy Guideline Requirements

In order to complete the integration phase of the IDP, it is necessary to check consistency with policy guidelines of certain cross-cutting dimensions. This requires the formulation of several programmes which assess the effect or impact of project proposals in relation to poverty reduction and gender equity, environmental practices, economic development and employment generation as well as the prevention and spreading of HIV / AIDS.

6.4 Northern Cape Growth and Development Strategy

The PGDS is a strategic and integrated provincial development plan providing direction and scope for province-wide development programmes and projects within the context of a long term perspective and taking into consideration the resources and constraints. The PGDS provides a spatially referenced framework for both public and private sector investment, indicating areas of opportunities and developmental priorities and enabling intergovernmental alignment. It guides the activities of all agencies and role-players by linking and deepening the application of the NSDP and of the MTSF in areas of shared impact.

The Northern Cape Provincial Growth and Development Strategy (NCPGDS) evolved after an extensive consultative process with all spheres of government, organized labour, all formations of organized business and civil society. This process culminated in a stakeholder summit that was held on the 27 and 28 October 2004. This was, thereafter, followed with the adoption of the strategy in mid-January 2005 by the Executive Council. The PGDS was publicly launched at the end of January 2005.

The strategy realizes the hope of sustainable and integrated development that seeks to promote economic growth and social development, improve the quality of life of all its citizens, improve the institutional efficiency of government, attain regional integration and enhance innovation. The PGDS is a further elaboration of an adopted policy framework that attempts to provide a clear vision for growth and development. The strategy identifies both opportunities and challenges and provides for strategic interventions in dealing with them.

The PGDS identifies the comparative advantages and opportunities that emanate from an analysis of the mining, agriculture, manufacturing, fishing and marine-culture, and tourism sectors that can turn the economy of the province around. The industrial value chain becomes the catalyst towards building local economies in these competitive sectors. This approach forms the basis of ensuring that the resources of the province are geared towards having the greatest impact for meaningful local economic growth and development – bridging the divide between the first and second economies.

The PGDS also focuses on issues around social development and has developed targets and strategies that address the challenges that are faced in health, education, housing, water, sanitation, electricity, crime reduction and social services to name but a few. It further provides for interventions that promote human and capital development.

The PGDS asserts that it is only through the proper institutional arrangements, and, in particular, strong partnerships among all stakeholders in development that the province can realize its vision of effectively reducing poverty. The development targets as espoused in the PGDS and the realisation of the potential of the province will be achieved through the collaboration of all stakeholders.

Finally, the PGDS makes adequate provisions for the incorporation of all the national planning instruments, including the National Spatial Development Perspective and the Medium Term Strategic Framework, inter alia, as well as the District and Local Municipal IDP's with the provincial development imperatives.

6.5 Pixley ka Seme District Growth and Development Strategy

In 2006, the District and Local Municipalities compiled their District Growth and Development Strategy (DGDS). The strategy is a living document that should help the district achieves its development goals which are:

- ☐ To stimulate economic development
- ☐ To develop and enhance infrastructure for economic growth and social development
- ☐ To reduce poverty through human and social development
- ☐ To ensure a safe and secure environment for all people of the district and
- ☐ To promote effective and efficient governance and administration

The strategy covers 6 sectors that are critical for unlocking the economic potential within the district. These sectors are:

- ☐ Agriculture and agro-processing
- ☐ Mining and mineral processing
- ☐ Tourism
- ☐ Manufacturing
- ☐ Wholesale and retail; and
- ☐ Local economic development

The following basic guiding principles, taken together as a whole structure the philosophy that underpins the District Growth and Development Strategy:

- ☐ An Integrated developmental approach that brings together the strategies and programmes of the three spheres government for sustainable growth and development
- ☐ The utilization of resources – human, financial and natural – that ensures that the capacity and efficiency are enhanced in order to meet the challenges of growth and development
- ☐ Facilitating growth and development through effective partnerships between the state, private sector, organized labour and civil society and to meet the socio-economic challenges confronting the district

- ❑ Ensuring transparency and accountability in shaping the future of the Pixley ka Seme District through participatory democracy and good governance
- ❑ Contributing to national and international commitments such as the WSSD, the Millennium Development Goals and the objectives of the RDP
- ❑ The specific and complementary role that each sphere of government and each sector of society has to play in ensuring socio-economic development and transformation
- ❑ The Constitutional obligation to provide for the rights and needs of all citizens of the district
- ❑ Striving at all times to advance the needs of the historically disadvantaged, including all vulnerable groups, whilst ensuring at the same time that all persons are treated equitably
- ❑ The promotion of spatially coherent district and local economic development and improved service delivery systems

In order to position the entire district, the District Council will be adopting the strategy to make it a legal document that will guide development in the region.

6.6 Medium Term Strategic Framework

The Medium Term Strategic Framework is a reflection of government's assessment of, and perspective on, key developmental challenges at a particular point in time, as well as a statement of intent - with strategic objectives and targets - as to the way it envisages addressing the challenges over the medium term, that is, five years. It serves as a backdrop to guide planning and budgeting across the three spheres of government.

Government is currently implementing the electoral mandate based on the core objectives of increasing employment and reducing poverty. This mandate is premised on a people's contract that defines the strategic objectives and targets for a five-year period.

The MTSF also takes into account the fact that global and domestic conditions may change over time. Although it is recognized that there are many things government does and should continue to do, it should also define a new trajectory of growth and development, identify the key things to attain it and make strategic choices in expending effort and allocating resources. Arising out of this, the logical path of development can be summarized as follows:

- ❑ State intervention in promoting the involvement of the marginalized in economic activity, including sustainable livelihoods
- ❑ Welfare grants should be seen as a temporary intervention which should diminish at the same rate that economic interventions succeed
- ❑ The performance of the state, the campaign against crime and international relations should improve mainly to promote economic growth and social inclusion.

The strategic priorities that have been identified include economic and fiscal policy trade-offs, increasing the rate of investment, both private sector and public sector investment, facilitating economic activity within the second economy (the Expanded Public Works programme, development of small and micro-enterprises, direct facilitation of job creation, skills development and work experience and land reform and agricultural support programmes), preserving and developing human resources for and through economic growth.

The central tenet of the MTSF recognizes that government has to pursue higher economic growth through all its programmes, while using the space that higher growth affords to put the country on a higher development trajectory which ensures all-round improvement in the quality of people's lives.

In localities with low development potential, government spending beyond basic services should focus on social investment, such as human resource development, labour market intelligence and social transfers, so as to give people in these areas better information and opportunities. This will enable people to become more mobile and migrate, if they choose to, to localities that are more likely to provide sustainable employment or other economic opportunities. The further concentration of people in need in areas of low potential should therefore not be encouraged.

6.7 Institutional Development Plan (IDP)

The constitution assigns the developmental mandate to local government this implies that all municipalities must strive to achieve the goals of local government within its financial and institutional capacity, namely:

- ☐ To promote democratic and accountable government for local communities
- ☐ To ensure the provision of services to communities in a sustainable manner
- ☐ To promote social and economic development
- ☐ To promote a safe and healthy environment
- ☐ To encourage the involvement of communities and community organizations in the matter of local government.

It further requires municipalities to structure and manage their administration and budgeting and planning process to give priority to the basic needs of the community and to promote the social and economic development of the community whilst participating in national and provincial development programmes.

The Local Government Municipal Structures Act (Act 117 of 1998) sets out the basis for the establishment of new municipalities. This legislation divides municipalities into the following categories: Category A is metro council's; Category B is local councils and Category C is District

Municipalities. The Act also defines the institutional and political systems of municipalities and determines the division of powers and functions between the categories.

According to Chapter 5 (Section 83 (1)) of the Act, a local municipality (Category B) has the functions and powers assigned to it in terms of Sections 156 and 229 of the Constitution. Section 156 deals with the powers and functions of municipalities, while Section 229 deals with fiscal powers and functions.

The division of functions and powers between district and local municipalities are described in Section 84 of the Act and the adjustment of division of functions and powers between district and local municipalities by the Provincial MEC for local government is described in Section 85 of the Act.

The passing of by-laws is one of the tasks of municipalities. The Local Government Municipal Structures Act (Act 117 of 1998) directs that after amalgamation, all existing by-laws had to be reviewed and rationalized. An analysis of the status quo of Northern Cape local governance found that in the year after amalgamation, the most common by-law passed was credit control by-law.

In general, the Minister of Provincial and Local Government had authority to assign certain functions to local and district municipalities.

The Water Services Act (Act 108 of 1997) transfers the responsibility for the provision and management of existing water supply and sanitation from national to local government. The two key areas of responsibility in terms of water services provision are the governance functions and the provision functions. Governance functions are legally the responsibility of the Water Services Authority (WSA) and include the planning and regulatory functions, as well as ensuring water services provision, which includes monitoring, finances, governance, contracts, and reporting. According to the Constitution and the Water Services Act, local government is responsible for ensuring water services provision to its constituency.

Local authorities may be constituted as Water Services Authorities, and would have the role of selecting and appointing a Water Services Provider (WSP) for their area. The WSA may however not delegate the authority and responsibility for providing services of adequate standard to all residents within their areas of jurisdiction. In some cases, a WSA can simultaneously be the WSP.

6.8 Water Service Development Plan (WSDP)

IDP Water Sector Input Report

6.8.1 Background and Motivation

The Water Services Act, 1997 (Act No. 108 of 1997) places a duty on Water Services Authorities to prepare a Water Services Development Plan as part of the process of preparing any integrated development plan. Section 15 (5) of the Water Services Act, 1997 states that:

A water services development plan must form part of any integrated development plan contemplated in the Local Government Transition Act, 1993 (Act No. 209 of 1993).

The Department of Water Affairs has developed water sector-specific requirements for local government's integrated development plans as a means to ensure sufficient incorporation of water services delivery matters in local government's strategic planning processes. The incorporation of water sector-specific matters is assessed by the Department during the IDP review and comment cycles. In order to improve local government's compliance with the water sector specific requirements of its IDP's, the Department of Water Affairs has developed a '**Water Sector IDP Report**' template in October 2010. The Water Sector IDP Report template contains outputs from Module 1 of the WSDP Guide Framework towards providing status quo information as well as the WSA's self-assessment of its planning maturity for each of the elements of the water services business.

The need has been expressed for the review of the WSDP: IDP Outflow report to address the following:

- Enable sufficient and appropriate narrative for IDP integration
- Alignment with the latest WSDP Guide Framework as established in the WSDP System
- Incorporation of Water Services-specific Objectives and Strategies
- Distinction between approved MTEF projects and conceptual projects as prompted from the WSA's water services development planning initiatives.

The Water Service Development Plan was reviewed in April 2024, but because of its thickness it could not be incorporated into this IDP document but it is available on the Municipality's website as an attachment.

6.9 Spatial Development Framework

PLEASE NOTE THAT ONLY THE EXECUTIVE SUMMARY OF THE SDF IS INCLUDED IN THE IDP. THE FULL COMPOSITE SDF IS TOO BIG TO BE INCORPORATED INTO THIS IDP DOCUMENT BUT IT IS AVAILABLE ON THE MUNICIPALITY WEBSITE.

EXECUTIVE SUMMARY

This document serves as the Siyancuma Local Municipality Spatial Development Framework (SDF). The adoption of this SDF is a legal requirement, and as such fulfils the requirements as set out within the Spatial Planning and Land Use Management Act (Act No.16 of 2013). This SDF is an integral component of the Integrated Development Plan (IDP); it both informs and translates the IDP spatially and guides how the implementation of the IDP should occur in space. The SDF therefore guides the overall spatial distribution of land uses within the Municipality to give effect to the spatial vision, goals, and objectives of the district.

This SDF is also aligned with provincial and municipal sector plans and strategies as a way of ensuring that the desired spatial form and outcomes of the Municipality are achieved. The SDF is wide strategic document that goes with the IDP, it does not provide definitive statements on all aspects of spatial development in the Municipal Area. As such, it is advisable that this SDF be read in conjunction with other Council approved sector plans. These plans include Urban Development Frameworks (UDFs), Local Area Plans (LAPs), Precinct Plans or Special Projects, etc. as these translate the strategic and spatial intentions of the SDF into detailed and cadastral based land use and implementation plans and facilitate the translation into Schemes.

PROCESS UNDERTAKEN

This section outlines and briefly discusses the Siyancuma SDF Development Process. The approach that has been chosen in preparing the Siyancuma Local Municipal SDF complies with the Municipal Planning and Performance Management Regulations of 2001 and the Spatial Planning and Land Use Management Act (SPLUMA No. 16 of 2013). The drafting of this SDF adhered to the Guidelines for the Development of Spatial Development Frameworks, introduced by the Department of Agriculture, Land Reform & Rural Development as well as the COGTA Spatial Planning Guidelines.

SUMMARY OF THE STATUS QUO

This section includes the status of sectors within the district and has been developed through alignment with the SPLUMA Pillars of **Biophysical**, **Built Environment** and **Socio Economic**.

The detailed full Status Quo report (Phase 2 Report) can be found at the following address: <https://siyancuma.gov.za/>

Socio-Economic Assessment

The Municipality of Siyancuma has a contraction rate of 3.5% from 2011 to 2016 with the population going from StatsSA 2011 to Community Survey of 2016. Based on the 2022 Census statistics, the municipality has an average growth rate of 3.5% and is expected to have a population of 71 509 people by 2040.

The main economic sectors in the municipality include.

1. Mining
2. Agriculture
3. Manufacturing
4. Trade
5. Transport
6. Finance
7. Community Services

Built Environment Assessment

The Land Uses were captured on site for verification. This process played an important step in the formulation of the spatial plans of each community and the municipal area, also indicating future growth and development possibilities.

The Land Uses were conducted in all towns and communities.

Bio-Physical Assessment

Land is a critical issue towards the development of our urban centres as well as the promotion of sustainable livelihoods. It is on land that we reap most of our economic benefits, including farming and building infrastructure. Land coverage will be considered based on three (3) classifications; **urban, traditional and farms.**

SWOT Analysis and Key Issues

Spatial planning directives from the National and Provincial level as well as the district sector plans, and local Municipal plans aims to unpack the state

of the area or the sector within its location. Through a detailed analysis of these plans, we are able to create a picture of the positive and negative aspects of each sector within the areas that either fall within the district or surrounding the municipality which has equal impact on how the municipality functions.

The section highlights the SWOT Analysis and Key Issues pertaining to the Siyancuma Local Municipality. These have been developed through a Workshopping session with the Local Municipality, Internal and External Municipal Departments. Some of the key issues that are of importance include but are not limited to;

- Lack of land for town township establishment
- Difficulty buying land from private owners.
- Lack of FPSU's implementation
- Lack of skills development facilities
- Difficulty purchasing strategically located land for urban development.
- Lack of integration within Douglas town
- Lack of contribution to the income base with collective contributions at 2% from the mining and agricultural companies.
- Environmental impacts on mining
- Low adaptive capacity to climate change

Strategic Framework

The “Strategic Framework” in relation to a Spatial Development Framework refers to the strategic background and guidelines which will underpin the development of the Spatial proposals. It aims to identify the strategic spatial focus of the municipality. The development strategy includes meaningful target measures and objectives that help focus on the key efforts that implement the strategy. The Strategic Framework outlines the vision of the SLM which is as follows.

“To become a thriving municipality which embraces alternative energy sources, mining, agricultural productivity, whilst attracting tourists, ensuring sustainability, protecting of the land and the environment to promote socio-economic growth and development through the implementation of effective spatial planning strategies.”

Spatial Development Framework

A Spatial Development Framework is a framework that seeks to guide overall spatial distribution of current and desirable land uses within a municipality, to give effect to the vision, goals and objectives of the municipal IDP.

Biophysical Framework

There are three (3) different types of conservation areas that can be found within the Siyancuma Municipal area:

- River Systems
- Critical Biodiversity Areas
- Threatened Eco-systems.

It has been seen through the SDF that SLM has the opportunity to promote the advancement of the Agricultural sector and further promote jobs in this sector in order to ensure that the LM does not only play the role in supplying the agricultural demand within the district/province/country but

also promoting job creation for the locals, thus ensuring that they are able to benefit by this sector and essentially become in a situation where they are less grant dependent and are able to live more sustainable lives.

Socio-Economic Framework

The key economic sectors within the municipality are as follows:

MAIN ECONOMIC SECTORS

PRIMARY



SECONDARY



TERTIARY



Developing tourism attractions and the identification of new tourism attractions is a good starting point for tourism development, however, if the number of tourist visitations to these attractions is to increase, there needs to be an active marketing strategy to attract these tourists to the area. In doing so **the LM will need to develop a Strategic Marketing Plan** that should incorporate the following goals and objectives:

- Promoting tourism attractions within the area.
- Update local tourism websites with new tourism activities in the area.
- Market the local accommodation opportunities within each town and help with bookings.
- Understand the motivations and preferences of visitors to the area.
- Marketing of niche markets and combining tourism attractions as packages to increase and diversify tourism.

Built-Environment Framework

The concept for the future development of the local is to strengthen the existing residential nodes, both Urban and Rural areas and define the edges of these areas, to protect the areas of Agricultural potential, areas of mining potential as well as the areas of environmental sensitivity.

IMPLEMENTATION FRAMEWORK

The Implementation Plan depicts the projects reviewed and identified as part of this SDF development process. Some of the Mega Projects are listed below.

Mega Projects

- Green Hydrogen
- Agri-Park Programme
- Logistics Hub/ storage facilities for locally produced crops

Catalytic Projects

- Promote small-scale and subsistence farming.
- Agro-Processing Hub as part of the Agri-Hub Initiative
- N1 and N12 Road maintenance
- A Renewable energy and gas energy skills development centre
- Pixley Ka Seme (Renewable Energy SEZ)
- SIP 15 Broadband Roll-out
- New Industries in the manufacturing revolution
- One Hectare One Household
- A Renewable energy and gas energy business incubator

CONCLUSION

The development of the Spatial Development Framework is derived from the outcome of the Spatial Analysis and the feedback from the workshopping sessions regarding the key issues faced by various departments who operate within the space.

6.10 Integrated Disaster Management Plan (IDMP)

6.10.1 Introduction

A disaster is an event, which disrupts the daily life of the population, a community, or country and can result in substantial loss of life and social upheaval, leading to many persons becoming homeless, helpless and hungry. The situation is further aggravated by the disruption, dislocation or loss of vital economic production and national infrastructure including water and power supplies, communications and transportation.

Disasters occur when hazards affect a community to the extent that available resources cannot cope with the problem effectively. The community itself needs support and assistance, to prevent and cope with disasters and their effects.

Like many Municipalities, the Northern Cape is at risk from a wide range of natural, technological and environmental hazards that can lead to disaster such as droughts, floods, major fires and even earthquakes.

In the past, the District Municipality has pursued various strategies to counter the effects of these disasters. However, it has now been recognized that these strategies were not adequate. There is a need for a clear policy on risk reduction and Disaster Management that is **pro**-active and not **re**-active.

6.10.2 Purpose

The overall purpose of the IDMP is:

- ☐ to promote an integrated coordinated approach to Disaster Management
- ☐ to identify key role – players and their responsibility
- ☐ to identify the population at risk
- ☐ to put effective risk reduction, preventative and mitigation strategies in place
- ☐ to develop, improve and maintain disaster preparedness and response capabilities
- ☐ to provide a foundation the effective utilization of resources
- ☐ to promote training and education programmes that are focus at the public, private sectors, volunteers and government
- ☐ to encourage community self sufficiency

6.10.3 Planning and Assumptions

1. The Municipality will continue to be exposed to hazards.
2. Implementation of this plan will reduce disaster – related losses.
3. Comprehensive Disaster Management includes activities to mitigate, prepare for, respond

to and recover from the effects of a disaster.

4. Municipality officials recognize their responsibilities with regard to public safety and accept them in the implementation of this plan.
5. In responding to a disaster, the Municipality is prepared to implement policies regarding utilization of public and private resources.
6. There may be a delay in activating the Disaster Management Plan.
7. Initial response by the Municipality will be to take actions that have the greatest lifesaving potential under the circumstances.
8. Assets and system may be overwhelmed, especially during the few days of a disaster. Accordingly, citizens will most likely be on their own and self-sufficient for 24 hours.
9. In situations not specifically addressed in this plan, the Municipality will improve and carry out their responsibilities to the best of their abilities under the circumstances.

6.10.4 The effects of a disaster

Disasters are resulting in environmental degradation and increased poverty. Several areas near rivers are occupied by informal settlements without any or with only inadequate essential services. This resulted in high level of pollution of the rivers and the immediate environment. On farms, poor farming practices have increased the degradation of the land thus increase the risk of drought.

Development projects in the District Municipality are hampered by recent disasters. Funding are being needed to address the consequences of floods, fires, droughts, and this reduced the funds available for development.

From a developmental perspective, disasters are not seen as isolated random acts of nature. Rather, disasters are increasingly viewed as an expected consequence of poor risk management over the long – term. They are the outcome of interconnected social and physical processes that increase risk and vulnerability to even modest threats.

From this perspective, both reduction and Disaster Management are clearly multi – disciplinary processes, engaging a wide range of stakeholders. In the broadest sense, risk reduction is a developmental imperative for achieving sustainable growth, as well as a strategy that protects the lives and livelihoods for those most vulnerable.

Disasters are managed in a parallel series of activities rather than in a sequence of actions. If the local authority cannot cope with the situation it must request assistance/support from the District. If the District cannot cope, it must likewise request support from the Province.

6.10.5 Response

Response consists of activities designed to address the short – term effects of a disaster. This includes departmental response, resources coordination, organizational structure, warning systems, and communication.

Response Partners: A number of partners may be involved in responding to a disaster. The most common first responders are SAPS, Municipal officials, fire and rescue, emergency medical services, community volunteers and public work personnel. Disaster Management teams must work closely with these partners to determine the type of response required for each hazard identified and the capacities and resources needed by responders.

Resource coordination: During a disaster, most communities and organizations will not have enough resources. A number of gaps in resources will be identified during the planning process. The department should consider how extra resources could be accessed in case of a disaster. Private industry and other nearby Municipalities may be able to provide assistance. Resources based outside your District Municipality may not be immediately available after a disaster, so it may be necessary to have interim plans.

Organizational Structure: The organizational structure during a disaster is usually different from day-to-day management. The joint Operation Centre (JOC) is the structure used in the District Municipality in case of a disaster. To prepare people to successfully fulfil their roles, the structure needs to be practiced through training and exercises.

Warning System: A warning system is needed in case of a disaster. Based on their hazard analyses, the District Municipality has already implemented warning systems, which are linked to the communication system.

The District utilizes the following means of communication:

- ☐ Telephones and Cell phones
- ☐ NEAR
- ☐ Radio and news media

Recovery from a disaster consists of a whole range of activities designed to restore community life and services to normal levels. Recovery also reduces the future vulnerability of the community and improves planning for future events.

Short – term recovery from a disaster returns vital life support systems to minimum operating standards. Long – term recovery may continue for years.

The community should be involved in recovery, including certain levels of government, the business sector, families and individuals. Ideally, disaster recovery processes will improve the community and make it a better, safer place for citizens.

6.10.6 The District Municipal Disaster Management Framework

The aim of the framework is to provide for an integrated and uniformed approach to matters pertaining to the District.

The District Disaster Management Framework comprises six key performance areas (KPA's). Each KPA is informed by specified objectives and, as required by the Act, key performance indicators (KPI's) to guide and monitor its implementation.

The relevant funding and financial arrangements for the implementation of the Act are described in KPA 1 and incorporated into each respective key performance area.

Key performance area 1 focuses on establishing the necessary institutional arrangements for implementing Disaster Management within the District and Municipal spheres of government and describes some of the mechanisms for funding Disaster Management.

It specifically addresses the application of the principles of cooperative governance for the purposes of Disaster Management. It also emphasizes the involvement of all stakeholders in strengthening the capabilities of District and Municipal organs of state to reduce the likelihood and severity of disasters.

KPA 1 describes with inter-district role – players. It also outlines the institutional arrangements for establishing the disaster management information system required by the Act.

Key performance area 2 addresses the need for disaster risk assessment and monitoring to set priorities, guide risk reduction action and monitor the effectiveness of our efforts.

Although the Pixley ka Seme District Municipality faces many different types of risk, disaster risk specifically refers to the likelihood of harm or loss due to the action of hazards or other external threats on vulnerable structures, services, areas, communities and households.

KPA 2 outlines the requirements for implementing disaster risk assessment and monitoring by organs of state within all spheres of government.

Key performance area 3 introduces Disaster Management Planning and implementation to inform developmentally – oriented approaches, plans, programmes and projects that reduce disaster risks.

KPA 3 addresses requirements for the alignment of Disaster Management Framework and planning within all spheres of government.

It also gives particular attention to the planning for and integration of the core risk reduction principles of prevention and mitigation into ongoing programmes and initiatives.

Key performance area 4 presents implementing priorities concerned with disaster response and recovery and rehabilitation.

KPA 4 also addresses requirements in the Act for an integrated and coordinated policy that focuses on rapid and effective response to disasters and post – disaster recovery.

When a significant event or disaster occurs or is threatening to occur, it is imperative that there must be no confusion as to roles and responsibilities and the procedures to be followed.

The KPA further describes measures to ensure effective disaster response, recovery and rehabilitation planning.

Key performance area 5 addresses Disaster Management priorities in public awareness, education, training and research.

It addresses requirements to promote and support a broad – based culture of risk avoidance through strengthened public awareness and responsibility.

KPA 5 describes mechanisms for the development of both non – accredited and accredited education and training for Disaster Management and associated professions and the incorporation of relevant aspects of Disaster Management in primary and secondary school curricula. It also addresses priorities and mechanisms for supporting and developing a coherent and collaborative disaster risk research agenda.

Key performance area 6 presents processes for evaluation, monitoring and improvement of Disaster Management as envisaged in the implementation of the Act. It introduces a range of mechanisms

for measuring and evaluating compliance with the National Disaster Management Framework and the Act.

These include performance audits, self – assessments, peer reviews, reviews of significant events and disasters and rehearsals, simulations, exercises and drills.

6.10 7 Disaster Notification

Notification of a disaster might reach key role players via the following modes:

- ☐ word of mouth
- ☐ radio
- ☐ telephone
- ☐ newspaper
- ☐ NEAR Communication

The report will be forwarded to the district disaster centre and then to the Provincial disaster centre. The report might also come through the Provincial centre but will be forwarded to the relevant centres and role players.

The following information will be conveyed:

1. Date and time of event
2. Location
3. Number of people affected
4. Organizations / departments who responded
5. Immediate needs
6. Other relevant information

Disaster Centres will reflect receipt of notification of all role-players. A follow up call will be made to parties from the relevant centre to ensure receipt of information.

6.10.8 Declaration of a State of Disaster

In terms of section 55 of the Act, the Council of the District Municipality will declare a disaster.

In order to do this the District Council must consult with Local Municipalities. After consultation, a disaster is declared.

The following systems must be considered:

- ☐ current legislation
- ☐ contingency arrangement
- ☐ ability / capacity to deal with the disaster
- ☐ special circumstances that warrant declaration

After the declaration of a District Disaster, regulations or direction must be issued with regard to:

- ☐ mobilizing of available resources
- ☐ evacuation of temporary shelters
- ☐ regulation of traffic and movement of goods
- ☐ communication systems
- ☐ information management
- ☐ facilitation of response and post-disaster recovery

The above powers are exercised in order to protect property, lives of people, prevention of destruction, and minimize the effects of the disaster

6.11 Integrated HIV/AIDS Plan

The Siyancuma Council and community realise and face the consequences and impact of HIV/AIDS on both the community and council and therefore, not only because of its legal obligations, but also due to the impact of HIV/AIDS on the economy, labour force, youth and future of the Municipality, designed a strategy in collaboration and partnership with the community and NGO's against HIV/AIDS. Council embark on a strategy that includes execution of the HIV/AIDS Programme by NGO's.

Vision

Our vision is to reduce the spread of HIV/AIDS amongst the youth and our communities as a whole.

Mission

To promote community involvement in the struggle against HIV/AIDS through the promotion of abstinence and safe sex and by improving STD management and control through voluntary testing and counselling and also to create acceptance and a non-discriminatory society against HIV/AIDS patients.

Development objectives

The goals and objectives of the Siyancuma Local Municipality regarding HIV/AIDS include the following:

The goals

- ☐ Reduce the Spread of HIV/AIDS amongst the youth and the communities as a whole
- ☐ Demote promiscuous sexual behaviour amongst the youth
- ☐ Promote community involvement against the struggle against HIV/AIDS

The objectives

- ☐ Promote safe and healthy sexual behaviour
- ☐ Reduce the spread of mother to child transmission (MTCT)
- ☐ Improve access to voluntary HIV testing and counselling

Strategies

The Municipality established a HIV/AIDS task team in partnership with the Swedish government and the Municipal Training institute (MTI) to address the youth and communities in the Siyancuma Local Municipality, regarding the dangers of HIV/AIDS and the impact thereof on South Africa and the rest of the world. Accordingly, they arranged a number of programmes and activities that include workshops and other programmes as set out by themselves in alignment with the National government as well as media and publicity table, talk shows and debate groups.

6.12 Gender Equity Plan

The Gender Equity Plan includes basically the documents that have been integrated with the amalgamation of the Douglas, Griekwastad and Campbell Municipalities. The integrated documents are the Equity Plan for Douglas and Griekwastad. No Plan exists for Campbell.

The purpose of the plan is to reduce inequality from previous dispensations and also to promote empowerment of the previously disadvantaged, both men and women. The Gender Equity Plan can, at this stage, not be fully implemented as the placement of staff is still outstanding. Hence, the first phase for implementation of the Gender equity plan will be during the placement of staff.

Vision

Ensuring equality of the work force serving the communities of the Siyancuma Local Municipality.

Mission

Ensuring that all officials working for the Siyancuma Local Municipality enjoy equality before Council and that no discrimination on the basis of race gender and or (dis) ability are allowed during appointment of staff taking into consideration previously disadvantaged individuals.

Development objectives

The goals and objectives of the Gender Equity Plan is the following:

- ☐ Ensuring no discrimination during appointments and or placement of staff
- ☐ Ensuring equality of all workers
- ☐ Ensuring no discrimination on the basis of race or sex

Strategies

Programmes and activities regarding Gender Equity include the following:

- ☐ Amalgamation and Centralisation of top management and some equipment
- ☐ All officials into one pool
- ☐ Appointment of Senior Management (Municipal Manager and his/her HOD's)
- ☐ Drafting and adoption of organogram and placement policy
- ☐ Placement of staff from pool
- ☐ Advertising and appointment of staff in vacant posts.

6.13 The Financial Management Plan

The Financial Management Plan of the Municipality is also segmented into different parts: The Budget, the Indigent Policy and the Credit and Debt Control Policy. These documents address different aspects of the Financial Plan.

The budget is drawn up annually and guides the total income and expenditure of the institution. It compares the expenditure of the Municipality with its income in order to evaluate and monitor the financial situation.

The budget is broken down per department and also per division for monitoring and evaluation purposes. Each Head of Department is responsible for his budget evaluation, monitoring and control and will be held accountable. As per Council decision a monthly report on the financial status must be taken to Council. This will help with the budgetary control. An income and expenditure statement is then to be evaluated by Council who will make recommendations and or resolutions.

The Indigent Policy is adopted by council and discussed with communities. This policy guides the handling of accounts by the indigent. It gives clear guidelines on how much is allowed for consumption by a household and what will happen if a household uses more of any service than its suppose to.

It also mentions that money for payment of services for the indigent is taken from the Equitable Share. This is a grant given by the National Government as subsidy for the poorest of the poor. The Equitable Share is then booked as Income in the Budget.

The Credit and Debt Control Policy is also adopted by Council to ensure there is debt recovery by officials according to guidelines laid down in the policy. It allows officials to act on behalf of Council.

The policy guides officials on the payment of Council's debt. If the policy is disrespected by either an official or councillor steps would be taken against the offender. Refer to Credit and Debt Control Policy.

Vision

Ensuring the Municipality is in good standing financial position.

Mission

The mission of the financial plan is to ensure through proper financial control accounting methods that the municipality become financially sound and independent.

Development objectives

The goals and objectives of the Financial Management plan is to:

- ☐ Evaluate, monitor and control expenditure
- ☐ Ensure billing and timeous payment of accounts by consumers
- ☐ Ensure timeous payment of Municipal accounts
- ☐ Ensure consumers are paying for service rendered.
- ☐ Control arrears and debts
- ☐ Ensure indigents do not exceed their limit

Strategies

Strategies for arranging the Financial Management Plan are summarised below:

- ☐ Budget
- ☐ Indigent Policy and the
- ☐ Credit and Debt Control Policy

6.14 The Integrated Performance Management System

Some work has been done on the performance management for the Senior Management, the Municipal Manager and his direct subordinates, the heads of departments (HODs). Because the PMS are to be linked to the IDP and key performance indicators (KPI's) as well as input, output and outcome indicators are to be linked to both Councillors and officials it was decided to complete this part after completion of the IDP.

Vision

The vision of the integrated PMS is to create a performance based institution.

Mission

To create through specific, measurable, achievable, real, time (SMART) indicators whereby the performance of both Councillor and official can be measured.

Development objectives

The goals and objectives of the PMS would be summarised as follows:

- ☐ To create SMART indicators for performance management
- ☐ To link the PMS with the IDP
- ☐ Monitor the performance of both councillor and official

- ☐ Monitor progress and development of IDP
- ☐ Monitor institutional performance

Strategies

Strategies for arranging the PMS are listed below:

- ☐ Completion of the IDP
- ☐ Assigning of councillors to specific portfolio's
- ☐ Determination of SMART indicators
- ☐ Link PMS to IDP
- ☐ Monitoring and evaluation

6.15 Integrated Transport and Traffic Law Enforcement Plan

The Integrated Transport Plan (ITP) for Siyancuma Municipality aims to create a sustainable, efficient, and inclusive transport system. It focuses on:

- Improving accessibility, connectivity, and reliability through strategic initiatives.
- Expanding bus and t
- Developing safe pedestrian pathways and cycling lanes.
- Implementing intelligent transport systems (ITS).
- Promoting the use of electric vehicles and eco-friendly transport modes.
- Establishing intermodal transport hubs and enhancing accessibility for people with disabilities.

The Traffic Law Enforcement and Municipal By-Law Enforcement component addresses transportation challenges such as traffic congestion and safety issues. Strategic objectives include:

- Enhancing traffic law enforcement to reduce violations and accidents.
- Strengthening municipal by-law enforcement.
- Improving infrastructure through road rehabilitation, installing speed humps and signage.
- Managing local and long-distance taxi operations.
- Regulating abnormal vehicle parking and implementing permit systems.
- Conducting a community impact study of weight bridges.

A 36-month Law Enforcement Project Plan emphasizes:

- Integration with the fire department and disaster management.
- Creation of a scholar patrol unit involving students, schools, parents, teachers, and local businesses.
- Upgrading administrative processes and technologies.
- Conducting weekly roadblocks/routine stop and check for vehicle safety and sobriety checks.
- Utilizing weighbridge operations and speed enforcement systems.
- Ensuring self-sustainability through budgeting, revenue generation, and partnerships.

Phases cover comprehensive assessment, targeted training, effective implementation, community outreach, and sustainability, alongside detailed risk assessments and contingency planning.

The Back Office Plan further supports these operational goals by:

- Optimizing administrative processes.
- Integrating technology and data management systems.
- Improving inter-departmental coordination and communication.
- Fostering staff development through training, performance monitoring, and career progression.

Collectively, these plans aim to enhance public safety, promote sustainable transport solutions, improve municipal compliance, and strengthen community engagement.

6.17 Local Economic Development Strategy

Siyancuma Local Municipality recognises Local Economic Development (LED) as a critical catalyst for transforming its socio-economic landscape and achieving sustainable development. The municipality's LED Strategy provides the foundational framework that informs and guides all economic development initiatives, ensuring that interventions are strategic, inclusive, and aligned to both local realities and national imperatives. As a strategic extension of this Strategy, the Local Agricultural Economic Development and Tourism Strategy (2025) serves as a comprehensive roadmap for implementing LED in a manner that is responsive to local strengths, challenges, and opportunities.

The LED Strategy advocates a developmental role for the municipality, wherein it must actively stimulate economic growth, reduce poverty, promote employment creation, and unlock local potential through partnerships with communities, business, and other spheres of government. Within this context, the strategy identifies agriculture, tourism, SMME development, and infrastructure expansion as the primary economic levers for Siyancuma. These focus areas are deliberately selected to reflect the municipality's comparative advantages, such as fertile agricultural zones along the Orange and Vaal Rivers, untapped tourism potential linked to cultural and environmental heritage, and a growing entrepreneurial base seeking market opportunities and institutional support.

In line with Section 152 of the Constitution and the Municipal Systems Act (2000), the strategy ensures integration with the municipality's Integrated Development Plan (IDP), thereby institutionalising LED as a core function of local governance. It further aligns with a suite of national and provincial frameworks, including:

- National Development Plan 2030, which calls for inclusive rural economies and employment-driven growth;
- Northern Cape Provincial Growth and Development Plan (PGDP), which prioritises agro-processing, renewable energy, and tourism as growth sectors;
- National LED Framework, which guides municipalities toward community-driven, competitive, and sustainable development;
- Tourism Act (2014) and National Tourism Sector Strategy, which reinforce the importance of place-based tourism development;
- Pixley ka Seme District LED and Tourism Strategy, which provides the regional lens for coordination and cross-municipal collaboration.

The strategy also addresses cross-cutting enablers such as improved infrastructure (roads, ICT, water, energy), skills development, youth empowerment, land reform support, environmental sustainability, and access to finance—all of which are necessary to create a conducive environment for enterprise growth and private sector investment.

Through an evidence-based and participatory methodology, the strategy was developed with extensive stakeholder engagement. Inputs from local councillors, emerging farmers, tourism

operators, and the broader community were integrated to ensure that the strategic thrusts and projects are grounded in the lived experiences and expressed priorities of Siyancuma's residents. Particular attention is paid to the economic inclusion of women and youth, the strengthening of local value chains, and the promotion of township and village economies through micro-enterprise support and informal sector formalisation.

The LED Strategy, envisions "a vibrant, inclusive Siyancuma economy leveraging agriculture, mining, and tourism for sustainable growth and improved quality of life." Its mission is to mobilise the collective capacity of the municipality and its partners to unlock economic potential, create jobs, and reduce poverty through structured, coordinated, and locally owned economic initiatives.

The LED goals, therefore, do not exist in isolation. They are deeply embedded within the strategic architecture of the municipality's IDP and contribute directly to realising Siyancuma's developmental vision. These goals include:

- Economic growth and diversification, with a focus on high-potential sectors;
- Employment creation and poverty reduction, particularly among youth and vulnerable groups;
- SMME and cooperative development, to drive grassroots economic resilience;
- Infrastructure-led investment promotion, including tourism infrastructure and agro-processing facilities;
- Environmental sustainability, to ensure that economic gains are not achieved at the expense of ecological integrity.

In this context, the LED projects presented in the unfunded project section 5.5.4 of the IDP are not ad hoc initiatives. Rather, they are structured and prioritised interventions that flow directly from the strategic thrusts outlined in the LED Strategy. These projects aim to:

- Unlock land and water resources for productive agriculture,
- Establish agri-hubs and processing facilities to capture local value,
- Develop heritage and eco-tourism routes that harness cultural identity and environmental beauty,
- Create economic infrastructure to support emerging entrepreneurs,
- Strengthen institutional support for cooperatives and township enterprises,
- Attract investment into renewable energy and green economy sectors, and
- Enhance youth employment through targeted skills development and enterprise incubation.

By anchoring these projects in the strategic intent of the LED Strategy, Siyancuma Local Municipality reinforces its commitment to coherent, outcome-driven economic development. This integrated approach ensures that all LED activities are implemented in a way that is spatially targeted, economically inclusive, and institutionally supported.

6.18 Risk Management

Siyancuma Municipality has undertaken a structured and policy-driven approach to enhance its risk management capabilities. The Municipality formally adopted a suite of policies, including the Risk Management Policy, Risk Management Strategy, Fraud and Corruption Prevention Policy, and Whistleblowing Policy. These policies collectively establish the foundation for a comprehensive enterprise risk management (ERM) framework. Implementation measures include the designation of the Accounting Officer as the executive authority for risk governance, the forthcoming establishment of a Risk Management Committee, and the planned completion of a municipal risk register. In addition, the role of the Risk Management Officer has been institutionalised to coordinate risk assessments and consolidate departmental risk inputs. As part of its commitment to ethical governance, the municipality has also activated formal reporting mechanisms through a fraud hotline and established clear roles for the public, officials, and oversight structures in reporting and addressing misconduct. These actions demonstrate Siyancuma Municipality's proactive stance in aligning with MFMA Section 62(1)(c)(i), promoting risk-aware culture, and enhancing institutional resilience against potential threats.

6.19 District Development Model

Historically, all spheres of government have faced sustained criticism for operating in isolation, resulting in fragmented planning and disjointed implementation of transversal programmes. This lack of coordination has significantly undermined the effectiveness of service delivery and constrained government's capacity to address the persistent challenges of poverty, inequality, and unemployment. In response, the President's Coordinating Council (PCC), at its meeting in August 2019, adopted the District Development Model (DDM) as a transformative approach to foster integrated and collaborative governance. The DDM promotes a unified, district-based framework aimed at enhancing service delivery, localised procurement, and inclusive job creation, with a deliberate focus on supporting local enterprises and ensuring active community participation.

The District Development Model was initially piloted in three municipalities across South Africa, with the Pixley Ka Seme District Municipality (PKSDM) being one of the selected pilot sites. PKSDM has made significant progress in institutionalising the DDM by establishing enabling structures and governance mechanisms to support its implementation. In February 2020, the PCC reaffirmed its commitment to scaling the model nationally, recognising its potential to drive cohesive planning and synchronised implementation across all spheres of government. The DDM presents a critical opportunity to institutionalise coordinated service delivery, strengthen intergovernmental alignment, and achieve greater efficiencies—ultimately advancing the developmental objectives of the state.

6.16 Environmental Management Profile/ Plan

Below is a synopsis of the Environmental Profile of the Siyancuma Municipality. The comprehensive version is too big to be incorporated into this IDP document, but it is available on the website.

No	Parameter	Status
1	Environmental Situation Analysis	
1.1	Geomorphology	
1.1.1	Topography [Avg. elevation (m)]	Douglas 1 014
		Griekwastad 1 340
		Campbell 1 263
		Schmidtsdrif 1 015
1.1.2	Geology	• Karoo Supergroup: - East of the Higgs Hope-Schmidtsdrif line: Dwyka and Ecca groups with Dolerite intrusions. Douglas and Schmidtsdrif located within this area. • Within the Boegoeberg-Duikerdal-Daamplats-Schmidtsdrif-Niekerkshoop polygon: Transvaal Supergroup. Campbell and Griekwastad located within this area. • West of the Duikerdal-Daamplats line: Kalahari group dominant with Dolerite intrusions and Transvaal group rocks scattered in some areas.
1.1.3	Mineral deposits	• Alluvial diamonds are found along the Vaal and Orange Rivers. • Lead, and Salt have been confirmed to be present
1.1.4	Soils	Limited soils within the municipal area
1.1.5	Land Cover	Land covered by vegetation consistent with the biomes present within the LM and these are: • Nama-karoo - Present in the southern edges of the LM area • Savanna - Dominant in the area
1.1.6	Land Use	
1.2	Water Sources	
1.2.1	Catchment characteristics	• Orange River Catchment (≈69% of municipal area). • Vaal River Catchment (≈31% of municipal area). • Nama-karoo and Savanna Biomes and the elevation mentioned on point 1.1.1.

No	Parameter	Status
1.2.2	Surface water resources (quantity and quality)	• Modder River (perennial); • Riet River (perennial); • Vaal River (perennial); • Orange River (perennial)
1.2.3	Ground water sources (quantity and quality)	Douglas Major settlements get water from the Vaal River.
		Griekwastad Griekwastad solely dependent on ground water for their water use needs.
		Campbell Campbell solely dependent on ground water for their water use needs.
		Schmidtsdrif Gets water from the Vaal River.
1.2.4	Wetlands	• There is a significant wetland in Campbell. • Areas along the Riet, Vaal and Orange Rivers are also wetlands.
1.2.5	Aquifer classification	Douglas Minor Aquifer region - Moderately-yielding aquifer region of variable water quality (DWS, 2012).
		Griekwastad Major Aquifer region - High-yielding aquifer region with good water quality (DWS, 2012).
		Campbell Minor Aquifer region - Moderately-yielding aquifer region of variable water quality (DWS, 2012).
		Schmidtsdrif Minor Aquifer region - Moderately-yielding aquifer region of variable water quality (DWS, 2012).
1.2.6	Aquifer susceptibility	Douglas Low susceptibility
		Griekwastad Highest susceptibility
		Campbell High susceptibility
		Schmidtsdrif High susceptibility
1.2.7	Aquifer Vulnerability	Douglas Least vulnerable
		Griekwastad Most vulnerable
		Campbell Most vulnerable
		Schmidtsdrif Most vulnerable
2	Air Quality Management	
2.1	State of Air Quality in the Municipality	
2.1.1	State of Air Quality in the Municipality	• No major industries within the LM. • Significant farming operations along the Rivers. • R357 road traverses the municipal area, potential for vehicle emissions.
2.1.2	Air Quality Index	Acceptable, According to the National Framework for Air Quality Management, 2017
2.2	Air Quality Management Plan (AQMP)	
2.2.1	AQMP developed?	There is no AQMP developed in the LM. The LMs are covered under the PKSDM AQMP.

No	Parameter		Status
2.2.2	<i>Adopted/ Approved by the municipal council?</i>		The AQMP has not been adopted the municipal council.
2.2.3	<i>Is the AQMP up-to-date?</i>		There is no AQMO in the LM.
2.3	Air Quality Officer designated?		There is no designated AQO in the LM.
2.4	Air Quality By-Laws in place?		
2.5	Annual AQMP Progress and Compliance report submitted?		There is no AQMP at the LM hence there can be no progress reporting
2.6	Air quality monitoring stations?		There are no Air Quality Monitoring stations within the LM. Vandalism and theft make it costly to permanently install such equipment hence the NC-DAERL can be requested for monitoring if there are areas that are posing health implications to communities or economic activities.
2.7	Compliance, Monitoring and Enforcement by EMIs		The NC-DAERL: Compliance section conducts EMI activities within the province. Any identified non-compliances should be reported to the DAERL for follow-up.
2.8	Air Quality Management related work budget	Allocated	
		Available	
3	Biodiversity and Conservation		
3.1	Biodiversity & Conservation		
3.1.1	<i>Sensitive ecosystem</i>	Critical Biodiversity Areas (CBAs) (see Map) present within the Siyancuma LM are: • CBA 1 (Present along most of the Riet, Vaal, and Orange Rivers as well as other small water courses within the LM). • CBA 2 (Significant but discontinuous patches near the CBA 1 areas). • Ecological Support Area [ESA] (Dominant on the slopes of the Ghaap escarpment and other mountainous areas)	
3.1.2	<i>Red data species</i>	CBAs include sensitive habitats and threatened species that need to be protected so the CBA data is sufficient.	
3.1.3	<i>Protected areas</i>	• Witsand Provincial Nature Reserve (Province) • Glen Lyon Nature Reserve (Private) • Klaarwater Nature Reserve (Municipality) • Mokala National Park (SANParks)	
3.2	Availability of Alien Invasive Species Eradication Plan?	Not in place.	
3.3	Alien clearing initiatives and projects implemented by the LM?		
3.4	Protection and conservation of sensitive ecosystems	Wetlands	• There is a significant wetland in Campbell. • Areas along the Riet, Vaal and Orange Rivers are also wetlands. • Areas protected by environmental legislation such as NEMA EIA Listing notices and NWA Water Uses.
		Rehab. of degraded areas	No work done on degraded land in the 2023/2024 financial year.

No	Parameter		Status
3.5	Availability of Open Space management plan?		Open Spaces are management as per the Spatial Planning Category guideline as seen in the Siyancuma LM SDF 2023 and the Municipality's Land Use Management Scheme (LUMS).
3.6	Availability of Biodiversity By-Laws?		
3.7	Biodiversity related work budget	Allocated	
		Available	
4	Climate Change (CC)		
4.1	Climate and Climate Change projections		
4.1.1	Climate regions	Hot Desert climate (BWh)	Douglas.
		Cold Semi-arid climate (BSk)	Griekwastad. Douglas. Campbell.
		Hot Semi-arid climate (BSh)	Campbell. Schmidtsdrif. Douglas
		Cold Desert climate (BWk)	Griekwastad.
4.1.2	Annual average temperature [°C] (Baseline)	Douglas	20°C
		Griekwastad	18°C
		Campbell	20°C
		Schmidtsdrif	20°C
4.1.3	Projected Temperature increases [°C] (2021-2050)	RCP 4.5	1.97°C - 3.19°C
		RCP 8.5	2.83°C - 3.57°C
4.1.4	Annual average rainfall [mm] (Baseline)	Douglas	920
		Griekwastad	781
		Campbell	803
		Schmidtsdrif	903
4.1.5	Projected average rainfall increases [mm] (2021-2050)	RCP 4.5	-32.20 - 109.40
		RCP 8.5	-25.38 - 83.90
4.1.6		Hot Desert climate (BWh)	Precipitation in these areas is reported to be less than 50% of POTET.

No	Parameter		Status		
	Precipitation vs Potential Evapo-transpiration rate (POTET) [%]	Hot Semi-arid climate (BSh)		Precipitation is known to be more than, but not equal to, 50% of the (POTET).	
		Cold Semi-arid climate (BSk)		Precipitation is known to be more than, but not equal to, 50% of the (POTET).	
		Cold Desert climate (BWk)		Precipitation in these areas is reported to be less than 50% of POTET.	
4.1.7	Very Hot Days [Days hotter than 35°C] (N)	RCP 4.5	Douglas	38,3	
			Griekwastad	20,7	
			Campbell	25,8	
			Schmidtsdrif	31,7	
4.2	CC Response Plans/Strategies		PKSDM Climate Change Vulnerability Assessment and Response Plan (2016). A 2025 Climate Change Action Plan is currently under development.		
4.3	Does the DMP include CC Response?		The PKSDM Disaster Management Plan includes the adaptive capacity rating as seen in the PKSDM Climate Change Vulnerability Assessment and Response Plan.		
4.3	Are there CC Response related initiatives and projects?				
4.4	Is CC mainstreamed into municipal strategic plans	LED Strategy			
		Municipal Infrastructure Plan			
		WC/DM			
4.5	CC related work budget	Allocated			
		Available			
5	Waste Management		Type of waste	Mass (kg)	Percent (%)
5.1	Type of waste produced in the municipality (Low, Middle and High Income areas) (Extracted from waste characterisation results obtained during the municipal IWMP development in 2013)		Paper	13,82	17%
			Plastics	18,98	23%
			Glass	10,08	12%
			Card Boxes	3,9	5%
			Metal (tins)	1,94	2%
			Green Waste	0	0%
			Non-recyclables	34,04	41%

No	Parameter	Status								
		Total					82,76		100%	
5.2	Households serviced (StatsSA 2022 Census)									
5.2.1	Removed by local authority at least once a week	69,10%								
5.2.2	Removed by local authority less often	0,50%								
5.2.3	Communal refuse dump	0,40%								
5.2.4	Communal container/central collection point	9,80%								
5.2.5	Own refuse dump	16,80%								
5.2.6	No Rubbish Disposal	3,00%								
5.2.7	Other	0,40%								
5.2.8	Total	100%								
5.3	Designation of Waste Management Officer (WMO)	Not designated								
5.4	Status of waste management fleet	Douglas	Griekwastad		Campbell	Schmidtsdrif				
5.4.1	Type of transport collecting waste from settlements to Landfill site (including condition)									
5.4.2	Type of machinery for compacting waste at the landfill site (including condition)									
5.4.3	Type of machinery for opening cells and digging/loading cover soil (including condition)									
5.4.4	Type of machinery to transport the cover material to the cells (including condition)									
5.5	Waste facilities and licensing status									
	Location of the waste site	GPS Coordinates	Licensed / Permitted	WML No.	Class	Date of Approval	Validity period (Yrs.)	Years of validity left	Review frequency (Yrs.)	Compliance to WML or minimum requirements
5.5.1	Douglas	29° 3'18.69"S; 23°44'29.10"E	Yes	2014/L1/1/DOUG	G:C:B-	30-Sept-14	20	9	5	Non-compliant
5.5.2	Griekwastad	28°52'17.63"S; 23°14'51.21"E								
5.5.3	Campbell	28°47'32.95"S; 23°43'3.72"E	Yes	NC/PIX/CAMP1/2024	G:C:B-	15-Dec-14				Non-compliant
5.5.4	Schmidtsdrif									

No	Parameter	Status
5.6	Integrated Waste Management Plan (IWMP)	
5.6.1	Is the IWMP available	Yes. The municipality does have an IWMP in place.
5.6.2	Is the IWMP up-to-date?	No. The IWMP was developed in 2013
5.6.3	Adopted by municipal council	
5.6.4	IWMP submitted to the MEC for endorsement	
5.7	Waste or Refuse By-Law	
5.7.1	Availability and status of waste bylaw	Implied. In the IWMP it is mentioned that by the time of the IWMP development there was a draft by-law in place. It is not clear whether this by-law was adopted by the municipal council afterwards.
5.7.2	Is the by-law aligned to the NEM: WA?	No, according to the 2013 IWMP the existing by laws do not address all relevant matters.
5.8	No. of indigents receiving free basic waste removal services	
5.9	Waste collection in business and urban areas (%)	Census 2022 data has not given this level of detail yet. As soon as it is released it will be incorporated into the IDP.
5.10	Waste collection in informal settlement areas (%)	
5.11	Waste collection in rural areas (%)	
5.12	Availability and status of other waste facilities	
5.12.1	Drop-off	There are no drop-off centres mentioned in the IWMP.
5.12.2	Transfer station	There are no transfer stations within the LM
5.12.3	Buy-back centres	
5.12.4	Storage	There are no waste storage areas within the LM
5.13	Availability and status of alternative waste disposal initiatives	
5.13.1	Separation at source	Currently, this option is not practiced within the LM according to the IWMP.
5.13.2	Recycling	
5.13.3	Composting	There is no composting activities mentioned in the IWMP.
5.13.4	Waste to energy	There are no waste to energy facilities mentioned in the IWMP.
5.14	Does the municipality report waste disposal quantities on SAWIS?	According to the IWMP the LM is not registered with the SAWIS
5.15	Waste management related work budget	Allocated
		Available
6	Environmental Governance and Cross Cutting Issues	

No	Parameter		Status
6.1	Are municipal projects screened for EIA applicability?		<i>MIG and WSIG projects conducted by the municipality include screening for EIA applicability.</i>
6.2	Municipal comments on EIAs as an Interested and Affected Party?		
6.3	Status of Environmental Education and awareness activities		<i>The DFFE:LGS; NC-DAERL: Awareness; PKSDM:MEH officials provide environmental awareness support to the LM. The following matters are addressed during these awareness activities - Eco-schools programme, Environmental Education and Awareness in communities, Environmental Health Awareness.</i>
6.4	Does the organizational structure reflect environmental functions?		
6.4.1	<i>Air Quality Management (including designated AQO)</i>		<i>There is no AQM post in the municipal organisational structure.</i>
6.4.2	<i>Biodiversity and Conservation</i>		<i>There is no B&C post in the municipal organisational structure.</i>
6.4.3	<i>Climate Change</i>		<i>There is no CC post in the municipal organisational structure.</i>
6.4.4	<i>Waste Management (including designated WMO)</i>		
6.4.5	<i>Integrated Environmental Management</i>		<i>There is no IEM post in the municipal organisational structure.</i>
6.4.6	<i>Environmental Awareness and Communication (EA&C)</i>		<i>There is no EA&C post in the municipal organisational structure.</i>
6.5	Budget for staffing of Enviro. Unit, EA&C, and EIA	Allocated	
		Available	

A list of desired environmental projects within the Siyancuma LM

No	Issue/ insight from the Enviro. Profile	General intervention needed	Specific project(s)/ Actions to possibly implement
1	Areas above the Ghaap escarpment (Griekwastad and Campbell) are at highest elevations compared to those below the Ghaap escarpment (Douglas and Schmidtsdrif).	Identify areas of soil erosion and flooding and implement mitigation appropriate mitigation measures.	Prioritise storm water management projects in areas susceptible to flooding within the Siyancuma LM communities. Areas such as: New Park and Riemvasmaak (Douglas) floods a lot during times of rainfall. This should be one of the focus areas for intervention Areas that flood in other towns of the local municipality
2	According to C.J. Vorster Jan, 2005, the following minerals maybe present within the municipal area: - <i>Alluvial diamonds found in some areas along the Vaal and Orange Rivers</i> - <i>Lead</i> - <i>Salt</i>	Confirm the existence of minerals within the Siyancuma LM and explore ways to sustainably exploit these minerals.	Conduct a mineral exploration exercise within the Siyancuma LM to confirm minerals present within the municipal area
3	• Aquifers in the Griekwastad, Campbell, and Schmidtsdrif regions are 'Most Vulnerable' to contamination from many contaminants except those that are strongly absorbed or readily absorbed in many pollution scenarios. • Aquifers in the Douglas region are 'least vulnerable' to contamination because they are only vulnerable to the long-term, continuous discharge/ leaching of conservative pollutants.	Protect aquifers within the Siyancuma LM from over use, pollution and destruction.	Prevent untreated water discharge from waste water treatment infrastructure by complying with the Green and Blue Drop Water Standards • Audit the Siyancuma LM Landfill sites for compliance with the National Norms and Standards for Disposal of Waste to Landfill, 2013 • Ensure the proper design of landfill sites to comply with the National Norms and Standards for Disposal of Waste to Landfill, 2013 • Investigate the condition of the Waste Water Treatment Plants for potential intervention • Identify areas where there are sewage leaks within the municipal area. These have a potential to contaminate ground water
4	Investigate the potential impact of the national road, N8, on the Air Quality of the towns of Griekwastad and Campbell. A major national road (N8) traverses the Siyancuma LM in towns of Griekwastad and Campbell.	Investigate the potential impact of the N8 national road on the Air Quality of the municipality of the Siyancuma LM. Request assistance from the NC-DAERL to monitor areas where air quality is a concern, should there be a need.	Conduct an Air Quality Impact Assessment on the contribution of the N8 national road as well as the municipal landfill sites to the air quality of the Siyancuma LM Communicate the availability of the NC-DAERL: Air Quality Management section to monitoring air quality in areas of concern to the municipal officials and community members.

No	Issue/ insight from the Enviro. Profile	General intervention needed	Specific project(s)/ Actions to possibly implement
5	The Siyancuma LM does not comply to some stipulations of the National Environmental Management: Air Quality Act, 2004 (No. 39 of 2004). These are: (1) No AQMP in place as required under section 15(2) (2) No reporting of the AQMP implementation as required under section 17 (3) No AQO designated from the Siyancuma LMs administration as required in s14(3)	Get the Siyancuma LM Council to adopt the relevant sections of the PKSDM AQMP as its AQMP	Siyancuma LM to adopt the PKSDM AQMP as their own plan for compliance with section 15(2) of the National Environmental Management: Air Quality Act, 2004 (No. 39 of 2004)
		Initiate the process to get the AQO designated from the Siyancuma LMs administration as required in s14(3) of the NEMAQA 39 of 2004.	Siyancuma LM to designate, from its administration, an Air Quality Officer as required in s14(3) of the National Environmental Management: Air Quality Act, 2004 (No. 39 of 2004)
6	Community members within the Siyancuma LM need to be aware of environmental crimes as well as procedures for reporting such.	Conduct EMI awareness activities within the LM area.	Conduct the following environmental training/ awareness in the Siyancuma LM and communities: • Environmental Compliance and Enforcement activities • Environmental Impact Assessment (EIA) listing notices (including EIA processes followed in CBAs) • Ways in which local municipalities can provide comments to EIA applications occurring within the jurisdiction • Align the community awareness activities from the National and Provincial departments as well as the PKSDM with the Siyancuma LM awareness needs. These are some of the municipal awareness needs: – Environmental Awareness activities around waste minimisation can be pursued – Illegal dumping prevalent in informal areas and townships. Awareness activities around these matters should be explored – Addressing the cutting of trees (Bessie boom) – Poaching – Waste burning at the Douglas landfill site etc.
7	Officials within the Siyancuma LM need to be aware of EIA listing notices as well as responsibilities and procedures to be considered prior development is implemented.	Provide EIA training to Siyancuma LM officials.	
8	Municipalities are commenting authorities with regards to EIA applications for developments within their jurisdiction.	The municipality should confirm whether it provides comments to EIA applications of developments to occur within its jurisdiction.	
9	There are some CBAs within the Siyancuma LM jurisdiction that need protection from other land uses	Siyancuma LM must protect the CBAs within their area of jurisdiction.	
10	Currently the environmental awareness activities implemented by the national and provincial departments are not aligned to the needs of the Siyancuma LM.	Align the awareness activities from National and Provincial departments as well as the PKSDM with the Siyancuma LM awareness needs.	
11	The Klaarwater Nature Reserve is not used to its full potential	• Proclaim other Nature Reserves or expand the existing nature reserves in the LM • Revitalise existing municipal owned nature reserves and exploit for recreational and tourism purposes.	Clear the waste dump near the Klaarwater Nature Reserve
			Revitalise the Klaarwater Nature Reserve to exploit its recreational and tourism value
12	• The Siyancuma LM does not have an "Invasive Species Monitoring, Control and Eradication plan" as required in s76(2)(a) of the MEMBA 10 of 2004. • The Orange, Vaal and Riet Rives need to be protected from invasive alien vegetation infestations, pollution and over-exploitation	Request the assistance of SANBI to develop the " Invasive Species Monitoring, Control and Eradication plan ". The Orange and Vaal Rivers should be prioritised for the removal activities.	Explore the potential of establishing municipal protected areas in the towns of Douglas, and Campbell
			With the assistance of SANBI, develop and implement an " Invasive Species Monitoring, Control and Eradication plan ". The Orange and Vaal Rivers should be prioritised for the removal activities.

No	Issue/ insight from the Enviro. Profile	General intervention needed	Specific project(s)/ Actions to possibly implement
13	Some lands within the Siyancuma LM (bush encroachment, grazing lands and alluvial diamond mining along the Orange and Vaal Rivers) are degraded and need rehabilitation	Identify and Rehabilitate degraded lands within the Siyancuma LM.	Identify and Rehabilitate degraded lands within the Siyancuma LM. Especially diamond digging and Grazing lands.
14	The Environment Sector requires that the Siyancuma LM develop an " Open Space Management Plan ". We are of the opinion that this will not be necessary as the municipal SDF and LUMS addresses such matters at a scale sufficient for development planning and regulation.	Review the Siyancuma SDF and LUMS SPCs as well as the LUMS for appropriateness for managing municipal open spaces.	Review the Spatial Planning Categories (SPCs) related with Open Spaces for appropriateness of environmental protection conditions in the Siyancuma LM (Spatial Development Framework (SDF) and Land-Use Management Scheme (LUMS).
15	The Siyancuma LM does not have any Climate Change Mitigation and Adaptation Plan to prepare for the anticipated climate changes within its jurisdiction.	Conceptualise and implement adaptation and mitigation projects/actions to respond to the climate change projections for the Kareeberg LM. These projections are as follows: - Avg. annual temperatures will increase from a baseline [1961-1990] of: • Douglas, Campbell, and Schmidtsdrif $\approx 20^{\circ}\text{C}$ • Griekwastad $\approx 18^{\circ}\text{C}$ to a projected increase [2021-2050] of: • Douglas, Campbell, and Schmidtsdrif $\approx 22,6^{\circ}\text{C}$ (RCP4.5) or $\approx 23,2^{\circ}\text{C}$ (RCP8.5) • Griekwastad $\approx 20,6^{\circ}\text{C}$ (RCP4.5) or $\approx 21,2^{\circ}\text{C}$ (RCP8.5) - Avg. annual rainfall will shift from a from a baseline [1961-1990] to the new projected increases as seen below: • Douglas: Baseline [920 mm], projection [RCP4.5, 888-1030 mm] or [RCP8.5, 895-1004 mm] • Campbell: Baseline [781 mm], projection [RCP4.5, 749-891 mm] or [RCP8.5, 756-865 mm] • Schmidtsdrif: Baseline [803 mm], projection [RCP4.5, 771-912 mm] or [RCP8.5, 778-887 mm] • Griekwastad: Baseline [903 mm], projection [RCP4.5, 871-1012 mm] or [RCP8.5, 878-987 mm] - Avg. no. of 'Very Hot Days': • Douglas: 38,3 days • Campbell: 20,7 days • Schmidtsdrif: 25,8 days	Implement projects to improve the adaptive capacity of the Siyancuma LM to the projected climate change impacts: • Storm water infrastructure improvement in New Park and Reimvasmaak to prevent flooding and soil erosion • Reinforce structures against wind in New Park and Reimvasmaak • Assess the suitability of the shanties along the canal in Riemvasmaak built along the canal • Rehabilitate the soil erosion at the Orange-Vaal Confluence soil erosion. • Revitalise the Orange-Vaal River confluence to exploit its recreational and tourist potential Green municipal buildings e.g. Retrofitting, Solar panel replacement. LED bulb installation. Rainwater harvesting installation Tree Planting projects within the Siyancuma LM for thermoregulation, carbon sequestration, wind attenuation during extreme rainfall events Insulate government buildings for effective thermoregulation Insulate public health facilities for effective thermoregulation Insulate school buildings for effective temperature control Establish/ Revitalise community parks for use during hot days especially in Campbell and Schmidtsdrif Assess the suitability of storm water infrastructure (gradient of roads and channels, size of channels, height of culverts and bridges etc.) against the projected rainfall fluctuations

No	Issue/ insight from the Enviro. Profile	General intervention needed	Specific project(s)/ Actions to possibly implement
		• Griekwastad: 31,7 days - Avg. no. of 'Extreme rainfall Days': • Douglas: [RCP4.5, 0,5] or [RCP8.5, -1,6] • Campbell: [RCP4.5, 0,0] or [RCP8.5, -0,1] • Schmidtsdrif: [RCP4.5, -0,5] or [RCP8.5, -0,6] • Griekwastad: [RCP4.5, 0,3] or [RCP8.5, -0,2]	Assess the level of compliance of building structures to the National Building Regulations and Building Standards Act 103 of 1977 and its suite of SANS 10400 standards Pave gravel roads within communities to prevent soil erosion and flooding during rainfall events Pursue storm water harvesting projects for communities with erratic water supply Protect ground water recharge areas for sustainable ground water supply Install lightning protection systems in houses and municipal infrastructure to avoid strikes associated with extreme rainfall events Separation of storm water infrastructure for waste water infrastructure to avoid water pollution Erect gabions in areas susceptible to water erosion
16	The PKSDM does not have a Disaster Management Plan that comprehensively incorporates Climate Change matters in place.	Update the Disaster Management Plan to incorporate Climate Change matters.	Incorporate the projected Climate Change impacts in the PKSDM Disaster Management Plan
17	• The types of waste produced within the Siyancuma LM show that there is potential for an increased implementation of "Diversion from Landfill" programmes. • The condition of the Landfill sites within the PKSDM indicates that there is a deeper problem with the current waste disposal that needs to be examined by the PKSDM. • According to the StatsSA (2022), the current refuse removal rate within the Siyancuma LM is 69%. The current refuse removal rate is satisfactory but there is room for improvement.	Maximise recycling and other ' diversion from landfill ' programmes within the Siyancuma LM.	• Assess the State of Recycling (from generation, waste picking, buy-back, transportation and sale to recyclers in bigger cities) within the towns of Siyancuma LM. Identify areas of potential improvement and develop projects to increase the rate of recycling. Coke bottle caps are recycled but not the whole bottle. Increase incentives to recycling • Create "General waste", "Garden Waste", and "Construction waste" compartments in the landfill site in order to conserve landfilling space and for possible composting of biodegradable waste as well as potential reclamation of construction waste - There is a potential for establishing a composting facility for the garden waste. Garden waste not collected by the municipality currently - Support Waste Pickers with PPE and other tools - Fence all the municipally owned Landfill sites - Install a guard house for landfill site personnel

No	Issue/ insight from the Enviro. Profile	General intervention needed	Specific project(s)/ Actions to possibly implement
		The PKSDM to review the district's Waste Disposal Strategy to explore feasible options of final waste disposal as stipulated in s84(1)(e)(i) and (ii) of the Municipal Structures Act 11 of 1998.	• The PKSDM to conduct a State of Waste Disposal Assessment within the district (sites, WMLs and compliance, availability of machinery, funding of operations, staff availability, air space availability, waste type, disposal method(s), waste picking etc.) • Comparison of current waste management practises with the National Waste Management Resources Strategy, 2020. Including the Waste Management Hierarchy.
		Increase the weekly refuse removal rate from 69% to 100%.	• There is a proper refuse collection vehicle in Douglas. Collection schedule adhered to most of the time in Douglas. Griekwastad and Campbell collection not clear, to be clarified. • Employ a team to collect refuse and drive the refuse removal vehicles • Develop a refuse collection schedule and adhere to it
			Procure refuse collection and other waste management vehicles for all the other towns within the Siyancuma LM e.g. Excavators, Compactor, TLB etc.
18	Currently there is no official that is designated as a Waste Management Officer as required by s10(3) of the National Environment Management: Waste Act, 2008 (Act 59 of 2008) in the Siyancuma LM.	Designate a Waste Management Officer as required by s10(3) of the National Environment Management: Waste Act, 2008 (Act 59 of 2008).	• Visit the Siyancuma LM to brief the municipality on the importance of designating a Waste Management Officer • Select and designate an official from the Siyancuma LM administration as a WMO as required by s10(3) of the National Environment Management: Waste Act, 2008 (Act 59 of 2008) • Capacitate the WMO to effectively execute his/her duties
19	• The WML status of the Griekwastad and Schmidtsdrif is not clear. The WML of the Campbell Landfill Site has some outstanding information • The condition of the Siyancuma LM Landfill sites needs improvement • It is not clear whether the Siyancuma LM has been reviewing its WMLs every 5 years as required by the respective WMLs.	Confirm the WML status for the two landfill sites in Griekwastad and Schmidtsdrif as well as outstanding information in the Campbell WML	• Confirm the licensing status of the Griekwastad and Schmidtsdrif Landfill Sites • Confirm the outstanding information in the Campbell WML
		Conduct a WML audit, determine compliance status, thereafter develop and implement a plan to rectify. Confirm whether the 5 yearly reviews have been conducted over the years.	• Conduct a Waste Management License (WML) audit for all licensed Siyancuma LM Landfill Sites
		Develop and Implement the ' Landfill Site condition improvement plan ' for all municipal landfill sites within the LM.	• Develop a 'WML Compliance Plan' to address all the non-compliances identified in the WML audit • Implement the 'WML Compliance Plan' for improved compliance
20	Currently, the Siyancuma LM landfill sites do not report their disposal data on the SAWIS system as required by law.	Register the Siyancuma LM Landfill sites on the SAWIS and facilitate for the LM to report monthly as required by law.	• Register all Siyancuma LM Landfill sites on the SAWIS • Facilitate for the Siyancuma LM to report on SAWIS on a monthly basis as required by law

No	Issue/ insight from the Enviro. Profile	General intervention needed	Specific project(s)/ Actions to possibly implement
21	- Currently it is not clear whether the 2013 Siyancuma IWMP was implemented. This needs to be confirmed with the municipality. - The Siyancuma LM must confirm whether the 2013 IWMP was adopted by the municipal council. - The Siyancuma LM must confirm whether the 2013 IWMP was submitted to the MEC of Environmental Affairs for endorsement.	Assess the level of implementation of the 2013 IWMP by the Siyancuma LM.	Provide a report on the percentage implementation of the 2013 IWMP actions as seen on section 11 (page 96 - 109)
22	The Siyancuma LM IWMP was last updated in 2013. This plan needs to be updated.	Update the Siyancuma LM IWMP	Update the Siyancuma LM IWMP as required in s11(4)(a) of the NEM:WA, 59 of 2008.
23	Currently there limited environmental management related posts in the Siyancuma LM organogram.	Explore the possibility of incorporating the environmental posts in the municipal structure via the Municipal Staff Regulations.	Explore the possibility of incorporating the environmental posts in the municipal structure via the Municipal Staff Regulations.
24	It is not clear whether the Siyancuma LM has by-laws that address the implementation of the environmental management related functions listed part B's of the Schedule 4 and 5 of the Constitution of South Africa viz. - <i>Air Quality Management By-law</i> <i>Waste Management By-law</i>	Develop an Air Quality Management By-law for the Siyancuma LM.	Develop an Air Quality Management By-law for the Siyancuma LM
		Align the municipal waste by-laws with the NEMWA, 2008 stipulations.	Align the municipal waste by-laws with the NEMWA, 2008 legislation stipulations.
		Work towards enforcing the municipal by-law.	Employ officials to enforce the municipal waste by-law
25	It is not clear whether the Siyancuma LM has a by-law to manage Biodiversity matters within its jurisdiction	Develop a Biodiversity Management by-law for the Siyancuma LM	Develop a Biodiversity Management by-law for the Siyancuma LM
26	It is not clear whether the Siyancuma LM budgeting template reflects all the environmental management matters such as: (1) <i>Air Quality Management</i> (2) <i>Biodiversity Management</i> (3) <i>Climate Change Management</i> (4) <i>Waste Management</i> (5) <i>Environmental Governance</i>	Include a line item and sub-line items for "Environmental Management/ Protection" in the Siyancuma LM budget template. This should be done as follows:	Include a line item and sub-line items for "Environmental Management/ Protection" in the Siyancuma LM budget template. This should be done as follows:
		1. Environmental Management	1. Environmental Management
		1.1. Air Quality Management	1.1. Air Quality Management
		1.2. Biodiversity Management	1.2. Biodiversity Management
		1.3. Climate Change Management	1.3. Climate Change Management
		1.4. Waste Management	1.4. Waste Management
		1.5. Enviro. Governance	1.5. Enviro. Governance

CHAPTER 7: CLOSURE

7.1 Introduction

This document contains the Draft Integrated Development Plan of the Municipality and was formulated over a period of one year, taking into consideration the views and aspirations of the entire community. It provides the foundation for development for the next financial year, which is 2025/26.

7.2 Invitation for Comments

In order to ensure transparency of the IDP process everybody was given the chance to raise concerns regarding the contents of this IDP.

Selected national and provincial departments were firstly given a chance to assess the viability and feasibility of project proposals from a technical perspective. More specifically, the spheres of government are responsible for checking the compliance of the IDP in relation to legal and policy requirements, as well as to ensure vertical coordination and sector alignment.

Since the operational activities of the Local Municipality will have a certain effect and possible impact on surrounding areas, adjacent local and district municipalities were also given the opportunity to raise any concerns in respect of possible contradicting types of development and to ensure the alignment of IDPs.

Finally, all residents and stakeholders were also given the opportunity to comment on the contents of the IDP, should they be directly affected.

7.2 Adoption

After all the comments are incorporated in the IDP document, Council will approve the Final IDP document **by 30 June 2026**. The approved document will be submitted to the MEC: Cooperative Governance Human Settlements and Traditional Affairs [COGHSTA], as required by the Municipal Systems Act, 2000 (32 of 2000).